



**American Rescue Plan Act of 2021  
State and Local Fiscal Recovery Funds  
Solano County, California  
Recovery Plan  
July 31, 2024**

**Solano County, California**  
**American Rescue Plan Act July 31, 2024 Recovery Plan**

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## GENERAL OVERVIEW

### Executive Summary

Solano County was awarded \$86,949,405 in American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds (SLFRF). These funds are intended to provide support to the County in responding to the economic and public health impacts of COVID-19 and its impacts on our residents, businesses, and community.

The County's 2024 Recovery Plan is a high-level overview of Solano County's uses of funding for approved projects and provides an update from the 2023 Recovery Plan.

The County received the funds in equal payments of \$43,474,702.50 in May 2021 and June 2022. Funds must be incurred by December 31, 2024 and expended by December 21, 2026.

The Board has expressed dual goals of meeting the needs of residents who have been impacted by the COVID-19 pandemic to assist them in recovery, as well as prepare for future emergencies and challenges that may arise.

In addition to meeting the needs of residents now and in the future, the Board considered projects that expanded or built on existing work, were able to leverage other funds, including other local ARPA funds (such as partnering with Cities), and projects that were able to be sustained beyond the ARPA funding period. In addition, the Board recognized the incredible opportunity provided by ARPA to transform systems which would otherwise not have access to this type of resources.

To assist impacted residents, The Solano County Board of Supervisors completed allocation of the entire funding amount of \$86,949,405 in March 2023 to a total of 59 projects. Reallocations that have taken place since the 2023 Recovery Plan are described in the Uses of Funds section below.



**Uses of Funds**

Solano County has taken an informed approach to ensure that ARPA SLFRF are utilized intentionally to respond to the pandemic and promote economic recovery. The process utilized for the initial allocation of funds which was completed in March 2023 can be found in Solano’s 2023 Recovery Plan.

Since that time, several projects have completed with some coming in under budget. Additionally, through monitoring staff have identified a few projects which are not able to be completed as intended or within the ARPA timeframe, allowing the opportunity to reallocate funds to other eligible activities. Reallocations that occurred in FY2023/24 are described in the sections below.

**Expenditure Category 1: Public Health**

Subcategory	Approved Projects in Subcategory	Total Subcategory Allocation-Original	Total Subcategory Allocation-Current
1.12 Mental Health Services	<ol style="list-style-type: none"> <li>1. Beck Campus Mental Health Treatment Facility</li> <li>2. Behavioral Health Internship Program</li> <li>3. Behavioral Health &amp; Courts Mapping and Policy Development</li> </ol>	\$2,861,638	\$2,861,638
1.13 Substance Use Services	<ol style="list-style-type: none"> <li>1. Substance Use Treatment Facility</li> </ol>	\$550,000	\$550,000
1.14 Other Public Health Services	<ol style="list-style-type: none"> <li>1. Electronic Medical Records System Replacement</li> <li>2. Mobile Food Pharmacy Support</li> </ol>	\$2,658,000	\$2,658,000
Total Approved Allocations EC 1 – Public Health		\$6,069,638	\$6,069,638

Funds allocated in the Public Health Expenditure Category that focus on behavioral health are a combination of increasing the available facilities to serve residents with behavioral health concerns as well as system level changes through an internship program and policy development. Other projects in the Public Health Expenditure Category include the replacement of the Electronic Medical Records system in the County’s Federally Qualified Health Centers (FQHC) to better serve low-income patients and ensuring FQHC patients have access to healthy food. There are no changes to the projects funded in this category since the 2023 Recovery Plan. For updates on individual projects, see the Project Inventory section.

**Expenditure Category 2: Negative Economic Impacts**

Subcategory	Approved Projects in Subcategory	Total Subcategory Allocation-Original	Total Subcategory Allocation-Current
2.1 Household Assistance: Food Programs	<ol style="list-style-type: none"> <li>1. Provision of emergency food</li> <li>2. Capacity building for emergency food providers</li> </ol>	\$5,000,000	\$5,000,000

2.2 Household Assistance: Rent, Mortgage, and Utility Aid	1. Superior Court – SBCA Agreement-Reduced by \$166,363	\$250,000	\$83,637
2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)	1. Sustain/extend current service delivery-Workforce Development Board Training-Reduced by \$100,000 2. Grants to nonprofits to deliver reemployment and job training services 3. Industry-based job training 4. Expand community engagement and job readiness 5. Employer resource network-employment & training supports for low-wage, underemployed workers	\$4,698,000	\$4,598,000
2.15 Long-term Housing Security: Affordable Housing	1. Parkside Flats-Cancelled \$650,000 2. Habitat for Humanity Woolner Avenue 3. Housing Trust Fund-Increased by \$1,700,000 4. Tabor Commons Apartments-Cancelled \$4,500,000 5. Accessory Dwelling Units-Reduced by \$1,700,000	\$10,315,000	\$5,215,000
2.16 Long-term Housing Security: Services for Unhoused Persons	1. Housing Counseling	\$250,000	\$250,000
2.23 Strong Healthy Communities: Demolition and Rehabilitation of Properties	1. Early Learning Center	\$1,870,000	\$1,870,000
2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services	1. Education and Career Pathways for at-promise youth	\$530,000	\$530,000
2.29 Loans or Grants to Mitigate Financial Hardship	1. Business Incubator Initiative – Small business microgrants for incubator graduates	\$480,000	\$480,000
2.30 Technical Assistance, Counseling, or Business Planning	1. SBDC Business Advising 2. Small business technical assistance – Expand SBDC Advising-Increased by \$150,000 3. Small business technical assistance – culturally competent advising 4. Advisory groups 5. Incubator programs 6. Business training series 7. Business translation services pilot	\$1,057,242	\$1,057,242

	8. Work-based mental health services- Reduced by \$150,000		
2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	1. Technical assistance contractor and grants for nonprofits to improve business infrastructure & technology- Increased by \$100,000	\$400,000	\$500,000
2.37 Economic Impact Assistance: Other	1. Sustain/extend current services delivery-WDB staffing 2. Improve virtual service tools-support shift to user-friendly online services 3. Vallejo Job Center improvements – technology upgrades and COVID floor design	\$416,213	\$416,213
Total Approved Allocations EC 2 – Negative Economic Impacts		\$25,266,455	\$20,000,092

The drivers regarding allocation of funds in the Expenditure Category 2 Negative Economic Impacts have remained the same since 2023 and include a wide range of projects to assist residents recover from the COVID-19 pandemic and include both projects to serve immediate needs, such as emergency food and job assistance, as well as longer term strategies such as increasing housing stock for low-income residents and the development of an early learning center.

Based on the progression of projects and monitoring by staff, the following reductions have been made to project allocations since the 2023 Recovery Plan:

1. Superior Court – SBCA Agreement: Since the program with the state ended and no further services were needed, this program concluded in 2023. As only \$83,637 of the original \$250,000 allocated toward the project were expended, the remaining \$166,363 have been released for reallocation.
2. Sustain/extend current service delivery-Workforce Development Board Training: The need for individual training has not been as great as was originally projected, possibly due to the large number of industry specific cohort trainings. As such, this project allocation was reduced from \$400,000 to \$300,000, releasing \$100,000 for reallocation.
3. Parkside Flats: This low-income housing project was able to be fully funded with other funding sources. Therefore, the project has been cancelled utilizing ARPA fund releasing \$600,000 for reallocation.
4. Tabor Commons Apartments: The developer for this low-income housing project applied for \$17 million Multifamily Housing Project funds to realize the funding portfolio needed to complete the project. Unfortunately, the project was not selected for funding, leaving a funding gap. The project is still actively seeking funding, but due to the uncertainty in being able to complete the project within the ARPA timelines, the project utilization of



ARPA funds is being cancelled and the \$4,500,000 originally allocated toward the project is available for reallocation.

5. Accessory Dwelling Units: This project was to provide a program to expand access and offset costs to residents to build ADUs to be used for low-income housing. After exploration on the best use of funds for this effort, it was determined that joining the Napa Sonoma ADU center to provide support to residents would meet this need. This came in significantly under the original allocation of \$2,000,000 reducing this allocation to \$300,000 and allowing \$1,700,000 to be reallocated to other projects.
6. Work-based mental health services: The work-based mental health services have primarily been provided via webinars with employers which have been more cost effective than originally anticipated. There for the allocation for the project has reduced from \$220,000 to \$70,000, making \$150,000 available for reallocation.

Based on the changes from the six project above, a total of \$7,216,363 was available for reallocation. Based on demonstrated need, the following projects have increased allocations utilizing some of this funding:

1. Housing Trust Fund: An additional \$1,700,000 was allocated toward the Housing Trust Fund to fund additional housing projects, including a possible project in Dixon for agriculture worker housing.
2. Small business technical assistance – Expand SBDC Advising: The need for small business advising since the pandemic has continued to increase. In addition, this project has been partnering with the Revolving Loan Fund to provide advising to Loan applicants to ensure they have a business plan and will be successful with their loans. Therefore, an additional \$150,000 was allocated toward small business advising.
3. Technical assistance contractor and grants for nonprofits to improve business infrastructure & technology: A Request for Applications (RFA) for nonprofit infrastructure and Technology Grants was released with an initial \$200,000 of funding available. The RFA received a significant number of grant applications needing infrastructure and technology support, generating an additional \$100,000 allocation toward this project to fund additional grant applications.

Based on these increased allocations totaling \$1,950,000, a total of \$5,266,363 from the Category of Negative Economic Impacts is available for reallocation at this time.

### **Expenditure Category 3: Negative Economic Impact: Public Sector Capacity**

The Board has no approved projects in the Public Sector Capacity Expenditure Category.

### **Expenditure Category 4: Premium Pay**

The Board has no approved projects in the Premium Pay Expenditure Category.

### Expenditure Category 5: Water, Sewer, and Broadband Infrastructure

Subcategory	Approved Projects in Subcategory	Total Subcategory Allocation-Original	Total Subcategory Allocation-Current
5.2 Clean Water: Centralized Wastewater Collection and Conveyance	1. Upper lateral sewer replacement program – Unicorp Vallejo	\$300,000	\$300,000
5.5 Clean Water: Other Sewer Infrastructure	1. Sandy Beach RV Sewer Connection	\$200,000	\$200,000
5.6 Clean Water: Stormwater	1. Fairgrounds channel drainage improvements 2. Collinsville Levee Pump	\$5,028,000	\$5,028,000
5.11 Drinking Water: Transmission Distribution	1. State small water system – Muni water connection, Rio Vista-Increased by \$29,882 2. State small water system – Muni water connection, Vacaville	\$452,500	\$482,382
5.13 Drinking Water: Source	1. Cache Slough pumping plan reoperations feasibility study	\$250,000	\$250,000
5.15 Drinking Water: Other Water Infrastructure	1. Lakes water system aux supply feasibility study 2. Sandy Beach Community Water Improvements – Potable Water- Decreased by \$60,096	\$325,000	\$264,905
5.18 Water and Sewer: Other	1. Lake Solano Park – Potable Water and Septic Sys Improvement 2. Integrated Water/Drainage Implementation Framework - Unicorp	\$1,040,000	\$1,040,000
5.19 Broadband: “Last Mile” projects	1. Broadband Development/Expansion	\$2,200,000	\$2,200,000
5.21 Broadband: Other Projects	1. Broadband Study-Decreased by \$12,000 2. Broadband Digital Equity	\$2,300,000	\$2,288,000
Total Approved Allocations EC 5 – Infrastructure		\$12,095,500	\$12,053,287

Maintaining and improving critical and aging water and wastewater infrastructure is of vital importance throughout Solano County. However, the COVID-19 pandemic and multi-year droughts have strained some water and wastewater districts from making investments in long-range critical infrastructure improvements. To aid in economic recovery, investments in water, wastewater, and drainage infrastructure projects can provide vital investments in critical infrastructure necessary to protect public health and additional resiliency to adapt to climate change while supporting economic growth through worker employment opportunities. In

addition, in the area of Broadband Infrastructure, ARPA funds were used for an initial study which then resulted in the approval of two additional projects to increase access to broadband.

Based on the progression of projects and monitoring by staff, the following reductions have been made to project allocations since the 2023 Recovery Plan:

1. Sandy Beach Community Water Improvements – Potable Water: The initial work that has been done has identified the need for work in the area a fire suppression which is not eligible under this Treasury category. The remaining \$60,096 from the original \$75,000 has been released for reallocation.
2. Broadband Study: \$500,000 was originally allocated for the initial study. The project completed at \$488,000 releasing \$12,000 for reallocation.

Based on the changes from the two project above, a total of \$72,096 was available for reallocation. Based on demonstrated need, the following project has an increased allocation utilizing some of this funding:

1. State Small Water System - Muni Water Connection, Rio Vista: The City of Rio Vista conducted a competitive bidding process to identify a contractor to complete the water connections. The awarded bid came in \$29,882 more than the original \$151,000 available for the project. Therefore, an additional \$29,882 was allocated toward the project for a total allocation of \$180,882.

Based on the increased allocation totaling \$29,882, a total of \$42,214 from the Category of Water, Sewer, and Broadband Infrastructure is available for reallocation at this time.

**Expenditure Category 6: Revenue Replacement**

Subcategory	Approved Projects in Subcategory	Total Subcategory Allocation-Original	Total Subcategory Allocation-Current
6.1 Provision of Government Services	<ol style="list-style-type: none"> <li>1. Employee Retention-Reduced by \$281,516</li> <li>2. Revolving Loan Fund</li> <li>3. Emergency/Gap Funding-Increased by \$213,154</li> <li>4. Parks &amp; Tourism-Decreased by \$1,500,000</li> <li>5. General Revenue Replacement</li> <li>6. Homelessness</li> <li>7. Hospital Revenue Loss-Increased by \$1,500,000</li> <li>8. Farm Support</li> </ol>	\$39,517,812	\$39,449,450
Total Approved Allocations EC 6 – Revenue Replacement		\$39,517,812	\$39,449,450

In the Expenditure Category of Revenue Replacement, based on the Treasury formula Solano County is eligible to take up to \$41,138,741 as Revenue Replacement due to lost revenue for

2020, 2021, and 2022. The County has utilized these funds for a wide range of projects which are eligible local government expenditures.

Based on the progression of projects and monitoring by staff, the following reductions have been made to project allocations since the 2023 Recovery Plan:

1. Employee Retention: \$6,000,000 was originally allocated to provided bonuses to employees per negotiated MOUs with the goal of employee retention. This was an estimate based on the number of eligible employees. All bonuses were distributed totaling \$5,718,484, leaving \$281,516 available for reallocation.
2. Parks and Tourism: Under the Parks and Tourism, there were four subprojects to improve County parks and one subproject to develop a parking lot to increase tourism at an unincorporated area. The project to develop the parking lot was unable to move forward at this time, releasing \$1,500,000 for reallocation.

Based on the changes from the two project above, a total of \$1,781,516 was available for reallocation. Based on demonstrated need, the following project has an increased allocation utilizing some of this funding:

1. Emergency/Gap Funding: A Request for Proposals utilized an original allocation of \$2,000,000 to fund seven nonprofits who experienced challenges during the pandemic, either with loss of funding or increased need in the community. One nonprofit SHELTER Solano only received partial funding in the initial allocation. Based on utilization of the shelter beds, the Board allocated an additional \$213,154 to fully fund the original request.
2. Hospital Revenue Loss: NorthBay Health, a private local hospital and healthcare system, demonstrated a significant loss of revenue during the COVID-19 pandemic, primarily due to increased emergency room visits and longer stays for uninsured and underinsured patients. The Board originally allocated \$4,500,000 to NorthBay Health to assist in covering these uncovered costs. Based on additional funding becoming available, the Board allocated an additional \$1,500,000 toward NorthBay Health for a total allocation of \$6,000,000.

Based on the increased allocation totaling \$1,713,154, a total of \$68,362 from the Category of Revenue Replacement is available for reallocation at this time. Based on the total \$41,138,741 available as Revenue Replacement \$1,689,281 is available in the category of Revenue Replacement for allocation.

### **Expenditure Category 7: Administration**

Based on initial estimates, the original allocation for Administration of the ARPA funds was \$4,000,000. This was inclusive of staffing in the County Administrator's Office, Auditor Controller's Office, County Counsel, and General Services, as well as funding for a database to track projects and other costs related to ARPA implementation and compliance.

In early 2024, these estimates were revised based on actual time spent for administration extrapolated out for the timeframe of the ARPA funding. This reduced the estimate from the original \$4,000,000 to \$2,250,000, making an additional \$1,750,000 available for reallocation.

### **Expenditure Category 8: Emergency Relief from Natural Disasters**

The Board has no approved projects in the Emergency Relief from Natural Disasters Expenditure Category.

### **Expenditure Category 9: Surface Transportation Projects**

The Board has no approved projects in the Surface Transportation Projects Expenditure Category.

### **Expenditure Category 10: Title 1 Projects**

The Board has no approved projects in the Title 1 Projects Expenditure Category.

### **Uses of Funding Summary**

Based on the changes to the approved projects as outlined above, a total of \$7,126,938 is currently available for reallocation. Out of this, \$1,689,281 is available in the category of Revenue Replacement.

The Board is currently in the process of reallocating the funds available, which includes identifying current projects which could utilize additional funds for completion, new County run projects, and projects implemented by nonprofit organizations identified through a Request for Qualifications. Considerations include ensuring projects can be obligated by the deadline of December 31, 2024 and completed by the expenditure deadline of December 31, 2026.

### **Promoting Equitable Outcomes**

Solano County is committed to utilizing the \$86.9 million it received through the American Rescue Plan Act of 2021 in an equitable manner. Goals in the area of equity cross nearly all projects that have been approved by Solano County. Equity goals are grouped by sector for approved projects as described below.

Public/Behavioral Health: Project approved supporting public health and behavioral health, including hospital support under Revenue Recovery, primarily support residents who have Medi-Cal or are uninsured. Solano residents who are on Medi-Cal or uninsured are almost all low-income and are more likely to be residents of color than the general population of Solano County, so projects in this area are targeted to ensure greater access to public health and behavioral health services.

Children and Education: The two projects addressing children and education are aimed at increasing equity for young children and transition age youth in the following ways:

- The Early Learning Center is located in a neighborhood with a significant number of risk factors for families and will provide early childhood education to children of all incomes. Families will have access to Head Start and Early Head Start which provide early care and education to families who are below federal poverty level. In addition, all providers will take child care subsidies for qualified families.
- Education and Career Pathways for At-Promise Youth will reengage transition age youth who disengaged with school during the pandemic, including low-income youth, youth with disabilities, and youth of color. Youth will be provided individualized plans to meet their needs and learning and career goals.

Small Business and Workforce: The occupational losses due to the pandemic were centered in low-wage jobs held by the most economically vulnerable residents in Solano County. In addition, nearly half of Solano County's small businesses are owned by people of color. Therefore, the economic impact of the COVID-19 pandemic had a significant disproportional impact on low-income residents and residents of color. To counter that effect, projects in the area of small business and workforce support will focus on ensuring an equitable recovery including:

- All of the businesses supported by business advising are disproportionately impacted businesses with 10 or fewer employees.
- Industry-based job training will quickly reskill our vulnerable residents in reemployment at a living wage with career pathway opportunities.
- Providing low-income workers additional supports to retain employment by delivering wrap-around resources and assistance to workers at the worksite, thereby reducing barriers to accessing services.
- Grants to nonprofits are based on providing culturally and linguistically competent workforce services through trusted community-based nonprofit organizations. Services to participants are targeted to disproportionately impacted populations to create equitable pathways to quality jobs and career pathways.

Affordable Housing: The affordable housing projects that have been approved promote economic equity by creating housing that does not create a cost burden on the lower-income renter households. Projects include both opportunities for low-income rental units, as well as home ownership which has the added benefit of building equity which provides future economic stability for low-income households. Data in Solano County shows that poverty disproportionately impacts households of color so adding additional units of housing for low-income households which are available regardless of race or ethnicity increases housing opportunity and economic stability for households of color.

In addition to the creation of units, the Housing Counseling project will assist Solano County households to receive services to obtain or maintain housing. Typically, low-income households, including those of color, do not have the resources to obtain other forms of assistance with their specific housing situation. This will give easy access to those most at risk of losing their housing or being unable to obtain housing to transition out of homelessness.

Homelessness: People experiencing homelessness in Solano are disproportionately black, American Indian, and Hispanic as compared to the overall population of Solano County. Therefore, providing increasing services for people experiencing homelessness will assist in addressing racial equity goals. In addition, the majority of funding for homeless services was

provided to the City of Vallejo which faces the largest population of people experiencing homelessness in the County.

Emergency Food: The emergency food projects will address equity by ensuring the most at-risk Solano County households, including children, seniors, low-and-moderate income households, households experiencing unemployment, and households experiencing housing or food insecurity, will have access emergency food. As part of the Proposal process, organizations providing food were required to provide a plan for reaching at-risk populations, which may include, outreach, neighborhood-based services, food delivery, etc.

Water Infrastructure: The water infrastructure projects have multiple equity goals which include:

- Reaching historically underserved populations by providing equitable distribution and access to clean and reliable drinking water and sanitation improvements to these populations.
- The Fairgrounds Channel Drainage Improvement Project will provide much needed flood protection to a mobile home park which traditionally has low-income residents.
- Developing a supplemental and redundant water supply system is critical in assuring an equitable waste supply to all customers in times of shortage.
- The Lakes Water System was evaluated as part of the State of California’s 2021 Drinking Water Risk Assessment for Public Water Systems and was categorized as Potentially At-Risk, meaning it was failing to meet one or more key Human Right to Water goals. Therefore, the study will help the Lakes Water System to achieve its water supply goals in serving all its customers equitably and reliably.

Broadband Infrastructure: A major focus of the Broadband Infrastructure projects are to assist lower income residents and residents in remote parts of the County have access to and get connected to high-speed broadband at affordable rates.

Parks & Tourism: Many of the Parks & Tourism projects are focused on increasing accessibility, including accessible paths of travel and improved signage to allow access to parks for all people including those with disabilities.

## **Community Engagement**

The Solano County Board of Supervisors utilized the following community engagement strategies in the guidance of SLFRF distribution including:

- Public Meetings—The ARPA planning process began with several open public discussions at regularly scheduled Board meetings during which the details of the funding were discussed at length. Every subsequent decision made regarding ARPA funding is presented at a public Board meeting with opportunity for public comment.
- Website—The County established a dedicated website to share important information on the ARPA funding guidelines, planning opportunities, and other information with the public on the Solano County SLFRF funds.  
([https://www.solanocounty.com/depts/county\\_admin/arpa/default.asp](https://www.solanocounty.com/depts/county_admin/arpa/default.asp))
- Public Workshops—Two public workshops, including one held in the evening to increase access for residents who would not be able to engage during the day, were held to solicit

comments and feedback on ARPA SLFRF spending. Residents were able to participate in person or via phone.

- Community Survey—A community survey was distributed in English, Spanish and Tagalog to garner individual community member input. The survey had nearly 1,000 responses. Results of the survey can be found on the County’s ARPA website.
- Subject Matter Workgroups—Multiple subject matter workgroups, including children and education, affordable housing, homelessness, workforce development, small business assistance, infrastructure, food security, public health, and behavioral health have been developed. Each subject matter workgroup reviewed the data provided through the previous public processes and has presented or is scheduled to present to the Board recommendations during a public meeting.

Public Meetings continue to be the primary method of community engagement. The Board receives a minimum of quarterly updates on the progress of ARPA projects and has considered reallocation options at public meetings which allow for public comment in person and via phone.

### **Labor Practices**

Solano County has several infrastructure projects planned related to water, flood control and sanitation that include capital expenditures. As part of the competitive bidding process, Solano County ensures potential bidders are aware that they must comply with all prevailing wage requirements and the County will monitor the successful bidders for compliance with prevailing wage throughout the process. In securing its agreements, the County will seek to be as inclusive as possible and will ensure outreach efforts include minority- and women-owned businesses to encourage them to bid on ARPA infrastructure and capital expenditure projects. The County will also seek to inform local businesses of the opportunity to bid on these projects as the County prefers to hire locally when feasible.

### **Use of Evidence**

Only one project—Industry-Based Job Training—is utilizing an evidence-based model in its entirety. Sector Strategies accounts for \$873,080 of the project budget.

Other projects have evidence-based strategies integrated into a local program model, but do not have a specific budget amount dedicated to the strategy. These include:

- Education and Career Pathways for At-Promise Youth: Utilization of Comprehensive Adult Student Assessment System (CASAS) to provide testing of basic and academic skills of all identified youth)
- Beck Campus Mental Health Treatment Facility: Teaching for a Change, Motivational Interviewing, Peer Support Services, and Harm Reduction are all being utilized in mental health treatment services
- Behavioral Health & Courts Mapping and Policy Development: Facilitation of the Sequential Intercept Model

No projects are conducting rigorous program evaluations at this time.



## **Performance Report**

Each approved project was required to identify outcomes as part of the approval process through the Board of Supervisors and the key performance indicators are included in the resultant contracts, where applicable. Each contract manager that oversees contracts funded by ARPA are required to monitor performance on those contracts, hold contractors accountable to contracted activities and outcomes, and report on these outcomes.

In January 2022, the County went live with the Apricot database as a local reporting system for project performance which assists in ensuring projects are meeting their key performance indicators during the course of the project. Each project lead must provide a quarterly report on project status and any required indicators. These are reviewed by the Solano County Auditor Controller's Office in partnership with the Solano County Administrator's Office and incorporated in the quarterly Performance and Expenditure Reports to the Treasury and into this Recovery Plan in the Project Inventory below.

Key performance indicators are listed by project in the project inventory below and include required reporting indicators where necessary. Performance indicators and accomplishments for completed projects include:

- 99 households were served by the Superior Court Agreement assisting them in applying for California's COVID-19 Rental Relief Program.
- 66 job seekers were provided career coaching with 69% of job seekers exiting the program with employment.
- 237 businesses were provided one-on-one business advising with 36% of businesses reaching at least one of the Small Business Administration outcomes of new jobs created, new business starts, increase in sales, and/or loans/equity secured.
- Three new affordable housing units were supported to provide the opportunity for three Solano County residents to be first-time homeowners.
- Eight residential units in Rio Vista were connected to a municipal water supply.
- A county broadband and digital equity plan was produced outlining goals for increasing access to digital resources and to connect more Soano County residents to highspeed broadband.
- The mobile food pharmacy was able to continue throughout 2022 providing households federal qualified health center patients with healthy food.
- Funding was provided for the development of a 62-bed acute detox/residential treatment facility. The full build out of the project is in progress and will continue to be tracked.
- The Collinsville Levee pump was repaired, protecting a 15 home and 233 acres in a low-income community.
- A study of potable water needs was completed for the Sandy Beach Community in Vallejo.
- Approximately 2,750 employees were provided retention/recognition payments. The County vacancy rate is currently 11.6% which is down from an average of 12.5% over the last three years.
- NorthBay Health was financially supported to assist in closing the gap in providing healthcare services to uninsured and underinsured residents.
- 61 grants of \$5,000 were provided to agricultural businesses; 46% of grantees were in the fruit and nut industry; 75 of grantees were sole proprietors.

## PROJECT INVENTORY

<b>Project Status Legend</b>
Projects Completed
Projects In Progress
Projects Cancelled

<b>Project 1</b>		
<b>Project Name</b>	Superior Court – SBCA Agreement	
<b>Project Identification Number</b>	21-809 SC SCBA	
<b>Project Status</b>	Completed	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.2-Household Assistance: Rent, Mortgage, Utility Aid	
<b>Approved Funding Amount</b>	\$250,000	
<b>Modified Funding Amount</b>	\$83,637	
<b>Project Overview</b>	<p>This program consisted of two paralegals, working in Solano Superior Court’s Self-help Center and under the supervision of Self-help Center attorneys, who prepare applications for California’s COVID-19 Rental Relief Program for both landlords and tenants. The goal of the program is to provide access to the State program for everyone.</p> <p>The paralegals publicized the program in the community, explained the state program to clients, prepared applications, including the gathering and ordering of supporting documents, submitted applications on behalf of clients and followed up on the progress of the applications once submitted. A referral system was set up with other court offices and local housing and social service agencies. Services were offered by phone, by email and in person and in the primary language of the client.</p> <p>When the State program stopped accepting new applications on March 31, 2022, the program shifted to assistance with already submitted and pending applications. The program completed in the fall of 2022.</p>	
<b>Delivery Mechanism and Partners</b>	The Solano Superior Court implemented this project.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Number of households receiving eviction prevention services (required)	99 households were served in over the course of the program
	Number of affordable housing units preserved or developed (required)	N/A

<b>Project 2</b>	
<b>Project Name</b>	Early Learning Center
<b>Project Identification Number</b>	02-223-01F5SELC
<b>Project Status</b>	In Progress
<b>Project Expenditure Category</b>	2-Negative Economic Impacts
<b>Project Expenditure Subcategory</b>	2.23 Strong Healthy Communities: Demolition and Rehabilitation of Properties
<b>Approved Funding Amount</b>	\$1,870,000

<b>Project Overview</b>	<p>There is a high need for expansion of childcare and early learning opportunities, and the largest barrier (which has been a barrier of over 20 years) remains appropriate facilities. The Vallejo City Unified School District, in partnership with the Solano County Office of Education, Child Start Inc. (Solano’s Head Start and Early Head Start provider), and the First 5 Solano Children and Families Commission, has identified the Beverly Hills Elementary School as a site the district is willing to convert to an Early Learning Center (ELC). This ELC would provide the opportunity for multiple childcare and early learning providers to expand their existing programs by relocating to this site. The school was last operational in 2020 and has 22 classrooms. These 22 classrooms will be utilized for a variety of types of care, including infant, toddler and preschool classrooms. Providers will include both private providers and publicly funded providers, offering a mix of child care and early learning programs for all ages (0-5) and all income levels.</p> <p>The Beverly Hills School requires renovations to convert it from an elementary school to an early learning site, including tiny toilets, age-appropriate playground equipment, and a refresh of the exterior and interior of the school. Once the facility is renovated, the providers will each pay their share of cost for use of the space, thereby resulting in an early learning site that pays for itself.</p>	
<b>Delivery Mechanism and Partners</b>	<p>First 5 Solano, a Division of the Solano County Administrator’s Office, is implementing this project. The funds will be used along with other funding for the improvements. Other partners include Child Start, Inc., Solano County Office of Education, and other child care providers.</p>	
<b>Use of Evidence</b>	<p>The renovation project itself will not be utilizing any evidence-based models or conducting a comprehensive program evaluation. Once the site is complete, programs operating on the site may be utilizing evidence-based early care and education program models and curriculum, such as Head Start, as appropriate.</p>	
<b>Key Performance Indicators</b>	Renovations completed	In Progress
	# of new child care/early education slots created	In Progress

<b>Project 3</b>	
<b>Project Name</b>	Education and Career Pathways for At-Promise Youth
<b>Project Identification Number</b>	03-225-01SCEEC
<b>Project Status</b>	In Progress
<b>Project Expenditure Category</b>	2-Negative Economic Impacts
<b>Project Expenditure Subcategory</b>	2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services
<b>Approved Funding Amount</b>	\$530,000
<b>Project Overview</b>	<p>As a result of the COVID-19 pandemic, there is a population of older, vulnerable youth, ages 18-24, who have faced significant barriers and set-backs and have not completed their high school education. The youth also do not have a career pathway and have had the highest unemployment rates during the pandemic of any population. Youth without a high school diploma or career pathway are more likely to become reliant on on-going public assistance. These youth are in need of additional individualized support to achieve the completion of their diploma and access career opportunities services, such as social emotional support and support in addressing basic needs.</p>

	Solano County Office of Education (SCOE) will identify potential students by reaching out to school districts to identify students who have disengaged or are at-risk of not completing their high school diploma. SCOE will provide individualized programming to meet the distinct needs of students for whom traditional methods of school were unsuccessful or simply not an option during the pandemic due to socio-economic, mental health, or other basic needs not being addressed. Programming will focus on first, connecting youth to basic needs and social-emotional supports as needed while also developing a plan for academic program completion/graduation, work readiness and job placement opportunities.	
<b>Delivery Mechanism and Partners</b>	This program will be delivered via contract with Solano County Office of Education with oversight from First 5 Solano.	
<b>Use of Evidence</b>	The program is not following an evidence-based program in its entirety, but is integrating evidence-based strategies, including coaching, evidence-based skill training and utilizing the Comprehensive Adult Student Assessment System (CASAS) assessment.	
<b>Key Performance Indicators</b>	# of enrolled youth	61
	% of youth completing 3 work ready activities or maintaining employment for 60 days	100%
	% of youth making progress toward the attainment of a high school diploma or equivalent	100%
	# of students participating in evidence-based tutoring programs (required)	0 (Not applicable)

Project 4		
<b>Project Name</b>	Sustain/Extend Current Service Delivery-WDB Staffing	
<b>Project Identification Number</b>	04-237-01WDBSTF	
<b>Project Status</b>	Completed	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.37-Economic Impact Assistance: Other	
<b>Approved Funding Amount</b>	\$216,213	
<b>Project Overview</b>	<p>Funds were utilized for staffing to maintain the career coaching, training support, and job placement activities on the job seeker side, as well as staffing to maintain the recruitment and employer-based job training support on the business side to ensure that job seekers and businesses will not be turned away in the coming year.</p> <p>This project was completed in June 2023.</p>	
<b>Delivery Mechanism and Partners</b>	This project was be delivered via contract with the Workforce Development Board.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of job seekers provided career coaching	66
	% of job seekers exiting the program with employment	69%

Project 5	
<b>Project Name</b>	Sustain/Extend Current Service Delivery-WDB Training

<b>Project Identification Number</b>	05-210-01WDBTRN	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.10-Assistance to Unemployed or Underemployed Workers	
<b>Approved Funding Amount</b>	\$400,000	
<b>Modified Funding Amount</b>	\$300,000	
<b>Project Overview</b>	<p>Funds are being utilized in the same manner as Workforce Innovation and Opportunity Act (WIOA) training-related funds for the cost of training at approved training provider locations, training fees, books, and supportive services such as transportation, training equipment, and basic needs to complete training. Workforce training will focus on short-term training (less than one year) that provides in-demand skills and certifications.</p> <p>The need for individual training funds has been less than anticipated allowing \$100,000 to be reallocated toward another project.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of workers enrolled in sectoral job training programs (required)	N/A (not providing sectoral job training)
	# of workers completing sectoral job training programs (required)	N/A
	# of workers participating in workforce training	47
	# of workers completing workforce training	34
	% of workers completing training exiting the program with employment	34%
	# of people participating in summer youth employment programs (required)	N/A

Project 6		
<b>Project Name</b>	SBDC Business Advising	
<b>Project Identification Number</b>	06-230-01WDBADV	
<b>Project Status</b>	Completed	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.30-Technical Assistance, Counseling, or Business Planning	
<b>Approved Funding Amount</b>	\$120,242	
<b>Project Overview</b>	<p>Funds were utilized for small business advising with the Napa Solano Small Business Development Center.</p> <p>This project was completed in June 2023.</p>	
<b>Delivery Mechanism and Partners</b>	This project was delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of businesses provided one on one advising	237

	# of training classes held for businesses	61
	% of businesses that reaches at least one of the Small Business Administration outcomes of: <ul style="list-style-type: none"> <li>• Jobs created</li> <li>• New business starts</li> <li>• Increase in sales</li> <li>• Loans/equity secured</li> </ul>	36%

Project 7		
<b>Project Name</b>	Grants to Nonprofits to Deliver Re-employment & Job Training Services	
<b>Project Identification Number</b>	07-210-02WDBGNP	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.10-Assistance to Unemployed or Underemployed Workers	
<b>Approved Funding Amount</b>	\$1,600,000	
<b>Project Overview</b>	<p>Community Reemployment Grants are intended to provide the hands-on intensive reemployment and training-related supports to Solano’s vulnerable populations through Solano’s nonprofit base.</p> <p>Community Reemployment Grants will allow a variety of service delivery strategies to support reemployment of disproportionately impacted populations and communities. Proposed strategies may include supportive services to reduce barriers to employment, occupational training, job readiness training, mentoring, coaching, hands-on job placement assistance and other employment and training-related services.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board who conducted a Request for Proposals process to identify nonprofits.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of individuals receiving reemployment and training-related services through nonprofits	99
	# of workers enrolled in sectoral job training programs (required)	74
	# of workers completing sectoral job training programs (required)	55
	# of people participating in summer youth employment programs (required)	9

Project 8		
<b>Project Name</b>	Technical Assistance Contractor and Grants for Non-Profits to Improve Business Infrastructure & Technology	
<b>Project Identification Number</b>	08-234-01WDBTNP	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.34-Assistance to Impacted Nonprofit Organizations	

<b>Approved Funding Amount</b>	\$400,000	
<b>Modified Funding Amount</b>	\$500,000	
<b>Project Overview</b>	<p>The WDB will work with community stakeholders and funders to provide technical assistance, as well as infrastructure grants, to Solano County's nonprofit base to support nonprofit sustainability and economic recovery from the COVID-19 pandemic.</p> <p>The WDB, in partnership with community stakeholders, members of the Solano County Funders Collaborative, and the County of Solano, will provide technical assistance to Solano County's non-profit organizations providing employment or training-related services to residents. A professional development series will be developed and delivered through a combination of in-person and virtual trainings. Topics may include cultural competency and equity, labor market information, digital literacy, growing capacity, government grant administration, and emerging workforce trends.</p> <p>A NOFA was released to provide grants to nonprofits for infrastructure. Due to the overwhelming number of applications received, \$100,000 additional funds were added to this project to support additional nonprofit requests.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board who will be conducted a Request for Proposals process to identify nonprofits.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of workforce practitioners receiving training and technical assistance to improve services for participants and nonprofit operations	12
	# of nonprofits who have been provided infrastructure grants	15

<b>Project 9</b>	
<b>Project Name</b>	Industry-Based Job Training
<b>Project Identification Number</b>	09-210-03WDBIBJ
<b>Project Status</b>	In Progress
<b>Project Expenditure Category</b>	2-Negative Economic Impacts
<b>Project Expenditure Subcategory</b>	2.10-Assistance to Unemployed or Underemployed Workers
<b>Approved Funding Amount</b>	\$1,898,000
<b>Project Overview</b>	<p>The WDB will work with industry leaders and education partners to develop short-term credential or industry-skill-based trainings. Key elements of the job training will include cohort-based training approaches, work-based learning experiences, wrap-around supports for students, and strong industry engagement in program design and implementation. Businesses will be able to directly hire from the graduate pool of a job training program designed to meet their specific hiring or upskilling needs. A career outreach and awareness campaign will be launched to build an understanding in the community of in-demand industries and occupations.</p> <p>Trainings may take many forms depending on the business need, such as primarily job readiness training with basic industry</p>

	<p>certifications (such as ServSafe for restaurants), apprenticeship-like models with training occurring onsite at the business location, or a specific combination of industry-based skills bundled together (such as complementary health care certifications).</p> <p>Based on economic development priorities and where the skills gaps are in key current or future industries in Solano County, trainings will be implemented in the following industries: healthcare and social assistance (including child care), manufacturing, entrepreneurship, transportation and logistics, hospitality and climate transition.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board who will work with community partners, including Adult Schools, Solano College, Solano Economic Development Corporation, City Economic Development Departments, and Businesses for implementation of the trainings. In some instances, procurements will be utilized to secure trainings.	
<b>Use of Evidence</b>	This project will be utilizing Sector Strategies. 46% (\$873,080) of the budget is dedicated toward this evidence-based strategy,	
<b>Key Performance Indicators</b>	# of workers enrolled in sectoral job training programs (required)	301
	# of workers completing sectoral job training programs (required)	192
	# of people participating in summer youth employment programs (required)	10

Project 10	
<b>Project Name</b>	Expand Community Engagement and Job Readiness
<b>Project Identification Number</b>	10-210-04WDBCEJ
<b>Project Status</b>	In Progress
<b>Project Expenditure Category</b>	2-Negative Economic Impacts
<b>Project Expenditure Subcategory</b>	2.10-Assistance to Unemployed or Underemployed Workers
<b>Approved Funding Amount</b>	\$600,000
<b>Project Overview</b>	<p>The WDB will use a variety of methods to build foundational work skills in Solano's negatively impacted job seeker population to support adjustment to a COVID-19 recovery economy. These skills include basic computer and technology skills, understanding new virtual hiring practices, and how to transfer skills to new occupations. The WDB will provide workshops in the Job Centers and in community locations throughout the county on today's jobs, virtual job search techniques, changing careers, and foundational digital literacy skills.</p> <p>In addition, the WDB will increase focus in the community of Vallejo to reengage the community in employment and training opportunities. The project will include short-term additional community access points for workforce services to provide more equitable access, a Community Navigator focused in disproportionately impacted communities to work with community-based partners in reemployment efforts, and expansion of Spanish-speaking services as the America's Job Center of California in Vallejo.</p>
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board.



<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of job seekers receiving improved technological, accessible, and in-language employment support in Vallejo	21,758
	# of workers enrolled in sectoral job training programs (required)	N/A
	# of workers completing sectoral job training programs (required)	N/A
	# of people participating in summer youth employment programs (required)	N/A

<b>Project 11</b>		
<b>Project Name</b>	Improve Virtual Service Tools - support shift to user-friendly online services	
<b>Project Identification Number</b>	11-237-02WDBIVT	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.37-Economic Impact Assistance: Other	
<b>Approved Funding Amount</b>	\$50,000	
<b>Project Overview</b>	<p>The WDB will improve virtual service delivery tools to support job seekers and businesses in remote access to workforce services. Improved virtual service delivery tools may include texting services, web-based forms for participants, and virtual job fair platforms, in addition to supporting conversion of the public workforce website to allow user-friendly virtual services.</p> <p>The WDB has implemented two virtual service delivery tools. The first tool assists in the ability to text with clients as that is a primary mode of communication for many clients. The second tool is an automated scheduling platform where clients can virtually schedule and confirm appointments.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of virtual service delivery tools implemented	2

<b>Project 12</b>		
<b>Project Name</b>	Vallejo Job Center Improvements- Technology upgrades and COVID floor Design	
<b>Project Identification Number</b>	12-237-03WDBVJC	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.37-Economic Impact Assistance: Other	
<b>Approved Funding Amount</b>	\$150,000	
<b>Project Overview</b>	The WDB will upgrade participant-focused technology and job center access at the Vallejo Job Center. Job seekers need more modern technology available for their use to effectively apply for jobs, conduct virtual interviews, gain computer skills, and compete resume	

	documents. Upgrades to technology and tools for job seeker usage will allow job seekers access to up-to-date technology, which is necessary for in-demand digital literacy skills and new virtual hiring practices. Additional activities include upgrades to the Job Center floorplan to allow for better social distancing as a result of COVID-19.	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of new computers and technology installed	14

Project 13		
<b>Project Name</b>	Employer Resource Network - employment & training supports for low-wage, underemployed workers throughout the county	
<b>Project Identification Number</b>	13-210-05WDBERN	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.10-Assistance to Unemployed or Underemployed Workers	
<b>Approved Funding Amount</b>	\$200,000	
<b>Project Overview</b>	<p>Employer Resource Networks (ERN) are a promising national practice that assists low-income workers with navigating access to social systems that provide sustained support, increased job retention, and access to economic mobility through the use of Success Coaches. ERNs are an employer-driven model that have been particularly successful with small and mid-size firms in increasing their employee retention and productivity. Businesses pay membership fees that usually cover over half of the costs of the network, with the remaining funds leveraged through a combination of public funds, grants, and donations. Quantified results include increased employee productivity, increased employee qualification for higher-paid positions, decreased public assistance use, and an increased average employee retention rate of 95%. ERNs also allow small and mid-size businesses to create economies of scale in addressing employee retention and mobility.</p> <p>The WDB will work with ERN USA to build employer engagement and buy-in and lead employer groups in the development of the local ERN parameters and structure.</p> <p>The WDB and ERN USA have identified four employers that are interested in participating in an ERN and the program is being initiated.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board who will work with ERN USA for implementation.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of employers participating in the ERN	4
	# of workers enrolled in sectoral job training programs (required)	NA
	# of workers completing sectoral job training programs (required)	NA

	Number of people participating in summer youth employment programs (required)	NA
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Project 14		
<b>Project Name</b>	Small Business Technical Assistance - Expand SBDC Advising	
<b>Project Identification Number</b>	14-230-02WDBESA	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.30-Technical Assistance, Counseling, or Business Planning	
<b>Approved Funding Amount</b>	\$156,000	
<b>Modified Funding Amount</b>	\$306,000	
<b>Project Overview</b>	<p>The WDB is the host to Solano’s Small Business Development Center (SBDC), who provides training and technical assistance to Solano’s small businesses. The demand for business advising has increased dramatically during the COVID-19 pandemic. ARPA funding will maintain service delivery for small businesses to meet the COVID-19 recovery demand. All business advising and training is conducted by industry experts contracted by the SBDC. The funding will be used to cover the cost of expanded services provided by these contracted Business Advisors.</p> <p>The demand for business advising has been significant necessitating \$150,000 in additional funding to support advising.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of businesses advised	881

Project 15		
<b>Project Name</b>	Small Business Technical Assistance - Culturally Competent Advising	
<b>Project Identification Number</b>	15-230-03WDBCC	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.30-Technical Assistance, Counseling, or Business Planning	
<b>Approved Funding Amount</b>	\$208,000	
<b>Project Overview</b>	<p>This project will procure culturally and linguistically sensitive business advising and technical assistance. Technical assistance will be focused on disproportionately impacted small businesses, including strong outreach and technical assistance for non-native English speaking business owners.</p> <p>Based on the Request for Proposals WDB contract the Solano Black Chamber of Commerce and the California Hispanic Chamber of Commerce to provide culturally competent</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board/Small Business Development Center who conducted a Request for Proposals process and has identified culturally competent business advisors to contract.	

<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of small businesses provided culturally competent business advising and assistance	261

<b>Project 16</b>		
<b>Project Name</b>	Small Business Technical Assistance - Business Peer Advisory Groups	
<b>Project Identification Number</b>	16-230-04WDBBPA	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.30-Technical Assistance, Counseling, or Business Planning	
<b>Approved Funding Amount</b>	\$88,000	
<b>Project Overview</b>	Business peer advisory groups create an environment for business leaders to share ideas, solve problems, learn best practices and support one another. This project includes set-up, development and facilitation of four peer advisory groups in the county.	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of peer advisory groups established and facilitated	5 groups are active and meet on a regular basis

<b>Project 17</b>		
<b>Project Name</b>	Business Incubator Initiative - Training cost for 6 Incubator Programs	
<b>Project Identification Number</b>	17-230-05WDBTIP	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.30-Technical Assistance, Counseling, or Business Planning	
<b>Approved Funding Amount</b>	\$127,000	
<b>Project Overview</b>	<p>The SBDC will develop and facilitate up to 6 Incubator programs that will consist of a 6-week bootcamp. Participants will receive weekly trainings/meetings and one on one sessions all provided by SBDC Business Advisors.</p> <p>To date, four incubator programs have been completed with a total of 92 businesses being served.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of businesses trained through the incubator program	92

<b>Project 18</b>	
<b>Project Name</b>	Business Incubator Initiative - Small business microgrants for Incubator Graduates

<b>Project Identification Number</b>	18-229-01WDBSBG	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.29-Loans or Grants to Mitigate Financial Hardship	
<b>Approved Funding Amount</b>	\$480,000	
<b>Project Overview</b>	<p>The 6-week Business Incubator programs will culminate in a pitch contest where program attendees will make a case for receiving grant funding. This portion of the Incubator project is to provide the grant funding that will be provided as decided by a panel made up of Business Advisors, Economic Development leaders and other business experts.</p> <p>Grants were distributed to all businesses that completed the Incubator program.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of businesses awarded microgrant funds	92

Project 19		
<b>Project Name</b>	Business Training Series	
<b>Project Identification Number</b>	19-230-06WDBBTS	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.30-Technical Assistance, Counseling, or Business Planning	
<b>Approved Funding Amount</b>	\$110,000	
<b>Project Overview</b>	<p>The WDB and SBDC will partner to launch a training and technical assistance initiative to support small businesses in making changes their recruitment processes, employee retention efforts, and workplace culture and job quality initiatives to attract and retain workers in today's economic landscape.</p> <p>To date, nine webinars, a 6-week LEAD training, and two business summits have been held to provide technical assistance to businesses.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board/Small Business Development Center who will conduct a procurement to identify a training agency—California Employers Association (CEA).	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of businesses participating in employer training series	331

Project 20	
<b>Project Name</b>	Business Translation Services Pilot
<b>Project Identification Number</b>	20-230-07WDBTSP
<b>Project Status</b>	In Progress

<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.30-Technical Assistance, Counseling, or Business Planning	
<b>Approved Funding Amount</b>	\$28,000	
<b>Project Overview</b>	<p>To support non-English-speaking businesses the SBDC will secure access to LanguageLink, or a similar translation service, that would be accessible for free for small businesses and business support organizations. The SBDC will facilitate access to verbal or written translation that could be used for business outreach materials, translation of technical documents, and other uses.</p> <p>Translations services have been secured and information provided for outreach to businesses. Outreach has been conducted with small businesses who have interacted with SBDC. Additional outreach has been conducted with nonprofit organizations and child care providers. Nonprofits have made up the majority of businesses served.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board/Small Business Development Center who will conduct a procurement to identify a translation agency.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of businesses accessing the program	17

Project 21		
<b>Project Name</b>	Work-Based Mental Health Services	
<b>Project Identification Number</b>	21-230-08WDBMHS	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.30-Technical Assistance, Counseling, or Business Planning	
<b>Approved Funding Amount</b>	\$220,000	
<b>Modified Funding Amount</b>	\$70,000	
<b>Project Overview</b>	<p>The WDB will partner with Solano County Health &amp; Social Services to procure a training and technical assistance provider for employer engagement and worker training on mental health strategies. These services could include workshops on mental well-being for staff, workshops and resources for managers to support worker mental well-being, and technical assistance on support structures businesses could utilize to improve and maintain worker mental well-being.</p> <p>Work-based mental health services have primarily been provided via webinars which have come in under the original budget allowing for \$150,000 to be reallocated toward another project.</p>	
<b>Delivery Mechanism and Partners</b>	This project will be delivered via contract with the Workforce Development Board who will conduct a procurement to identify a provider.	
<b>Use of Evidence</b>	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of businesses receiving technical assistance or training for employees on work-based mental health services	53

Project 22	
<b>Project Name</b>	Revolving Loan Fund
<b>Project Identification Number</b>	22-229-02WDBRLF
<b>Project Status</b>	Cancelled-Project Transitioned to Revenue Recovery
<b>Project Expenditure Category</b>	2-Negative Economic Impacts
<b>Project Expenditure Subcategory</b>	2.29-Loans or Grants to Mitigate Financial Hardship
<b>Approved Funding Amount</b>	\$4,000,000
<b>Modified Funding Amount</b>	\$0
<b>Project Overview</b>	Project was cancelled under Project Expenditure Category 2 and funds were reallocated under Revenue Recovery.
<b>Delivery Mechanism and Partners</b>	N/A
<b>Use of Evidence</b>	N/A
<b>Key Performance Indicators</b>	N/A

Project 23		
<b>Project Name</b>	Parkside Flats	
<b>Project Identification Number</b>	23-215-01CAOPSF	
<b>Project Status</b>	Cancelled	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.15-Long-term Housing Security: Affordable Housing	
<b>Approved Funding Amount</b>	\$600,000	
<b>Modified Funding Amount</b>	\$0	
<b>Project Overview</b>	The City of Fairfield originally proposed a project to provide 168 affordable housing units. However, the City identified other funding to complete the project and will not be utilizing the ARPA funds allowing the \$600,000 to be reallocated toward another project.	
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office will be providing the funds to the City of Fairfield who is partnering with developer Integrity Housing.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of households receiving eviction prevention services (required)	N/A
	# new affordable housing units preserved or developed (required)	N/A
	# of lower-income households who are able to obtain and maintain long-term affordable housing.	N/A

Project 24	
<b>Project Name</b>	Habitat for Humanity Woolner Avenue
<b>Project Identification Number</b>	24-215-02CAOHHW
<b>Project Status</b>	Completed
<b>Project Expenditure Category</b>	2-Negative Economic Impacts
<b>Project Expenditure Subcategory</b>	2.15-Long-term Housing Security: Affordable Housing
<b>Approved Funding Amount</b>	\$215,000
<b>Project Overview</b>	The City of Fairfield, in partnership with Habitat for Humanity, built three single-family homes on Woolner Avenue in Fairfield for low-income households with incomes between 50% and 80% of area

	<p>median income, and sales will be restricted to Solano County residents. Each home is 1,289 square feet with 3 bedrooms and 2 bathrooms and a one-car garage. Sweat equity from the future homeowners is required. The homes will be sold at a price that is affordable to low-income households, with Habitat for Humanity carrying back the first and second mortgages. An affordability covenant ensuring the homes remaining affordable for 45 years will be recorded. ARPA funding would serve as gap financing for pre-development costs, as well as to provide electricity to the site.</p> <p>The project was completed June 2023.</p>	
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office provided the funds to the City of Fairfield who is partnering with Habitat for Humanity.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of households receiving eviction prevention services (required)	0
	# new affordable housing units preserved or developed (required)	3
	# of low-income renter households who become first-time homebuyers	3
	# of low-income households able to obtain and maintain long-term ownership housing	3

<b>Project 25</b>			
<b>Project Name</b>	Housing Trust Fund		
<b>Project Identification Number</b>	25-215-03CAOHTF		
<b>Project Status</b>	In Progress		
<b>Project Expenditure Category</b>	2-Negative Economic Impacts		
<b>Project Expenditure Subcategory</b>	2.15-Long-term Housing Security: Affordable Housing		
<b>Approved Funding Amount</b>	\$3,000,000		
<b>Modified Funding Amount</b>	\$4,700,000		
<b>Project Overview</b>	<p>ARPA funds will be used as the initial allocation to establish a housing trust fund to provide a local mechanism to fund the development of affordable housing. Created and administered by the County, it can be tailored to fit the unique affordable housing needs and goals of the County. Ongoing annual funding will come from the County's Community Investment Program affordable housing allocation.</p> <p>As of June 30, 2024, the Housing Trust Fund was established and Policies and Procedures were adopted by the Board of Supervisors. Two projects were funded through a competitive bidding process— one a loan for an 80-unit affordable housing development in Dixon and one for a small grant to complete a three home construction. A third project for the construction of a County-led affordable housing project is under evaluation.</p>		
<b>Delivery Mechanism and Partners</b>	The fund will be Administered by the County Administrator's Office		
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.		
<b>Key Performance Indicators</b>	<table border="1" style="width: 100%;"> <tr> <td>Establishment of the housing trust fund to serve as an ongoing</td> <td>The Housing Trust Fund has been established.</td> </tr> </table>	Establishment of the housing trust fund to serve as an ongoing	The Housing Trust Fund has been established.
Establishment of the housing trust fund to serve as an ongoing	The Housing Trust Fund has been established.		



	source of funding to create and/or maintain affordable housing units in Solano County	
	# of grants Solano County applies for from sources not typically available to local government, such as the State of California's Local Housing Trust Fund Grant Program.	0
	# of households receiving eviction prevention services (required)	N/A
	# new affordable housing units preserved or developed (required)	0 – In Progress

Project 26		
<b>Project Name</b>	Housing Counseling	
<b>Project Identification Number</b>	26-216-01CAOHGC	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.16-Long-term Housing Security: Services for Unhoused Persons	
<b>Approved Funding Amount</b>	\$250,000	
<b>Project Overview</b>	ARPA funds will be used to contract with a housing counseling agency, preferably one that is HUD-certified, to provide Solano County residents with education and assistance on a variety of housing matters. These include education and counseling related to tenant/landlord rights and responsibilities; homelessness prevention; pre-foreclosure assistance; and first-time homebuyer education. The funds would provide counseling for a two-year period to assist in stabilizing housing that was jeopardized as a result of the pandemic.	
<b>Delivery Mechanism and Partners</b>	The County Administrator's Office conducted an RFP to identify a housing counseling agency.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of Solano County households with who access education and assistance with their specific housing situation	0 – The contract begins July 1, 2024
	% of households who access assistance that obtain or maintain housing	Not yet started
	# of households receiving eviction prevention services (required)	Not yet started
	# new affordable housing units preserved or developed (required)	Not yet started

Project 27		
<b>Project Name</b>	State Small Water System - Muni Water Connection, Rio Vista	
<b>Project Identification Number</b>	27-511-01RSMWSR	
<b>Project Status</b>	Completed	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.11-Drinking Water: Transmission & Distribution	
<b>Approved Funding Amount</b>	\$151,000	

<b>Modified Funding Amount</b>	\$180,882	
<b>Project Overview</b>	Provide public water system connections to eight existing residential units located on two adjacent parcels in the City of Rio Vista.  The water connections were completed May 2024.	
<b>Delivery Mechanism and Partners</b>	The Department of Resource Management is working with the City of Rio Vista for implementation.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Design and bidding completion	Completed
	Construction completion	Completed

<b>Project 28</b>		
<b>Project Name</b>	Lake Solano Park - Potable Water & Septic System Improvements	
<b>Project Identification Number</b>	28-518-01RSM LSP	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.18-Water and Sewer: Other	
<b>Approved Funding Amount</b>	\$740,000	
<b>Project Overview</b>	Provide upgrades to the Lake Solano Park public water system and wastewater collection systems.  To date, the design for the potable water is near complete and the design for the wastewater is complete. Once the design for both projects is fully complete the required permits are secured.	
<b>Delivery Mechanism and Partners</b>	The Department of Resource Management, Park Services will be implementing this project.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Upgrade to public water system at Lake Solano Park is completed.	In progress
	Upgrade to wastewater collection system at Lake Solano Park is completed	In progress

<b>Project 29</b>		
<b>Project Name</b>	Fairgrounds Channel Drainage Improvements	
<b>Project Identification Number</b>	29-056-01RSM FCD	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.6-Clean Water: Stormwater	
<b>Approved Funding Amount</b>	\$5,000,000	
<b>Project Overview</b>	Drainage improvements to Fairgrounds Channel to provide 100-year storm protection for a 105-unit Newell Mobile Home park and the adjacent multi-use Solano360 project site in the Vallejo.  This project is working on the significant number of permits, surveys and design plans that are necessary for completion. This project also requires significant coordination among partners to ensure the completed project will meet the needs of the community.	

<b>Delivery Mechanism and Partners</b>	Solano County, in partnership with the City of Vallejo, will do a Request for Proposals for design and installation.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	By December 2024, all permitting will be completed and project will be shovel-ready	In progress
	By December 2026 channel drainage improvements will be completed for flood protection	Not Yet Started

<b>Project 30</b>		
<b>Project Name</b>	Upper Lateral Sewer Replacement Program - Unincorp Vallejo	
<b>Project Identification Number</b>	30-052-01RSMSRV	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.2-Clean Water: Centralized Wastewater Collection and Conveyance	
<b>Approved Funding Amount</b>	\$300,000	
<b>Project Overview</b>	<p>Implement a temporary program to supplement the Vallejo Wastewater Sewer District's Upper and Lower Lateral Replacement Program to offset homeowners' costs for sewer line replacements in unincorporated Vallejo.</p> <p>After extensive outreach for the program 37 applications have been received from the Starr subdivision. Construction plans and contract documents will be prepared for summer 2024 construction.</p>	
<b>Delivery Mechanism and Partners</b>	Solano County Resource Management will be working with Vallejo Wastewater Management for implementation.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of homeowners accessing the program	37 applications have been received

<b>Project 31</b>		
<b>Project Name</b>	Cache Slough Pumping Plant Reoperations Feasibility Study	
<b>Project Identification Number</b>	31-513-01RSMCFS	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.13-Drinking Water: Source	
<b>Approved Funding Amount</b>	\$250,000	
<b>Project Overview</b>	<p>Conduct a study to evaluate the feasibility of restarting operation of the City of Vallejo's Cache Slough pumping plant to provide for regionwide water supply reliability.</p> <p>The technical memo is near completion and should be available summer 2024.</p>	
<b>Delivery Mechanism and Partners</b>	Solano County Resource Management will be working with the City of Vallejo for implementation.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Completion of study	Study in progress

	Identification of pathways and barriers to bring the pumping back online.	Not Yet Started
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Project 32		
<b>Project Name</b>	Lakes Water System Aux Supply Feasibility Study	
<b>Project Identification Number</b>	32-515-01RSMLFS	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.15-Drinking Water: Other Water Infrastructure	
<b>Approved Funding Amount</b>	\$250,000	
<b>Project Overview</b>	<p>Conduct a study to evaluate the feasibility of consolidating the Lakes Water System into the larger City of Vallejo's water system to improve water supply reliability.</p> <p>The City of Vallejo and the contractor finalized the modeling and will be moving into environmental review and cost estimates. A technical report should be completed by summer 2024.</p>	
<b>Delivery Mechanism and Partners</b>	Solano County Resource Management will be working with the City of Vallejo for implementation.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Completion of study	Study in progress
	Identification of pathways and barriers to connect the Lakes Water System to the City of Vallejo System	Study in progress

Project 33		
<b>Project Name</b>	Integrated Water/Drainage Implementation Framework - Unincorp	
<b>Project Identification Number</b>	33-518-02RSMIWU	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.18-Water and Sewer: Other	
<b>Approved Funding Amount</b>	\$300,000	
<b>Project Overview</b>	<p>Develop a region-wide water resources framework that identifies priority water and drainage projects for future implementation.</p> <p>A Steering Committee of stakeholders has been meeting to provide information. Drafting of the Framework is in progress.</p>	
<b>Delivery Mechanism and Partners</b>	Solano County Resource Management Department will be implementing this project.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Completion of framework	Development of framework in progress
	Development of comprehensive list of water resource projects and action recommendations that can be implemented.	In progress

Project 34		
<b>Project Name</b>	State Small Water System - Muni Water Connection, Vacaville	
<b>Project Identification Number</b>	34-511-02RSMWSV	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.11-Drinking Water: Transmission and Distribution	
<b>Approved Funding Amount</b>	\$301,500	
<b>Project Overview</b>	<p>Provide public water system connections for six residential units on a single parcel within the City of Vacaville that are currently served by a single water supply well that has historical groundwater contamination.</p> <p>Design and engineering drawings are in progress. Once these are approved, the project will be available for contractor bid and selection.</p>	
<b>Delivery Mechanism and Partners</b>	Solano County Resource Management will be working with the City of Vacaville for implementation on this project.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Design and bidding completion	In progress
	Construction completion	In progress

Project 35		
<b>Project Name</b>	Broadband Study	
<b>Project Identification Number</b>	35-521-01DITBBS	
<b>Project Status</b>	Completed	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.21-Broadband: Other Projects	
<b>Approved Funding Amount</b>	\$500,000	
<b>Modified Funding Amount</b>	\$488,000	
<b>Project Overview</b>	<p>This project prepared a county broadband and digital equity plan to be a key building block for a Countywide broadband strategic plan. There are currently significant amounts of state and federal funding available to Solano County to apply for and utilize to increase the availability of high-speed broadband to unserved and underserved residents and businesses of the county as well as to improve the digital equity for access, affordability, devices, and training for our county residents. The goal of the project is two-fold:</p> <ol style="list-style-type: none"> <li>1. To develop a detailed and actionable list of grant fundable projects for expanding physical infrastructure needed for high-speed broadband in unincorporated areas of Solano County as well as to identify specific projects where partnerships with local cities or other government organizations may be possible.</li> <li>2. To develop a detailed and actionable list of grant fundable projects for improving the digital equity of our residents and business owners so they may overcome barriers to broadband access, affordability, access to devices, and training to acquire the skills needed to take advantage of the resources available through using broadband.</li> </ol> <p>This project was completed in August 2022.</p>	

<b>Delivery Mechanism and Partners</b>	The Department of Information Technology (DoIT) contracted with Boston Consulting Group to conduct the study.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Identification of actionable projects in areas of unincorporated Solano County where additional fiber/wireless infrastructure is needed	Based on the study, an additional project was approved to provide funding for broadband development in unincorporated areas of Solano County.
	Identification of actionable projects where the County can initiate projects to improve digital equity amongst underserved populations	Based on the study, an additional project was approved to provide funding to improve digital equity in Solano County.

<b>Project 36</b>		
<b>Project Name</b>	Emergency Food	
<b>Project Identification Number</b>	36-021-01CAOEFS	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.1 Household Assistance: Food Programs	
<b>Approved Funding Amount</b>	\$2,000,000	
<b>Project Overview</b>	This project provides grants to multiple organizations to provide emergency food services to Solano County residents who have been impacted by the COVID-19 pandemic. Organizations applied through a Notice of Funding Availability process and successful applicants have a proven track record of providing this type of service, and preferably a presence in Solano County, in addition to subject-related plans.	
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office is contracted with Meals on Wheels, Food Is Free Solano, and Catholic Charities for implementation.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of households facing food insecurity provided a variety of nutritious food free of charge	156,264

<b>Project 37</b>		
<b>Project Name</b>	Emergency Food Capacity Building	
<b>Project Identification Number</b>	37-021-02CAOFCB	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.1 Household Assistance: Food Programs	
<b>Approved Funding Amount</b>	\$3,000,000	
<b>Project Overview</b>	This project will increase capacity of organizations that provide emergency food services by providing funding for things that will allow for increased food preparation, storage, delivery or other capacity, such as building/renovating storage/warehouse space, increasing delivery availability and other potential capital expenditures.	

	One subrecipient closed escrow on a new building; one converted their food pantry to a small grocery shopping center where clients can select the food they choose free of charge; and another has completed installation of refrigeration units in the trucks purchased with this funding.	
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office is contracted with Catholic Charities, the Food Bank of Contra Costa and Solano, Food is Free and Meals on Wheels for implementation.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of organizations strengthened to provide emergency food services	4
	# of low-income, senior, and at-risk Solano County households that would receive emergency food services annually based on the increased capacity	148,591

Project 38		
<b>Project Name</b>	Tabor Commons	
<b>Project Identification Number</b>	38-215-04CAOTCA	
<b>Project Status</b>	Cancelled	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	
<b>Project Expenditure Subcategory</b>	2.15-Long-term Housing Security: Affordable Housing	
<b>Approved Funding Amount</b>	\$4,500,000	
<b>Modified Funding Amount</b>	\$0	
<b>Project Overview</b>	The City of Fairfield, in partnership with developer EAH, proposed to construct an apartment complex that would provide 67 units of affordable housing. The City and EAH have been unable to secure the full funding, including Multifamily Housing Project Funds, needed to complete the project within the ARPA timeframe. \$4,500,000 will be reallocated toward another eligible project.	
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office is providing the funds to the City of Fairfield who is partnering with developer EAH.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of households receiving eviction prevention services (required)	N/A
	# new affordable housing units preserved or developed (required)	N/A
	# of extremely low- and very low-income households able to obtain and maintain long-term affordable housing	N/A

Project 39		
<b>Project Name</b>	Accessory Dwelling Units	
<b>Project Identification Number</b>	39-215-05RSMADU	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	2-Negative Economic Impacts	

<b>Project Expenditure Subcategory</b>	2.15-Long-term Housing Security: Affordable Housing	
<b>Approved Funding Amount</b>	\$2,000,000	
<b>Modified Funding Amount</b>	\$300,000	
<b>Project Overview</b>	<p>The purpose of the Accessory Dwelling Unit (ADU) Incentive Program is to incentivize the development of ADUs and secondary dwellings in unincorporated Solano County as affordable housing units. By increasing density within existing, developed residential neighborhoods, there will be increased rental housing opportunities for low-income households; increased property values for owners; and the creation of units to meet the County's Regional Housing Needs Allocation (RHNA) requirements.</p> <p>After consultation with subject matter experts and evaluation of what could be completed with the ARPA timeframe, it was determined that the best course of action would be to join the Napa Sonoma ADU center to provide access for Solano residents to the wide array of resources available. This is lower cost than originally budgeted, allowing \$1,700,000 to be reallocated toward another eligible project.</p>	
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office and Resource Management are partnering on the development of the project.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of households receiving eviction prevention services (required)	NA
	# new affordable housing units preserved or developed (required)	0 - Project In Progress

<b>Project 40</b>		
<b>Project Name</b>	Broadband Development/Expansion	
<b>Project Identification Number</b>	40-519-01DITBDP	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.19-Broadband: "Last Mile" projects	
<b>Approved Funding Amount</b>	\$2,200,000	
<b>Project Overview</b>	<p>The Department of Information Technology (DoIT) is utilizing these funds to work with local internet service providers (ISPs) to expand their networks through direct competitive proposals or through the use of matching funds to ISP's successful in receiving California Public Utilities Commission (CPUC) last mile broadband grants.</p> <p>DoIT has conducted a solicitation which identified three potential ISP providers: Comcast, AT&amp;T, and Cal.net. DoIT has provided letters of support and potential match for state FFA funding. DoIT is currently awaiting state awards to identify where to best utilize funding.</p>	
<b>Delivery Mechanism and Partners</b>	DoIT has contracted with CTC Technology and Energy under the Local Agency Technical Assistance (LATA) grant to assist in identifying ISPs.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of ISP partners	3
	# of miles of new fiber	0



	# of businesses/households that have availability to connect to new fiber	0
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Project 41		
<b>Project Name</b>	Broadband Digital Equity	
<b>Project Identification Number</b>	41-521-02DITBDE	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	5-Infrastructure	
<b>Project Expenditure Subcategory</b>	5.21 -Broadband: Other Projects	
<b>Approved Funding Amount</b>	\$1,800,000	
<b>Project Overview</b>	<p>Funding is being used to support a multi-pronged effort to improve digital equity in Solano County. Strategies include the development of a “Solano Connected” Coalition supported by a Digital Equity Program Management Team and Digital Navigators to help connect more Solano County residents to broadband services, assist in device availability, and in digital literacy training. The project will also support a digital resource awareness campaign to increase awareness of programs such as the Affordable Connectivity Program. Other strategies under this funding including a grant program for nonprofits who have direct involvement with underserved communities within Solano and funds for the Solano County Library to expand wi-fi hotspots and laptops to residents.</p> <p>More recently, the Affordable Connectivity Program has ended, so the project has transitioned focus to additional support for digital literacy. Three nonprofit organizations have been selected to increase digital literacy with underserved populations.</p>	
<b>Delivery Mechanism and Partners</b>	DoIT has contracted with Oakland Tech Exchange to implement the Solano Connected Program. In addition, the Solano County Library will be expanding device availability through the library system.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Households enrolled in digital connectivity program	Enrollment increased from 18% in January 2023 to 34% in January 2024
	# of digital access training programs/community sessions provided	93
	# of devices provided for increased access	635 devices (hotspots, chromebooks, and tablets) added to library circulation

Project 42	
<b>Project Name</b>	Electronic Medical Record System Replacement
<b>Project Identification Number</b>	42-114-01HSSEMR
<b>Project Status</b>	In Progress
<b>Project Expenditure Category</b>	1-Public Health
<b>Project Expenditure Subcategory</b>	1.14-Other Public Health Services
<b>Approved Funding Amount</b>	\$2,570,000

<b>Project Overview</b>	<p>The Family Health Services' clinic will be updating its Electronic Health Record (EHR) system to OCHIN EPIC. This upgrade will optimize provider efficiency and productivity, add an intuitive user interface, and interface with area hospitals, clinics and laboratories for patient care management. In addition, the system will be able to provide telehealth capabilities and a patient portal and meet the requirements of the federal No Surprises Act, the federal 21st Century Cures Act, and CalAIM (the State's revamping of Medi-Cal) requirements. Further, the system will permit automated, flexible data queries and provide robust data management and analysis capabilities, patient safety monitoring, and data export capabilities including reporting to public health.</p> <p>As of June 30, 2024, the project is in full swing, including identifying, approving and building out workflows, providing training to staff, initial testing, and purchasing new hardware. The project is on track to launch the new EHR fall 2024.</p>	
<b>Delivery Mechanism and Partners</b>	Solano County Health & Social Services Family Health Services will be contracting with OCHIN EPIC for implementation to the new EHR.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Implementation of new EHR system	Project in Progress. Launch of new system anticipated fall 2024.

Project 43	
<b>Project Name</b>	Mobile Food Pharmacy Support
<b>Project Identification Number</b>	43-114-02HSSBDE
<b>Project Status</b>	Completed
<b>Project Expenditure Category</b>	1-Public Health
<b>Project Expenditure Subcategory</b>	1.14-Other Public Health Services
<b>Approved Funding Amount</b>	\$88,000
<b>Project Overview</b>	<p>The We're All Family! Mobile Food Pharmacy (Food Rx) Program is in its fifth year of serving Solano County residents suffering from food insecurity. As part of the Food Rx Program, federally qualified health center (FQHC) patients receive a Food Rx prescription redeemable for fresh produce and a box of non-perishable food from the Food Rx vehicle after their appointment. This encourages and enables healthier lifestyle choices for FQHC patients by helping eliminate barriers, such as lack of transportation and time, by bringing the healthy food to the patients following their appointments.</p> <p>The Food Rx Program receives its funding primarily through a donation by the Yocha Dehe Wintun Nation. The physical health and socioeconomic impacts of the COVID-19 pandemic have triggered an increased utilization of both the Food Rx Program requiring supplemental funding to continue services through the remainder of 2022.</p> <p>This project was completed in May 2023.</p>
<b>Delivery Mechanism and Partners</b>	Solano County Health & Social Services Public Health partnered with the Food Bank of Contra Costa and Solano on the Food Rx Program.

<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Continuation of program through December 2022	Program continuation complete

<b>Project 44</b>		
<b>Project Name</b>	Beck Campus Mental Health Treatment Facility	
<b>Project Identification Number</b>	44-112-01HSSBCM	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	1-Public Health	
<b>Project Expenditure Subcategory</b>	1.12-Mental Health Services	
<b>Approved Funding Amount</b>	\$2,074,402	
<b>Project Overview</b>	<p>Solano County has made a significant investment and commitment in support of the County’s mental health population by building a new Mental Health Treatment Facility on the Beck Campus. The addition of these 32 beds to the residential continuum will greatly support individuals to improve their recovery as part of their path out of homelessness as well as those on diversion and reentry into the community from jails.</p> <p>The facility is partially funded (52%) through two grants: a California Health Facility Financing Authority (CHFFA) Community Services Infrastructure (CSI) Grant Program and a Homeless Housing Assistance and Prevention (HHAP) Round 1 grant. Operational costs will be partially paid by redirected CMSP participation fee and a Proposition 47 Cohort 3 grant. The ARPA funds will supplement County and contractor operational costs for years 1 &amp; 2 of operations.</p> <p>As of June 30, 2024, 23 clients are housed at the facility. 13 people were formally homeless and in the permanent housing program. 10 people with behavioral health concerns are also being housed.</p>	
<b>Delivery Mechanism and Partners</b>	Solano County Health & Social Services Behavioral Health is contracting with Yolo Community Care Continuum for the provision of services.	
<b>Use of Evidence</b>	Beck Campus Mental Health Treatment Facility will be utilizing the following evidence-based services within the facility: Teaching for a Change, Motivational Interviewing, Peer Support Services, and Harm Reduction. As these are integrated as needed into treatment services, there is not a specific portion of the budget dedicated by evidence-based service.	
<b>Key Performance Indicators</b>	# of individuals with mental health and/or substance use challenges who are housed	23

<b>Project 45</b>		
<b>Project Name</b>	Substance Use Treatment Facility	
<b>Project Identification Number</b>	45-113-01HSSSUT	
<b>Project Status</b>	Completed	
<b>Project Expenditure Category</b>	1-Public Health	
<b>Project Expenditure Subcategory</b>	1.13-Substance Use Services	
<b>Approved Funding Amount</b>	\$550,000	

<b>Project Overview</b>	<p>Solano County is lacking the facility and services infrastructure to support substance use treatment in the local community, including residential treatment and medically monitored withdrawal management (Detox). Through Solano County's (jurisdiction) contract with Partnership Health Plan of California to manage the Drug Medi-Cal services via a regional model which includes 7 counties, clients needing residential treatment are often placed where beds are available and may be sent out of county, away from families and care providers. Across the regional model there are 322 treatment beds for all 7 counties to access, only 37 treatment beds are in Solano County. Additionally, only a social model detox approach is offered in Solano County with 16 beds in total and these beds are full most of the time. When they are full or when the withdrawal severity or client health status necessitates medical monitoring, clients are sent to hospital emergency rooms. The ideal setting for these individuals is a holistic treatment program with sufficient beds to support them in their initial recovery and offer pathways and a continuum that includes residential, intensive outpatient and outpatient treatment along with sober living, case management and employment services.</p> <p>The California Department of Health Care Services (DHCS) provided the Behavioral Health Continuum Infrastructure Program (BHCIP) Round 3 Launch Ready grant to Archway Recovery Services. The ARPA funding will be used to provide the local match and startup funding to provide a 62-bed acute detox/residential treatment facility.</p>	
<b>Delivery Mechanism and Partners</b>	Solano County is providing the funding to Archway Recovery Services as part of the match funding necessary to access the state funding.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Completion of construction of substance use treatment facility.	The ARPA portion of the project is complete, but staff continue to monitor the completion of the construction of the facility.

<b>Project 46</b>	
<b>Project Name</b>	Behavioral Health Internship Program
<b>Project Identification Number</b>	46-112-02HSSBIP
<b>Project Status</b>	In progress
<b>Project Expenditure Category</b>	1-Public Health
<b>Project Expenditure Subcategory</b>	1.12-Mental Health Services
<b>Approved Funding Amount</b>	\$637,236
<b>Project Overview</b>	<p>Solano County, Health &amp; Social Services, Behavioral Health will be creating a structured training environment for the Mental Health workforce to recruit students, offer opportunities for students' required practicum and graduate experience hours, and hire once minimum qualifications are met.</p> <p>The pandemic has exacerbated the County's mental health workforce needs due to increased demand for services, higher acuity of the population needing services, and increased difficulties in recruiting and retaining staff to work in County mental health.</p>

	Currently, there are four regular staff that are on the internship team. Since inception, the program has supported 21 Master level interns and two Doctoral level interns. An additional 5 Master level interns and 2 Doctoral level interns are in process of being onboarded.	
<b>Delivery Mechanism and Partners</b>	Solano County, Health & Social Services, Behavioral Health will be developing and implementing the program.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of students/interns provided an opportunity	23

<b>Project 47</b>		
<b>Project Name</b>	Behavioral Health & Courts Mapping and Policy Development	
<b>Project Identification Number</b>	47-112-03HSSBMP	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	1-Public Health	
<b>Project Expenditure Subcategory</b>	1.12-Mental Health Services	
<b>Approved Funding Amount</b>	\$150,000	
<b>Project Overview</b>	<p>Solano County Health &amp; Social Services, Behavioral Health and partners at the Solano County Court are experiencing increased demands in supporting individuals to navigate the justice system. There is a critical need to gather partners to streamline processes for collaborative courts, develop policies, and support efforts around diversion and other processes. The local court rules include policies around diversion, however, processes within the court system to support collaborative courts (mental health and drug court) as well as other procedures need to be developed across partners. In addition, the County and Court are faced with the new mandates of CARE Court (SB1338) and SB184 (budget trailer bill on Health). These each bring significant implementation challenges to the County and the Court.</p> <p>The goal of this project is to enhance the coordination for people with mental health and substance use challenges navigating the justice system by hiring a consultant to review and update our Sequential Intercept Model (SIM) which was initially developed in 2019, and to improve and expand policy and procedures around Intercepts 3 (Courts). This process will gather local leadership and staff to identify gaps/strengths and help develop the policies and process that are transparent, expedite services, and support client care.</p> <p>The project is currently working with a consultant on creating an implementation plan for the PATH JI grant. A draft plan is currently in review. The project is also in the process of identifying ways to support re-entry for individuals released from the jail.</p>	
<b>Delivery Mechanism and Partners</b>	Solano County Health & Social Services, Behavioral Health is partnering with Solano County Court on the project.	
<b>Use of Evidence</b>	The Behavioral Health & Courts Mapping and Policy Development will be utilizing facilitation of the Sequential Intercept Model. There is not a specific amount of the budget dedicated to the model.	
<b>Key Performance Indicators</b>	Completion and implementation of new policies	Project in progress

Project 48	
<b>Project Name</b>	Collinsville Levee Pump
<b>Project Identification Number</b>	48-056-02RSMCLP
<b>Project Status</b>	Completed
<b>Project Expenditure Category</b>	5-Infrastructure
<b>Project Expenditure Subcategory</b>	5.6-Clean Water: Stormwater
<b>Approved Funding Amount</b>	\$28,000
<b>Project Overview</b>	<p>The levee pump for the Collinsville Levee District is critical to the community as it provides stormwater drainage necessary to protect Collinsville from flood inundation. The levee pump protects 15 homes and over 233 acres in a low-income community. The pump was in need of custom repairs to become operational prior to winter rains.</p> <p>This project was completed February 2023.</p>
<b>Delivery Mechanism and Partners</b>	Solano County Resource Management partnered with Collinsville Levee District to complete the repair.
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.
<b>Key Performance Indicators</b>	Completion of pump repair   Completed

Project 49	
<b>Project Name</b>	Sandy Beach RV Sewer Connection
<b>Project Identification Number</b>	49-055-01RSMRVS
<b>Project Status</b>	In Progress
<b>Project Expenditure Category</b>	5-Infrastructure
<b>Project Expenditure Subcategory</b>	5.5-Clean Water: Other Sewer Infrastructure
<b>Approved Funding Amount</b>	\$200,000
<b>Project Overview</b>	<p>The Sandy Beach Park RV dump station currently consists of a 2,500-gallon holding tank and requires frequent cleaning, costing approximately \$34,000 per year to pump out. The rest of Sandy Beach Park is served by the City of Rio Vista’s municipal sewer system and the City is now also willing to allow connection of the dump station to their system. The project includes design, permitting, and installing connector wastewater piping, electrical components, and sensors to the dump station. This critical wastewater infrastructure improvement is needed for the park to continue serving the public and the region.</p> <p>Currently, staff is coordinated with the City of Rio Vista on design and permitting.</p>
<b>Delivery Mechanism and Partners</b>	Solano County Resource Management is partnering with the City of Rio Vista on the project.
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.
<b>Key Performance Indicators</b>	Completion of dump station connection to the municipal water system   Project in progress

Project 50	
<b>Project Name</b>	Sandy Beach Community Water Improvements - Potable Water
<b>Project Identification Number</b>	50-515-02RSMBCF
<b>Project Status</b>	Completed
<b>Project Expenditure Category</b>	5-Infrastructure
<b>Project Expenditure Subcategory</b>	5.15-Drinking Water: Other Water Infrastructure
<b>Approved Funding Amount</b>	\$75,000
<b>Modified Funding Amount (based on amount spent at project completion)</b>	\$14,905
<b>Project Overview</b>	<p>The Sandy Beach Community in Vallejo was in need of an engineering analysis for an expanded and combined potable water and fire suppression system that meets both public drinking water and fire code requirements. The engineering analysis will include evaluation of the existing water service line and improvements required to provide additional potable water, and coordination with the City of Vallejo water and fire district on feasible options and project costs. The community is actively engaged in the process and is willing to consider homeowner assessments to cover project implementation costs.</p> <p>The initial study was completed and identified the need for work in the area of fire suppression which is not eligible under this treasury category allowing \$60,096 to be reallocated toward another eligible use.</p>
<b>Delivery Mechanism and Partners</b>	Resource Management is contracting with CSW/Stuber-Stroeh Engineering Group, Inc on the initial engineering analysis and is working with the City of Vallejo and residents
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.
<b>Key Performance Indicators</b>	Completion of study and feasibility options   Completed

Project 51	
<b>Project Name</b>	Revenue Replacement - Employee Retention
<b>Project Identification Number</b>	51-061-01CAORER
<b>Project Status</b>	Completed
<b>Project Expenditure Category</b>	6-Revenue Replacement
<b>Project Expenditure Subcategory</b>	6.1-Provision of Government Services
<b>Approved Funding Amount</b>	\$6,000,000
<b>Modified Funding Amount (based on amount spent at project completion)</b>	\$5,718,484
<b>Project Overview</b>	<p>In an effort to retain County employees and recognize their work, the County utilized ARPA funds to provide total payments up to \$2,000 to all full and part time employees for employee retention/recognition, including early settlement payments. Employees who were employed as of September 4, 2022, were eligible for the one-time employee retention/ recognition payment. Part-time employees received a pro-rata amount based on the employee's full-time equivalence. Payments of up to \$2,000 with applicable FICA and Medicare tax were issued to approximately 2,750 Full-Time Equivalent (FTE)</p>

	employees who were employed by Solano County as of September 4, 2022.  This project was completed in in June 2023 utilizing \$5,718,484 allowing \$281,516 to be reallocated toward another eligible use.
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office worked in partnership with Solano County Auditor Controller's Office to provide payment to all County employees.
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.
<b>Key Performance Indicators</b>	Completions of payments      Completed

<b>Project 52</b>	
<b>Project Name</b>	Revenue Replacement - Revolving Loan Fund
<b>Project Identification Number</b>	52-061-02CAORRL
<b>Project Status</b>	In Progress
<b>Project Expenditure Category</b>	6-Revenue Replacement
<b>Project Expenditure Subcategory</b>	6.1-Provision of Government Services
<b>Approved Funding Amount</b>	\$4,000,000
<b>Project Overview</b>	<p>The Solano Economic Development Corporation (EDC) will be using ARPA funds to establish a Solano Small Business Revolving Loan Fund (RFL) to provide loans to qualified small businesses and non-profits. Outreach will be conducted targeting women- and minority-owned businesses, as well as businesses within disproportionately impacted census tracts, and business within the hospitality, travel, and tourism industries. Loan funds may be used to assist in the mitigation of financial hardships, support of operations, maintenance of existing equipment and facilities, COVID-19 mitigation and infection prevention measures, and façade and building rehabilitation.</p> <p>As of June 30, 2024, Solano EDC has contracted with three local lenders to provide small business loans via the fund. Solano EDC has screened, communicated, and provided ongoing technical assistance to 84 businesses across Solano County. 75 eligible businesses were referred to the Solano Small Business Development Center (SBDC) for the "Biz-RX" business assessment with a qualified advisor. To date, 26 businesses have received small business loans totaling approximately \$1.9 million in loans.</p>
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office is contracting with the Solano Economic Development Corporation who will be working with three lenders identified through a Request for Proposal process.
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.
<b>Key Performance Indicators</b>	# of loans provided to small businesses      26 loans have been provided to small businesses

<b>Project 53</b>	
<b>Project Name</b>	Revenue Replacement - Emergency Gap Funding
<b>Project Identification Number</b>	53-061-03CAOREF
<b>Project Status</b>	In Progress



<b>Project Expenditure Category</b>	6-Revenue Replacement
<b>Project Expenditure Subcategory</b>	6.1-Provision of Government Services
<b>Approved Funding Amount</b>	\$2,000,000
<b>Modified Funding Amount</b>	\$2,213,154
<b>Project Overview</b>	<p>The Board set aside \$2 million from the Revenue Replacement Expenditure Category for a competitive procurement process for community agencies who are in need of emergency or bridge funding. The intent of the funding is for agencies who are experiencing negative economic impacts from the COVID-19 pandemic by either experiencing reductions in funding or increases in clients or client needs. Nonprofit agencies who provided services in Solano County during the COVID-19 pandemic were able to apply for up to \$350,000 for emergency or bridge funding to sustain or expand activities. Seven agencies were selected through this competitive process to for services which ranged from behavioral health services for youth, beds in a homeless navigation center, access to healthcare and food.</p> <p>Based on utilization, in spring 2024, the Board allocated an additional \$213,154 to SHELTER Solano to provide beds at their Beck Avenue Navigation Center through June 30, 2025. All other projects are working toward completion.</p>
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office released a Request for Proposals and has contracted with the National Alliance on Mental Illness, Children's Network of Solano County, SHELTER Solano, Planned Parenthood of Northern California, Faith Food Fridays, Victor Community Support Services, and Seneca Family of Agencies.
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.
<b>Key Performance Indicators</b>	Indicators vary by contract

<b>Project 54</b>	
<b>Project Name</b>	Revenue Replacement - Parks & Tourism
<b>Project Identification Number</b>	54-061-04CAORPT
<b>Project Status</b>	In Progress
<b>Project Expenditure Category</b>	6-Revenue Replacement
<b>Project Expenditure Subcategory</b>	6.1-Provision of Government Services
<b>Approved Funding Amount</b>	\$6,953,786
<b>Modified Funding Amount</b>	\$5,453,786
<b>Project Overview</b>	<p>Support for Parks &amp; Tourism includes five projects: Lake Solano Park Accessible Pathways and Campground Parking, Lake Solano Park Transformer Replacement, Sandy Beach Park Day Use Access Improvement, Lake Solano Waterfront and Boater Access Improvement, Mankas Corner Parking Lot.</p> <p>The project related to the Mankas Corner Parking lot was determined to be unable to be completed as originally intended and this subproject was cancelled.</p> <p>The other four projects are making progress through the design, permitting, and environmental review processes necessary to be completed before construction can begin.</p>

<b>Delivery Mechanism and Partners</b>	The Solano County Resource Management and Solano County General Services are managing the Parks & Tourism projects.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	Completion of Lake Solano Park Accessible Pathways and Campground Parking	In progress
	Completion of Lake Solano Park Transformer Replacement	In progress
	Completion of Sandy Beach Park Day Use Access Improvement	In progress
	Completion of Lake Solano Waterfront and Boater Access Improvement	In progress
	Completion of Mankas Corner Parking Lot	Cancelled

<b>Project 55</b>	
<b>Project Name</b>	Revenue Replacement - General
<b>Project Identification Number</b>	55-061-05CAORRG
<b>Project Status</b>	In Progress
<b>Project Expenditure Category</b>	6-Revenue Replacement
<b>Project Expenditure Subcategory</b>	6.1-Provision of Government Services
<b>Approved Funding Amount</b>	\$10,000,000
<b>Project Overview</b>	Revenue replacement funds are being set aside to fill gaps in revenue that were experienced during and after the COVID-19 pandemic for County Departments.  \$5,000,000 was utilized in FY2023/24 primarily to close the gap in funding for the Family Health Services Federally Qualified Health Center clinics. \$5,000,000 is budgeted in FY2024/25 for the same purpose.
<b>Delivery Mechanism and Partners</b>	Solano County will budget these funds during the Budget process.
<b>Use of Evidence</b>	N/A
<b>Key Performance Indicators</b>	N/A

<b>Project 56</b>	
<b>Project Name</b>	Administration
<b>Project Identification Number</b>	56-071-01CAOADM
<b>Project Status</b>	In Progress
<b>Project Expenditure Category</b>	7-Administrative
<b>Project Expenditure Subcategory</b>	7.1-Administrative Expenses
<b>Approved Funding Amount</b>	\$4,000,000
<b>Modified Funding Amount</b>	\$2,250,000
<b>Project Overview</b>	Funding set aside to cover administrative expenses associated with implementation and reporting of ARPA funds. Funding covers internal expenses of County Departments involved in overall administration of ARPA, including the County Administrator's Office, Auditor Controller's Office, County Counsel, as well as a local database for project reporting.

	Based on a revised projection utilizing actuals, the amount reserved for administration of ARPA funds was revised to \$2,250,000, allowing \$1,750,000 to be reallocated toward another eligible project.	
<b>Delivery Mechanism and Partners</b>	County Departments involved in overall administration of ARPA, including the County Administrator's Office, Auditor Controller's Office, County Counsel, as well as a local database for project reporting.	
<b>Use of Evidence</b>	N/A	
<b>Key Performance Indicators</b>	N/A	

<b>Project 57</b>		
<b>Project Name</b>	Revenue Replacement - Homelessness	
<b>Project Identification Number</b>	57-061-06CAOHME	
<b>Project Status</b>	In Progress	
<b>Project Expenditure Category</b>	6-Revenue Replacement	
<b>Project Expenditure Subcategory</b>	6.1-Provision of Government Services	
<b>Approved Funding Amount</b>	\$5,681,000	
<b>Project Overview</b>	<p>Support for homelessness includes four projects to support people who are experiencing homelessness, including City of Vallejo Broadway Street Permanent Supportive Housing, City of Vallejo Navigation Center, City of Fairfield Navigation Center, and Vacaville Transition Age Youth Shelter.</p> <p>All contracts have been executed. The Vallejo Navigation Center has started construction and had a groundbreaking April 29, 2024. The Broadway Street Permanent Supportive Housing project will be open by the end of 2024. Renovations at the Beck Avenue Navigation Center are underway. The My Friend's House transition age youth shelter has been purchased.</p>	
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office is contracting with the four projects.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of new beds available	0 – Projects in process

<b>Project 58</b>		
<b>Project Name</b>	Revenue Replacement - Hospital Revenue Loss	
<b>Project Identification Number</b>	58-061-07CAOHRL	
<b>Project Status</b>	Completed	
<b>Project Expenditure Category</b>	6-Revenue Replacement	
<b>Project Expenditure Subcategory</b>	6.1-Provision of Government Services	
<b>Approved Funding Amount</b>	\$4,500,000	
<b>Modified Funding Amount</b>	\$6,000,000	
<b>Project Overview</b>	<p>These funds were used to assist NorthBay Health to cover direct, unexpected, and unreimbursed costs for Medi-Cal and uninsured patients due to COVID-19. Specifically, NorthBay noted emergency room visits and increased length of stays.</p> <p>This project was initially completed in April 2023. In FY2023/24, based on funds being available for reallocation, an additional</p>	

	\$1,500,000 was provided to NorthBay Health to cover direct, unexpected, and unreimbursed costs for Medi-Cal and uninsured patients due to COVID-19.	
<b>Delivery Mechanism and Partners</b>	Solano County provided a contribution to NorthBay Health.	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	N/A	

Project 59		
<b>Project Name</b>	Revenue Replacement - Farm Support	
<b>Project Identification Number</b>	59-061-08CAOFMS	
<b>Project Status</b>	Completed	
<b>Project Expenditure Category</b>	6-Revenue Replacement	
<b>Project Expenditure Subcategory</b>	6.1-Provision of Government Services	
<b>Approved Funding Amount</b>	\$383,026	
<b>Project Overview</b>	<p>The Farm Support program is a partnership between the Solano County Farm Bureau, Workforce Development Board (WDB) of Solano County, and the Napa Solano Small Business Development Center (SBDC) to provide Microgrants of \$5,000 to farm businesses that were affected by the COVID-19 pandemic. The Farm Bureau conducted outreach to farm businesses, SBDC received and qualified the applications and WDB provided the funding.</p> <p>61 grants of \$5,000 were approved for agricultural businesses. 46% of grantees are in fruit and nut tree farming with the next highest sectors of recipients cattle ranching and farming, sheep and goat farming, other crop farming, and greenhouse, nursery, and floriculture production. The largest volume of grantees came from Vacaville (36%), Dixon (28%), and Fairfield (21%). 75% of grantees were sole proprietors.</p>	
<b>Delivery Mechanism and Partners</b>	The Solano County Administrator's Office will be contracting with Workforce Development Board/Small Business Development Center and Solano County Farm Bureau	
<b>Use of Evidence</b>	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
<b>Key Performance Indicators</b>	# of farm businesses provided a business grant	61 farm businesses were provided a \$5,000 grant