About the Solano County Board of Supervisors Priority Setting:

On April 18, 2023, the Board conducted a priority-setting workshop. At that workshop, the Board identified five major priority items under each category. County departments who act as lead or are involved with one or more proiority have been tasked with maintaining updated work plans to reflect these priorities.

Board of Supervisors Priority Setting Status Update - Requested Budget Update FY2024/25

Status Update - Requested Budget Update FY2024/25								
Category		Priorities	Lead Department		Priority Detail	Timeline	Background, Plan Details, and Past Actions	Current Status / Next Steps
	E1	Engage the community members, cities and the Solano EDC on the need for economic development in the County.	CAO	E1-A	Strengthen the County's resources in planning, engaging and executing of economic development efforts throughout the County.	Ongoing	 This priority encompasses an ongoing effort to attract and retain businesses to Solano County that provide job growth and create employment opportunities with a "livable wage." The FY2023/24 Adopted Budget included an Economic Development position to expand the County's resources in this area. April 2024 the Board approved a resolution establishing a Good Neighbor Policy for Development Projects which seeks stakeholder involvement to help streamline development projects. 	CAO and Resource Management staff are meeting regularly and continue to explore potential economic development projects. Key strategic areas have been identified including freeway interchanges, agricultural research, Benicia Road revitalization and agricultural tourism.
					Create a County economic development plan.	TBD	Staff will be working to take the initial steps to create an economic development plan for unincorporated areas. These steps may include, but are not limited to engaging the services of a Futurist or other consultants to assist in this effort.	Staff will explore a County update of its Comprehensive Economic Development Strategy (CEDS) to assist with funding eligibility. An updated CEDS will identify regional build capacity and guide the economic prosperity and resiliency of the region.
		, ,			Evaluate the need to update County Zoning and other necessary policy language in support of economic development.	Ongoing	The Board has made changes to zoning to increase opportunities for agricultural businesses and for highway commercial zoning at the freeway interchange. Further zoning changes are being contemplated and may be recommended to the BOS.	This is an ongoing effort to modify the County's Zoning Code in support of economic development.
				E1-D	Continue to coordinate with the Solano EDC on ongoing projects.	Ongoing	 On October 24, 2023, the BOS approved a contribution to Solano EDC to fund a countywide Nonprofit Capacity Building & Funder Symposium which was held on November 9, 2023. Numerous initiatives with Workforce Development Board and the EDC are ongoing, including launch of the revolving loan program for small businesses. 	Staff continue to attend monthly task force meetings, speakers series events, and coordinate with Solano EDC on ongoing efforts, including an advanced manufacturing subcommittee.
	E2	Update the County General Plan to identify potential areas for economic development within the jurisdiction of the County.	CAO / Resource Management	E2-A	Update the General Plan with policy language, diagrams, and study areas that supports economic development.	CY 2027	 Identify the necessary updates and the required process to update the general plan (Board approved text amendments or voter approved ballot measure), including associated public outreach process. Evaluate potential updates to the Suisun Valley Strategic Plan to support the General Plan update. Hire consultant(s) to assist in identification and development of potential updates and public process, including stakeholder input and, if necessary, voter ballot initiative. 	Resource Management is developing a white paper outlining steps toward initiating a General Plan update.
Economic Development	E3	Initiate a Utility Master Plan (UMP) to address County infrastructure needs for water, sewer, electricity, and broadband.	CAO / Resource Management	E3-A	 Work with various entities countywide to assist in assessment of water (groundwater, surface, stornwater, recharge) and wastewater infrastructure and/or improvements needed throughout the County. Develop a General Plan text amendment related to Municipal Service Areas (MSA) and the provision of infrastructure in the unincorporated area. Evaluate potential opportunities to provide necessary power needs to support economic development in the unincorporated area. 		 As approved by the Board, ARPA funding is being used for a consultant team to perform outreach and research around a "One Water" framework to evaluate the integration of water source, use, discharge and recharge together. Many cities and districts are currently in the process of performing assessments of their existing and proposed infrastructure systems; look for opportunities to partner with cities and districts regarding their infrastructure assessments and operation. After further community outreach, bring back to the Board a request for the Fairfield-Suisun Sewer District (FFSD) to determine the feasibility for a community wastewater system to serve the Suisun Valley area. Bring proposed MSA text amendments related to infrastructure to Board for consideration. Hire a consultant to assist in development of a countywide UMP. Hire a consultant to assist in evaluation of power needs and opportunities for partnership and/or options to meet the needs identified. On August 22, 2023, the BOS directed staff to make a formal request to the FSSD to provide service to Woodcreek 60 based on the residential land use designation under the 2008 General Plan allowing up to four dwelling unit ("du")/acre applicable to the property. Staff made this request in September 2023 and FFSD approved a study to consider providing service. In December 2023, the BOS approved MSA text amendments. On May 7, 2024, the BOS approved a Partnership Agreement to coordinate with entities in the western Solano County region on a Solano Bayshore Resiliency Project aimed at conducting vulnerability studies to protect critical assets and infrastructure from sea level rise. Planning staff are evaluating methods to "unlock" the potential development opportunities in the I-AS zone district. 	 Development of the One Water Framework is ongoing through 2024. The One Water Framework is the initial phase for a water resources component of the utilities master plan. The County and regional agency stakeholders established a One Water steering committee to advance the development of a project framework related to the UMP. In continued support of Economic Development, additional MSA text modifications will be considered as part of the General Plan update. Staff will continue to support the Solano Bayshore Resiliency Project aimed at conducting vulnerability studies to protect critical assets and infrastructure from sea level rise. Planning staff are evaluating methods to "unlock" the potential development opportunities in the I-AS zone district. Staff will evaluate how the provision of power could incentivize development opportunities for "Ag-Tech," taking full advantage of proximity to UC Davis resources.
			CAO / Agriculture	E3-B	Apply for the State Sustainable Agricultural Lands Conservation (SALC) Program Planning Grant.		 The Board approved an application for a State Sustainable Agricultural Lands Conservation (SALC) Program Planning Grant, submitted September 8, 2023, to assess and plan utility/infrastructure needs for agriculture, to include electricity. The SALC Grant was awarded, with an agreement approved by the Board in March 2024. 	 The SALC Grant project is underway, with staff contracting with a consultant to provide outreach and engagement services. An RFP process is underway for a prime consultant for economic development, infrastructure and land use elements of the project. Staff is working to schedule a public kickoff meeting for the project with the Board's ad hoc Ag Vision committee.
			CAO / DoIT	E3-C	Continue and expand countywide Broadband efforts.	December 2026	 A contractor, paid from a State grant, is developing a Solano County Broadband Infrastructure Investment Program, which builds upon the County's August 2022 study "Solano Connected: A broadband and digital equity strategy and roadmap." The County completed an RFQ to qualify internet services providers to expedite future Broadband projects. Partnering with internet service providers by utilizing ARPA funding to provide matching funds for their applications under a State "Last Mile" funding program to extend fiber infrastructure in unincorporated Solano County. 	Multiple internet service providers have applied for State "Last Mile" funding in Solano. The Board voiced support for projects which would bring high speed internet to areas which currently do not have access. State awards are anticipated in the Spring/Summer 2024 at which time the County will coordinate matching funding for successful projects.

Board of Supervisors Priority Setting	
Status Update - Requested Budget Update FY2024/25	

Status Update - Requested Budget Update FY2024/25								
Category		Priorities	Lead Department		Priority Detail	Timeline	Background, Plan Details, and Past Actions	Current Status / Next Steps
		Support opportunities for quality parks, recreational facilities, trails, and open spaces, etc.	CAO / Resource Management / Parks	E4-A	Invest in existing County parks through maintenance and improvement of park facilities.	Ongoing	Maintaining and improving County parks is currently being addressed through a number of strategic investments and grant partnerships to improve park facilities.	Several large facility improvements projects are in the environmental review process, including ARPA funded projects at Lake Solano and Sandy Beach parks. Staff are continually working on smaller scope projects in preparation for the next peak season of park visitation.
	E4 r			E4-B	Identify opportunities for new parks, recreational facilities, trails, and open spaces.	Ongoing Earmarks completion by CY 2026	 In July 2023, the Board of Supervisors approved a significant investment in the Patwino Worrtla Kodoi Dihi (PWKD) Open Space Park and entered into an agreement to provide park management services. Federal Earmark investment into Patwino Park will happen by 2026 in coordination with the Solano Land Trust (SLT), with pedestrian access improvements being considered on the frontage area. Federal Earmark investment into Lake Solano Park will happen by 2026 in coordination with Federal Highway Administration (FHWA) and Bureau of Land Management. Through agreements with State agencies, an Action Plan is being developed with expected completion by winter of 2023 to evaluate public access enhancements and guide future county & state investment for new recreation in the Cache Slough region. 	Construction is in process for the installation of parking lot, staging area and wayfinding assets in PWKD. Parks staff are working with SLT toward a soft opening this summer, with full opening targeted for fall. County staff is coordinating with State and local entitles on potential recreation features as part of the proposed Little Egbert multibenefit project in Cache Slough that was identified in the 2023 Cache Slough Public Access Action Plan.
		Protect Travis AFB and ensure its long- term future viability.	CAO / Resource Management	E5-A	Collaborate with City of Fairfield and Travis Air Force Base staff on the Military Installation Resiliency Review (MIRR) grant and review process.	2024	The Travis Regional Resiliency Plan (TRRP) will be completed in 2024 which will establish 8-10 high priority projects for local agencies to facilitate to provide long-term viability and resiliency to Travis AFB. Once the TRRP is completed, these projects will need to be incorporated into agency Capital Improvement Plans for eventual project delivery.	TRRP Plan Draft is nearing completion for Summer 2024 delivery. The effort is progressing into a second grant round to develop detailed plans for identified infrastructure projects and staff will continue to provide in-kind project support.
Economic Development (con't)	1 -5 1			E5-B	Ensure land use regulations are protective of Travis Air Force Base operations.	Ongoing	 The Travis Reserve Zoning Overlay was recently adopted by the Board to provide further protection of the Base from potential encroachments and inappropriate land uses. County, City, and Base staff continue to work together on ongoing needs to support base. Staff is working with Base on the Planned Parallel Runway Project and land needs. The Military Installation - Reserve Grant Process is continuing and should be completed within established timelines. Installation needs in and around the Base are being evaluated through the MIRR Study. 	Staff, utilizing consultant support, is preparing incremental Airport Land Use Compatibility Plan amendments based on input from the Airport Land Use Committee (ALUC) ad hoc workgroup and Travis Air Force Base
				E5-C	Collaborate with the base, adjacent property owners, and cities to ensure adequate ingress/egress to base.	Ongoing	Staff continues to meet with base to determine needs and identify solutions. Continue efforts to seek for and receive federal grants for improvements to road network in support of Travis AFB's mission.	Ongoing, with department commenting on adjacent development proposals, including Suisun Logistics Center and California Forever.
		Continue to advance the Solano 360 Project to develop the Fairgrounds.	CAO	E6-A	Continue negotiations with IRG to enter into a Development Agreement and Lease Disposition Agreement to implement the Solano360 Specific Plan.	Winter 2023	Exclusive negotiating agreement with IRG has expired. Staff continue to have discussions with IRG and are evaluating next steps.	Staff continuing discussions with State Housing and Community Development (HCD) and is in the process of preparing the necessary resolution to comply with the State's Surplus Lands Act.
				E6-B	Continue advancing projects to prepare the Solano360 site for development, to include drainage improvement permitting and construction.	Winter 2026	 Staff working on concurrent projects for Creek Restoration through ARPA and Highway 37/Fairgrounds drive expansion through Solano Transportation Authority (STA). Hwy37/Fairgrounds funding agreement approved June 2024. 	Design for drainage improvement & landscaping is ongoing with the next steps completing design, coordination on design review/approval, permitting and construction.
	I Fh I			E6-C	Department of Resource Management to deliver the Mobility Hub/Park & Ride improvements with the One Bay Area Grant 2 Federal funds.	CY 2026	May 2024, Board approved acceptance of OBAG 3 funds in the amount of \$2.1 million to support the project.	Design of the Mobility Hub/Park & Ride improvements is ongoing through 2024. Construction will begin in 2025 and be completed in 2026.
				E6-D	Evaluate next steps for adding a potential new library branch on the Solano 360 Project Site.	TBD	Concept plans are being developed and will be further evaluated as the Solano 360 Project site planning advances.	Will be further considered when development progress resumes.

Board of Supervisors Priority Setting	
Status Update - Requested Budget Update FY2024/25	

Status Update - Requested Budget Update FY2024/25								
Category		Priorities	Lead Department		Priority Detail	Timeline	Background, Plan Details, and Past Actions	Current Status / Next Steps
		Strengthen the County's "Right to Farm" po	CAO / Resource Management / Agriculture	A1-A	 Develop a plan and identify funding to complete an update to the "Right to Farm" ordinance. Evaluate options to enhance requirements for homebuyer notification of "Right to Farm" provision. 	Spring 2024 - Winter 2026	 The State Sustainable Agricultural Lands Conservation (SALC) Program Planning Grant was awarded and executed on April 15, 2024 which may be utilized to update the "Right to Farm" ordinance. Determine actions necessary to require notary of Right to Farm notification at sale of property, notice to renters. 	 The SALC Grant project facilitation contract is in negotiations, with an RFP out for a prime consultant for infrastructure, economic development, and land use planning services. Next steps include working with the prime consultant to evaluate the "Right to Farm" ordinance and evaluation of community separators.
	A1			A1-B	Review other policies and organizational or programmatic changes/enhancements to expand community separators/buffers between cities and agriculture lands that would protect farmland.	Spring 2024 - Winter 2026	The SALC Grant was awarded and executed on April 15, 2024 which may be used to fund exploration of community separators to protect farmland. Natural resources and community separators will continue to be of ongoing county interest along with conservation of farmland in a manner that supports family farms and agricultural practices.	
Agriculture Preservation and Development	A2	Support housing development to accommodate the broad range of agricultural workers.	CAO / Resource Management / Agriculture	A2-A	Ensure agricultural housing is included in other efforts to update the Housing Element (HE) and General Plan (GP) elements, and Utility Master Plan efforts.	, ,	 The updated 2023-2031 Housing Element to the General Plan is fully certified and provides various methods to induce creation of housing, including Agricultural housing, for various income levels. The Bay Area Economic (BAE) Study currently underway will augment these efforts, including Agricultural housing, and provide more details on specific opportunity areas. 	 Staff is currently evaluating sites and potential projects for Agricultural Housing, including a potential site in Dixon. Planning staff will begin collaboration with the Ag Commissioner on the SALC grant scope by establishing a technical advisory committee (TAC) for agricultural and vintner community input. Planning staff are working with consultant team on Interchange analysis which is underway starting June 2024 and will yield potential workforce housing sites at or near key county interchanges.
	Ι Δ3	Create an agricultural economic development plan.	CAO / Resource Management / Agriculture	A3-A	Update the General Plan with policy language that supports agriculture. Ensure that the general plan update and the utility master plan address the specific needs of "precision agriculture," including agricultural land preservation, wastewater, water supply, reliable broadband service, and the identification of potential new agricultural production areas.	Spring 2024 - Winter 2026	 The County included funding in FY2023/24 to engage consultant services to conduct a infrastructure master plan. Other funding options (grants, etc.) are needed. Direction to initiate work to establish a single agency for drainage authority & responsibility and identify long-term funding is needed. The Department is in the process of completing text amendments to address Municipal Service Areas and extension of utilities into unincorporated area and is also evaluating potential update to the Suisun Valley Strategic Plan to promote agritourism and agricultural operations. SALC grant was awarded to address agricultural utility needs. 	 Planning staff is assembling an internal team to address numerous agritourism related updates including farm stands, possible additional commercial ag uses (similar to ASV-20 allowed uses) on AG 20 zoning throughout the county. An additional Home Occupancy (Type III) is being proposed to allow corporation yards on Rural Residential zone districts. As part of the SALC grant, Resource Management staff and the Ag Commissioner are working closely to evaluate agritourism opportunities, including a revamp of the allowable ag tourism uses on ag zoned lands and studying the potential for a County "Food Hub" (institutional scale farmers market for hospital, prison, and school bulk food purchases of local produce). Next steps will include exploring policy language to support agricultural infrastructure and new technologies.
				АЗ-В	Conduct a baseline agricultural economic assessment; work with agricultural industry to build an economic development plan that retains and grows existing agricultural businesses with potential to attract new businesses.		The SALC grant was awarded to address ag utility needs. A focal point of the SALC funding proposal is to preserve working ag lands/businesses through economic development. An initial economic assessment will be conducted to build a broad plan aiming to preserve/grow existing agricultural businesses and develop strategies to attract new agricultural businesses into the County.	

Board of Supervisors Priority Setting	
Status Update - Requested Budget Update FY2024/25	

Status Update - Requested Budget Update FY2024/25								
Category	Priorities	Lead Department		Priority Detail	Timeline	Background, Plan Details, and Past Actions	Current Status / Next Steps	
	Partner with cities to devel housing plan which address affordability, housing the u	ses housing	H1-A	Engage with and support CAP Solano to address regional homelessness.	Ongoing	 CAP Solano continues to evolve as an entity that addresses housing on a regional level for those in the community with the greatest need. Continue to participate in and support establishment of CAP Solano including efforts to evolve the new organizational structure (e.g. staffing). Utilize data, best practices, and CAP Solano Strategic Plan Priorities to identify and implement strategies to address homelessness on a regional level. Monitor outcomes and adjust course as needed. Seek new funding resources to address regional homelessness. 	As of June 2024, an MOU with CAP Solano jurisdictions is in process of being approved by member jurisdictions to fund staffing. Staffing will be provided by the County.	
	H1 workforce housing, support equitable and inclusionary utilizing regional partnersh additional housing and hon resources.	housing, etc., ips to pursue	H1-B	Pursue multiple avenues to increase affordable housing.	complete by December 31, 2026	 Monitor Board ARPA investments, including affordable projects in the City of Fairfield and City of Vallejo for new low-income housing developments and permanent supportive housing which continue to progress. The BAE Study will assist the County to identify sites in the unincorporated area that might meet needs for housing affordability to various income levels. The County will be working with the Bay Area Housing Finance Authority (BAHFA) on a potential bond measure for affordable housing in the nine-county Bay Area. Evaluate potential county housing projects and programs for feasibility and county actions – including General Plan amendments – necessary to move forward with implementation of housing efforts. Update the General Plan with policy language that supports housing. The final County Housing Element has been adopted. Two housing projects are being funded via the Housing Trust Fund. 	Planning has received two proposal responses for the Interchange Analysis project and will come forward to the BOS in June with a preferred consultant recommendation, with work to begin in June 2024. Staff is pursuing a potential affordable housing project on County owned land.	
			H2-A	Reestablish Homeacres Housing Rehab program to provide low interest loans for health and safety upgrades to existing owner occupied units.	November 2023	On October 24, 2023, the BOS approved a contract through June 30, 2026 to create and administer the Home Rehabilitation and Neighborhood Safety Program in the Homeacres Neighborhood.	Home Rehabilitation and Neighborhood Safety Program has begun. Staff are working closely with consultant team on finalizing loan documents / establishing loan committee. Loan program began May 2024.	
Housing			Н2-В	Explore development of a program which offers financial incentives for the development of deed restricted ADUs or other housing options.	CV 2024	 Explore various programs to identify resources, including staffing and tools, to develop a variety of affordable housing types, including, but not limited to: deeply affordable housing; workforce/agricultural employee housing; and partnerships to provide supportive housing services. On December 12, 2023, the BOS approved funding for membership in the Napa Sonoma Accessory Dwelling Unit Center utilizing ARPA funds. The contract with the Napa Sonoma ADU Center is being finalized. Once executed, a detailed website outlining ADU design and construction will be created. Staff presented to the Land Use and Transportation Committee (LUTC) in May 2024 a proposal to establish a pilot program to allow Tiny Homes on Wheels (THOW) as accessory dwelling units. 	 Planning staff are continuing to establish the County ADU program. Staff exploring establishment of a pilot program to allow Tiny Homes on Wheels (THOW) as accessory dwelling units, with a first phase in the Homeacres Neighborhood as city services are available there. 	
	Identify existing housing re services across County dep the next steps in the creation of new housing programs a	artments, and on and funding Management / General Services / Dents	ral H2-C	Implement a Solano County Housing Trust Fund.	Fall 2023	 The Board approved guidelines for the Solano County Housing Trust Fund (SCHTF). A NOFA for SCHTF was issued to determine potential housing projects/programs. On January 9, 2024, the BOS awarded \$3,293,000 in SCHTF: \$93,000 for Solano-Napa Habitat for Humanity for three units in Fairfield and \$3.2 million to The Hampstead Companies for 107 affordable housing units in Dixon. The current balance in the SCHTF is \$1,607,000. 	Remaining SCHTF funds are being considered for potential affordable housing project on County owned land.	
			H2-D	Update the information on housing programs, funding, and projects. Incorporate into the County website. Include information on ADU programs and fee waiver opportunities.	CY 2024	 Staff continues to explore potential housing programs and will update the website accordingly. On December 12, 2023, the BOS approved funding for membership in the Napa Sonoma Accessory Dwelling Unit Center utilizing ARPA funds. A detailed website outlining ADU design and construction will be created. 	Working with Napa Sonoma ADU Center to provide the public with a one stop shop for ADU program assistance.	
			H2-E	Identify sites for future affordable housing development.	CY 2024	 Sent letters to potential properties within the unincorporated County for site development. Staff will continue with outreach to private property owners to ascertain interest for development, determine feasibility/cost and funding potential and explore potential use of county property for housing. 	 Planning staff are finalizing a Request for Proposals that includes feasibility analysis of eight county interchanges for economic development and workforce housing opportunities. RFP in progress to select a contractor. Planning staff are evaluating feasibility of a county-initiated affordable housing project on a 2+/- acre County owned corporation yard site in Dixon. 	

Board of Supervisors Priority Setting	
Status Update - Requested Budget Update FY2024/25	

Status Update - Requested Budget Update FY2024/25								
Category	Priorities	Lead Department	Priority Detail	Timeline	Background, Plan Details, and Past Actions	Current Status / Next Steps		
	Update County policies and regulations to strengthen code enforcement for property maintenance, trash pick-up, and vegetation clearing by property owners; encourage formation of "adopt-a-road" and "adopt-a-park" partnerships with local businesses.		Pursue a variety of efforts for property and community clean up including: Support Fire Protection Districts' weed abatement effort. Develop an "Adopt a Park" program. Communicate code updates to the public. Develop community waste collection events (including fuels reduction) for each Board district. Update Waste Hauler agreements as needed to support proposed events and waste collection improvements.	 Spring 2024 Fall 2024 Ongoing Spring 2024 Fall 2024 	• In February 2023, the Board adopted updates to Solano County Code adding additional administrative remedies and penalties for abatement public nuisances.	In Spring 2024, County Staff starting working with stewardship partners to identify a "Friends of" program, potentially piloted at Lake Solano Park. Will continue to look for additional partnership opportunities.		
	Provide tools and resources to assists		R2-A Implement new County Procurement Software and tools.	Complete	On July 1, 2023 County Purchasing Services implemented OpenGov Procurement, a new fully automated web-based electronic bidding and vendor management system. The system expands the tools, resources and support available through the County procurement process and includes new features to streamline communication with potential County vendors.	Complete.		
	R2 Organizations/Nonprofits in applying fo County funding and maintaining accountability and financial solvency.	CAO / General Services	R2-B Update and distribute County resources for accounting and internal controls for nonprofits.	Summer 2024	The CAO in coordination with the Auditor-Controller will be reviewing and updating County guidelines for accounting and internal controls for nonprofits.	The Auditor-Controller's Internal Audit Division provided feedback about internal controls to several nonprofits during the year through subrecipient monitoring reviews. Training based on common issues from those reviews will be presented in FY2024/25. The federal Office of Management and Budget updated their Uniform Guidance with the changes taking effect in October 2024. Additional training will be developed about the impact of these changes on nonprofits receiving federal funds.		
	Update the County's website to make it R3 more user friendly to assist web visitors accessing county services.	n CAO / DoIT / All Depts.	Gather input from a variety of internal and external stakeholders to determine technology, content, and user experience requirements for a new usercentric website.		 Resources have been dedicated to complete a County website redesign. A Project Manager has been engaged and a contractor is gathering data to complete the first phase of the website redesign. The project includes representatives from all departments and will include outreach and community engagement. Train departmental content creators and editors in content creation core competencies, such as accessibility, knowledge organization, search engine optimization, etc. 	 The design phase of the new website is complete and requirements are being finalized. Departments are working on updating content for use once transitioned to the new site. In September 2023, the BOS approved a contract with Mnemonic for County re-branding which will be incorporated into the new website design. 		