



**American Rescue Plan Act of 2021
State and Local Fiscal Recovery Funds
Solano County, California
Recovery Plan
July 31, 2023**

Solano County, California
American Rescue Plan Act July 31, 2023 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

Solano County was awarded \$86,949,405 in American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds (SLFRF). These funds are intended to provide support to the County in responding to the economic and public health impacts of COVID-19 and its impacts on our residents, businesses, and community.

The County's 2023 Recovery Plan is a high-level overview of Solano County's uses of funding for approved projects.

The County received the funds in equal payments of \$43,474,702.50 in May 2021 and June 2022. Funds must be incurred by December 31, 2024 and expended by December 21, 2026.

To assist impacted residents, The Solano County Board of Supervisors completed allocation of the entire funding amount of \$86,949,405 in March 2023 to a total of 59 projects. Additional allocations may be made if projects complete underbudget and funding is released from initial allocations.

The Board has expressed dual goals of meeting the needs of residents who have been impacted by the COVID-19 pandemic to assist them in recovery, as well as prepare for future emergencies and challenges that may arise.

In addition to meeting the needs of residents now and in the future, the Board considered projects that expanded or built on existing work, were able to leverage other funds, including other local ARPA funds (such as partnering with Cities), and projects that were able to be sustained beyond the ARPA funding period. In addition, the Board recognized the incredible opportunity provided by ARPA to transform systems which would otherwise not have access to this type of resources.

Uses of Funds

Solano County has taken an informed approach to ensure that ARPA SLFRF are utilized intentionally to respond to the pandemic and promote economic recovery.

The County began by reviewing existing needs assessments and reports, including:

- Solano County Community Health Assessment (<https://www.solanocounty.com/civicax/filebank/blobdload.aspx?BlobID=34814>)
- Solano County 2020 Index of Economic and Community Progress (<https://www.solanocounty.com/civicax/filebank/blobdload.aspx?BlobID=34920#:~:text=Solano%20County%20Jobs%20fell%20to,the%20same%20as%20in%202019>)
- Workforce Development Board of Solano County (WDB) Draft NBEC North Bay Regional Plan and Local Plan for Program Years 2021-2024



<https://2zkhmd254nmz2jprye2auttj-wpengine.netdna-ssl.com/wp-content/uploads/2021/04/North-Bay-WIOA-Regional-Strategic-Plan-2021-2024-DRAFT-for-public-comment.pdf>)

- Solano County Housing Authority Public Housing Agency Annual Plan and Moving-to-Work Supplemental Plan (<https://www.ci.vacaville.ca.us/government/housing-and-community-services/housing-authorities-section-8/solano-county-housing-authority/agency-and-annual-plan?locale=en>)
- Library's Facility Master Plan (<https://solanolibrary.com/wp-content/uploads/2021/03/Solano-County-Library-Facilities-Master-Plan-2021.pdf>)
- Solano County 5-Year Capital Facilities Improvement Plan for Fiscal Years 2018/19 through 2022/23 (<https://www.solanocounty.com/civicax/filebank/blobdload.aspx?blobid=30547>)
- Solano County's Public Works Capital Improvement Plan for FY2020/21 through FY2026/27 (<https://www.solanocounty.com/civicax/filebank/blobdload.aspx?BlobID=28978>)
- Solano County Human Services Needs Assessment Final Report (<https://www.solanocounty.com/civicax/filebank/blobdload.aspx?BlobID=36380>)
- Solano County General Plan 2008-2028 (https://www.solanocounty.com/depts/rm/planning/general_plan.asp)
- Moving Solano Forward Final Report and Working Papers (<https://solanoedc.org/resources/economic-studies/moving-solano-forward-ii-final-report>)
- City of Fairfield 2021-2025 Economic Development Strategic Plan (<https://www.fairfield.ca.gov/government/city-departments/community-development/economic-development/what-we-offer/2021-2025-economic-development-strategic-plan?locale=en>)
- City of Vacaville COVID-19 Economic Recovery Strategy (<https://www.ci.vacaville.ca.us/government/economic-development/covid-19-economic-recovery-strategy?locale=en#:~:text=The%20City%20of%20Vacaville's%20COVID,Centers%20that%20drive%20economic%20activity.>)
- Napa Solano Area Agency on Aging Four-Year Area Plan on Aging July 2020 - June 30 2024 (https://www.aaans.org/sites/aaans.org/files/2020_Area_Plan.pdf)

In addition, the Board took into consideration many recent presentations on a wide range of topics impacting Solano County residents including:

- Report from County Superintendent of Schools Lisette Estrella-Henderson from the Solano County Office of Education on the "State of the Schools" for the 2020-2021 school year
- Presentation on 5/25/2021 regarding a Status report from the Solano County Health & Social Services Department Child Welfare Services Division and Probation Department regarding Assembly Bill 2083 Children System of Care status and implementation plan in Solano County
- Presentation on 5/11/2021 from the Solano County Health & Social Services Department on the Older & Disabled Adult Services Programs
- Presentation on 4/6/2021 on the Alcohol, Tobacco, and Other Drugs Prevention Program's activities and outcomes for Fiscal Year 2019/20

- Presentation on 1/26/2021 on the Mental Health Services Act (MHSA) Annual Update FY2020/21 for services rendered in FY2019/20 and the MHSA Three-Year Plan for FYs 2020/23
- Presentation on 6/2/2020 from the Salvation Army of Solano regarding social programs for the public and about disaster readiness and response
- Verbal presentation and update on 8/25/2020 from Shelter Solano regarding its shelter operations and contracts with Solano County
- Presentation Update from County staff on 6/2/2020 on State and local trends in housing and impacts on homelessness, including a status on County projects that impact housing needs; and Authorize staff to pursue available housing and homelessness grants that the County can be competitive for and that may become available in 2020
- Presentation on 2/25/2020 from the Solano County Probation Department to include a review of adult recidivism data from Beyond the Arc, Inc, and available programs and services for youth

The Board of Supervisors mapped the needs identified through these reports and presentations with the Treasury categories to identify how the ARPA funds may be utilized to meet the needs of the county. The Board adopted the Treasury categories with an initial allotment of funding within each category to meet a broad array of needs in the county. The Board agreed the initial allotment was for planning purposes only and could be changed based on the needs and proposed projects coming forward.

Subject matter workgroups were formed to address the needs in a wide variety of sectors, including children and education, affordable housing, homelessness, workforce development, small business assistance, water infrastructure, broadband infrastructure, food security, public health, behavioral health, nonprofits, and parks & tourism. The subject matter workgroups providing the Board with additional reports and studies, an explanation of the needs, the disproportionately impacted communities within their sector, and one or more funding options the Board could consider to meet the identified needs.

Based on this process, the Board had allocated funds to the following projects by Expenditure Category:

Public Health (EC 1)		
Subcategory	Approved Projects in Subcategory	Total Subcategory Allocation
1.12 Mental Health Services	<ol style="list-style-type: none"> 1. Beck Campus Mental Health Treatment Facility 2. Behavioral Health Internship Program 3. Behavioral Health & Courts Mapping and Policy Development 	\$2,861,638
1.13 Substance Use Services	<ol style="list-style-type: none"> 1. Substance Use Treatment Facility 	\$550,000
1.14 Other Public Health Services	<ol style="list-style-type: none"> 1. Electronic Medical Records System Replacement 2. Mobile Food Pharmacy Support 	\$2,658,000
Total Approved Allocations EC 1 – Public Health		\$6,069,638

Funds allocated in the Public Health Expenditure Category that focus on behavioral health are a combination of increasing the available facilities to serve residents with behavioral health concerns as well as system level changes through an internship program and policy development.

Solano County has made a significant investment and commitment in support of the County's mental health population by building a new Mental Health Treatment Facility on the Beck Campus with a total cost of over \$14 million. The facility is partially funded through two grants: a California Health Facility Financing Authority (CHFFA) Community Services Infrastructure (CSI) Grant Program and a Homeless Housing Assistance and Prevention (HHAP) Round 1 grant. These grants did not provide funding for operational costs.

In September 2022, a contract was approved with Yolo Community Care Continuum to provide licensed supportive services at the new facility. First year operational funds will come from budgeted startup funds and County General Fund redirected from the Public Health Division that was previously budgeted for the County Medical Services Program (CMSP) participation fee and subsequently waived by CMSP for FY2022/23. Additionally, Health & Social Services was recently awarded a Proposition 47 Cohort 3 grant that can support 12 beds for housing the targeted Proposition 47 population including those on Jail Diversion from the Courts. The ARPA funding will fund the balance of contracted operational costs plus County internal services and administrative costs through year 2.

Now known as Solano House, the addition of these 32 beds to the residential continuum will greatly support individuals to improve their recovery as part of their path out of homelessness as well as those on diversion and reentry into the community from jails.



In addition to the need to increase support supporting the mental health population, the Solano County region is lacking the facility and services infrastructure to support substance use treatment in the local community, including residential treatment and medically monitored withdrawal management (also known as Detox). Through Solano County's contract with Partnership HealthPlan of California to manage the Drug Medi-Cal services via a regional model which includes 7 counties, clients needing residential treatment are often placed where beds are available and may be sent out of county, away from families and care providers. Across the regional model there are 322 treatment beds for all 7 counties to access, only 37 treatment beds are in Solano County. Additionally, only a social model detox approach is offered in Solano County with 16 beds in total and these beds are full most of the time. When they are full or when the withdrawal severity or client health status necessitates medical monitoring, clients are sent to hospital emergency rooms. The ideal setting for these individuals is a holistic treatment program with sufficient beds to support them in their initial recovery and offer pathways and a continuum that includes residential, intensive outpatient and outpatient treatment along with sober living, case management and employment services.

Recently the California Department of Health Care Services (DHCS) released the Behavioral Health Continuum Infrastructure Program (BHCIP) Round 3 Launch Ready grants to expand community capacity for serving the behavioral health (mental health and substance use disorder) population. The ARPA funds will be used as match and start-up funds for Archway Recovery Services who was awarded a BHCIP Round 3 grant for a medically monitored intensive inpatient facility. Revenue from services provided will be Drug Medi-Cal billable and supported through Partnership HealthPlan.

In addition to the support for facilities, Solano County Health & Social Services, Behavioral Health has a need to support development of the workforce. The pandemic has exacerbated the County's mental health workforce needs due to increased demand for services, higher acuity of the population needing services, and increased difficulties in recruiting and retaining staff to work in County mental health. As of September 2022, Behavioral Health has a 17% vacancy rate with 75% in the hardest to fill positions: Mental Health Clinician, Mental Health Specialist, Mental Health Nurse and Prescribers (Psychiatrist, Nurse Practitioner).

To be competitive as a career pipeline across degrees/specialties to attract and retain the upcoming generation of mental health professionals we need:

- To develop an accredited training program to support the required practicum and experience hours for students and new hires to retain early career staff
- To train and retain employees with experience working with our population (moderate/high needs)
- To recruit from the Solano community to reflect and support the population within their own community (supports diversity and equity efforts)

Currently Behavioral Health supports peer support volunteers, masters level interns seeking licensure, and Touro University with their medical rotation students (a 2–4 week rotation with Behavioral Health's psychiatrists). This project will support Behavioral Health in creating a Learning Hub (i.e., a formal internship program), creating a structured training environment for the Mental Health workforce to recruit students, offer opportunities for students' required practicum and graduate experience hours, and hire once minimum qualifications are met. The program will hire 3 staff initially to develop and support this program, including recruiting and supporting various levels of trainees: peer specialists, associate level, bachelor level, master's level, doctorate level and medical (nurse, nurse practitioner/physician assistant, psychiatry). As part of their required training, these trainees will be able to draw down revenue from Medi-Cal billing as they will be able to support gaps in client services for current programs.

Lastly in the area of behavioral health, Solano County Health & Social Services, Behavioral Health and partners at the Solano County Court are experiencing increased demands in supporting individuals to navigate the justice system. As a result, there is a critical need to gather partners to streamline processes for collaborative courts, develop policies, and support efforts around diversion and other processes. The local court rules currently only include policies around diversion, however, processes within the court system to support collaborative courts (mental health and drug court) as well as other procedures need to be developed across partners. The County and Court are faced with the new mandate of CARE Court (SB1338) which was signed by the Governor in September 2022 and must be implemented by December 1, 2024. Additionally, SB184 (budget trailer bill on Health) approved by the Governor in June

2022 implemented a cap on the number of felony incompetent to stand trial determinations for each county with financial penalties to be assessed for determinations above the cap. These each bring significant implementation challenges to the County and the Court.

The goal of this project is to enhance the coordination for people with mental health and substance use challenges navigating the justice system by hiring a consultant to review and update our Sequential Intercept Model (SIM) which was initially developed in 2019, and to improve and expand policy and procedures around Intercepts 3 (Courts). This process will gather local leadership and staff to identify gaps/strengths and help develop the policies and process that are transparent, expedite services, and support client care. Funding will support one year of justice system evaluation and policy development.

Other projects in the Public Health Expenditure Category include the replacement of the Electronic Medical Records system in the county's Federally Qualified Health Centers (FQHC) to better serve low-income patients and ensuring FQHC patients have access to healthy food.

The Solano Health & Social Services, Family Health Services' clinics are FQHCs operating under U.S. Health Resources and Services Administration requirements. The Family Health Services' clinics provide adult and pediatric primary care, dental health, behavioral health and public health clinical services to Solano County through fixed-site clinics in Vallejo, Fairfield and Vacaville, mobile services utilizing a Primary Care Van and a Dental Van, and a satellite clinic at the Global Center for Success on Mare Island in Vallejo. These services and the sites for delivery of the services share a common electronic medical record system; this system is critical for healthcare delivery, documentation of services provided, protection and security of healthcare data, communication among Family Health Services staffs providing care to patients, scheduling services for patients, patient safety, billing and revenue generation, and quality assurance and improvement, among other functions.

The current electronic medical record system being used by Family Health Services, NextGen, has become outdated and is a patchwork of components and modules that interoperate poorly. The system does not currently provide multiple key functionalities needed by the clinics and required by federal and State law, such as integrated telehealth, a patient portal, required interoperability, data analysis capabilities, quality assurance and improvement capabilities and monitoring of patient safety. It possesses a poor user interface and has an inefficient documentation workflow, resulting in reduced productivity by providers.

In the many years since implementation of NextGen by the Family Health Services' clinics, significantly better electronic medical record systems for clinics have been developed; chief among these is OCHIN EPIC. The EPIC electronic medical record system hosted by OCHIN is designed for use by community health clinics and it contains, as an integrated platform, all of the features and functionalities noted above as being necessary for Family Health Services' clinics; in addition, it provides a direct communication feature for patient healthcare management with other healthcare systems that use EPIC (including the majority of health systems in Solano County). The OCHIN EPIC system best addresses the specific needs of the Family Health Services' clinics and ARPA funds will be used to support both the costs of the new system, as well as time for development of the system and staff training.

The We're All Family! Mobile Food Pharmacy (Food Rx) Program is in its fifth year of serving Solano County residents suffering from food insecurity. As part of the Food Rx Program, FQHC patients receive a Food Rx prescription redeemable for fresh produce and a box of non-perishable food from the Food Rx vehicle after their appointment. This encourages and enables healthier lifestyle choices for FQHC patients by helping eliminate barriers, such as lack of transportation and time, by bringing the healthy food to the patients following their appointments.

The Food Rx Program receives its funding primarily through a donation by the Yocha Dehe Wintun Nation. The physical health and socioeconomic impacts of this pandemic have triggered an increased utilization of both the Food Rx Program and its partner, the Food Bank of Contra Costa and Solano. Accordingly, the Food Rx's monthly operating costs have been steadily increasing in comparison to 2021 resulting in 83.92% of the Yocha Dehe Wintun Nation's funding (\$150,000) being expended through July 2022. Supplemental funding from ARPA will allow the Food Rx Program to continue providing services for the remainder of 2022.

Negative Economic Impacts (EC 2)		
Subcategory	Approved Projects in Subcategory	Total Subcategory Allocation
2.1 Household Assistance: Food Programs	<ol style="list-style-type: none"> 1. Provision of emergency food 2. Capacity building for emergency food providers 	\$5,000,000
2.2 Household Assistance: Rent, Mortgage, and Utility Aid	<ol style="list-style-type: none"> 1. Superior Court – SBCA Agreement 	\$250,000
2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)	<ol style="list-style-type: none"> 1. Sustain/extend current service delivery- Workforce Development Board Training 2. Grants to nonprofits to deliver reemployment and job training services 3. Industry-based job training 4. Expand community engagement and job readiness 5. Employer resource network-employment & training supports for low-wage, underemployed workers 	\$4,698,000
2.15 Long-term Housing Security: Affordable Housing	<ol style="list-style-type: none"> 1. Parkside Flats 2. Habitat for Humanity Woolner Avenue 3. Housing Trust Fund 4. Tabor Commons Apartments 5. Accessory Dwelling Units (pending approval of final Appropriation Transfer Request) 	\$10,315,000
2.16 Long-term Housing Security: Services for Unhoused Persons	<ol style="list-style-type: none"> 1. Housing Counseling 	\$250,000
2.23 Strong Healthy Communities: Demolition and Rehabilitation of Properties	<ol style="list-style-type: none"> 1. Early Learning Center 	\$1,870,000

2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services	1. Education and Career Pathways for at-promise youth	\$530,000
2.29 Loans or Grants to Mitigate Financial Hardship	1. Business Incubator Initiative – Small business microgrants for incubator graduates	\$480,000
2.30 Technical Assistance, Counseling, or Business Planning	1. SBDC Business Advising 2. Small business technical assistance – Expand SBDC Advising 3. Small business technical assistance – culturally competent advising 4. Advisory groups 5. Incubator programs 6. Business training series 7. Business translation services pilot 8. Work-based mental health services	\$1,057,242
2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	1. Technical assistance contractor and grants for nonprofits to improve business infrastructure & technology	\$400,000
2.37 Economic Impact Assistance: Other	1. Sustain/extend current services delivery-WDB staffing 2. Improve virtual service tools-support shift to user-friendly online services 3. Vallejo Job Center improvements – technology upgrades and COVID floor design	\$416,213
Total Approved Allocations EC 2 – Negative Economic Impacts		\$25,266,455

Funds allocated for Expenditure Category 2 Negative Economic Impacts include a wide range of projects to assist residents recover from the COVID-19 pandemic and include both projects to serve immediate needs, such as emergency food and job assistance, as well as longer term strategies such as increasing housing stock for low-income residents and the development of an early learning center.

According to Feeding America, prior to the COVID-19 pandemic, food insecurity was at its lowest rate in the U.S. in 20 years, but this still meant over 35 million Americans, one-third of whom were children, were food insecure. Since the pandemic, these numbers have risen, and Feeding America estimates that in 2021, more than 42 million Americans were food insecure, including 13 million children. In Solano County, they calculate the increase from 2019 to 2020 was 43%, and for children it rose as much as 50%. According to the Solano County Community Health Assessment Report, completed in June 2020, 13.7% of the county’s population, or nearly 60,000 residents, experienced food insecurity. The pandemic increased food insecurity for many households and some households experienced food insecurity for the first time as the pandemic related shutdown resulted in high rates of unemployment. Local agencies worked hard to provide food for these households, and recovery is still underway. To support recovery, ARPA

funds are being used for both direct food distribution as well as capacity building, such as increased warehouse space, to support long-term increases in distribution.

In addition to food related concerns, the COVID-19 pandemic and resulting economic impact created historical labor market shifts, unprecedented unemployment impacts, and negative economic impacts on Solano's labor force and small business community. The past two years have highlighted the need for increased investment in workforce training, education, and work experience and in economic development investments assistance to promote a more inclusive economic recovery that helps rebuild Solano's talent base that was most significantly impacted and revitalizes the local economy in a way that works for all populations.

The economy has made strides, as is evidenced by the reduction in employment and the number of businesses seeking employees. However, research and data analysis show that the negative economic impacts of the pandemic have not been experienced equitably, and that Solano's more vulnerable populations and businesses continue to experience immediate crises, as well as reduced long-term economic opportunities. Interventions and public investment are needed to build upon the successful recovery strategies deployed during the pandemic to aide in continuing recovery and transformative and sustainable innovations for Solano County's workforce to not only recover but reenter the evolving economy.

Project funded to support reengagement of workers in the labor market include funds to support Workforce Development Board staffing and training, grants to nonprofits to deliver reemployment and job training, technical assistance and grants for nonprofits, industry-based job training, and expanded workforce services to address gaps.

Small businesses are also an important part of Solano's economy and make up nearly half of US private-sector employment and are responsible for two-thirds of net new jobs in economic recovery. However, since the beginning of the pandemic, 400,000 small businesses have closed. Sectors with a large share of small business employment have been among those with the most drastic drops in employment – namely hospitality and tourism industries. In November 2021, approximately 66% of small businesses report a moderate or large negative impact on their business due to the pandemic.

Small businesses are critical to Solano County's economy: 96% of Solano County's businesses have less than 50 employees and 36.5% of Solano's businesses are considered microenterprises with less than five employees. The crises of 2020 magnified the societal and economic conditions that often determine whether businesses are financially secure and able to advance in the economy. Businesses and industries with relatively high pre-pandemic wealth fared generally well throughout the pandemic, while low-to-moderate income businesses have faced potential deep and enduring challenges. Investment in small business recovery is paramount to economic recovery and resilience.



Additional COVID-19 factors accelerated the pace of economic impact factors such as:

- Globalization and supply chain disruptions which impacted costs to businesses and consumers
- Automation and adoption of technology which created a bigger gap for those lacking digital access and digital literacy
- Workplace technology efficiencies
- Shifting/changing relationships between employers and workers which require businesses to shift their models of work and employee engagement
- Rise in the gig economy and entrepreneurship as a career option (increases in new businesses)

Based on this, a number of projects were approved to support small businesses, including: expanding Small Business Development Corporation business advising, culturally competent business advising, peer advisory groups, business incubator training and grants (Solano Success Accelerator), business training series, business translation services, and work-based mental health services.



“I want to send a big thank you to the Solano County Supervisors for supporting the Solano Success Accelerator program. The SBDC program taught me essential new skills and gave me access to mentors who helped me surmount a disability and helped me resurrect my 38-year-old business, which was dormant for two years due to COVID restrictions.”



“Just knowing I am no longer alone on this journey has been the greatest gift. I now have a 5-year financial projection plan that is ready to share with potential partners/investors. THIS is gold! - From the beginning I had ear-marked the \$4k grant to use to begin the branding-recognition process for DIVINA and that's what I'm doing. Currently, working on phase 2 of that campaign.”

In addition to effects on businesses, the COVID-19 pandemic had a devastating impact on the academic and social-emotional experiences for children and youth. Child care spaces were very limited as child care providers closed, either temporarily or permanently. While students were provided with access to technology, many students and families still struggled to navigate the world of virtual learning from home. In addition to educational struggles, the pandemic also presented students and their families with increased mental health needs and financial challenges.

While many child care providers have returned to the workforce, school is back in-person, and there has been an infusion of resources to help move down a path back toward normalcy, gaps remain that continue to impact children and youth. Children and youth from birth through high school need additional opportunities to ensure a full and equitable recovery from the COVID-19 pandemic.

The First 5 Solano Children and Families Commission in partnership with the Vallejo City Unified School District, the Solano County Office of Education, and Child Start Inc. (Solano's Head Start and Early Head Start provider) has identified the Beverly Hills Elementary School as a site the district is willing to convert to an Early Learning Center (ELC). This ELC would provide

the opportunity for multiple child care and early learning providers to expand their existing programs by relocating to this site. The school was last operational in 2020 and has 22 classrooms. These 22 classrooms can be utilized for a variety of types of care, including infant, toddler and preschool classrooms. Providers will include both private providers and publicly funded providers, offering a mix of child care and early learning programs for all ages (0-5) and all income levels.

The Beverly Hills School requires renovations to convert it from an elementary school to an early learning site, including tiny toilets, age-appropriate playground equipment, and a refresh of the exterior and interior of the school. Once the facility is renovated, the providers will each pay their share of cost for use of the space, thereby resulting in an early learning site that pays for itself.

Also, as a result of the COVID-19 pandemic, there is a population of older, vulnerable youth, ages 18-24, who have faced significant barriers and set-backs and have not completed their high school education. The youth also do not have a career pathway and have had the highest unemployment rates during the pandemic of any population. Youth without a high school diploma or career pathway are more likely to become reliant on on-going public assistance. These youth in need of additional individualized support to achieve the completion of their diploma and access career opportunities services, such as social emotional support and support in addressing basic needs. In addition, youth with disabilities have historically had more challenges with connecting to sustainable employment and job training opportunities; this has been exacerbated by the pandemic.

There is a need for assistance to connect vulnerable youth ages 18-24 with employment opportunities that will enable them to provide for their basic needs and basic needs of their families. Connecting youth to existing support systems to meet their basic needs will enable them to focus on their academic and career pathways in a more focused and sustainable manner. Youth will not only be continuing their education but will also be able to receive work-based training and coaching, Work Ready Certification opportunities, and job placement opportunities.



Solano County Office of Education will identify potential students by reaching out to school districts to identify students who have disengaged or are at-risk of not completing their high school diploma. SCOE is uniquely positioned in partnership with Juvenile Court and Community School (JCCS) programs to provide academic and work-based support to these students. SCOE will provide individualized programming to meet the distinct needs of students for whom traditional methods of school were unsuccessful or

simply not an option during the pandemic due to socio-economic, mental health, or other basic needs not being addressed. Programming will focus on first, connecting youth to basic needs

and social-emotional supports as needed while also developing a plan for academic program completion/ graduation, work readiness and job placement opportunities.

Affordable housing is another area of significant ARPA investment in Solano County. Providing affordable housing options to address Solano County residents' needs, especially those experiencing substantial or severe housing cost burdens, is necessary. There is a range of people who would benefit from development of affordable housing solutions, from those professional yet moderate-income households to those who need permanent supportive housing due to their life challenges (such as those who experience chronic homelessness and/or have mental health challenges).

The challenges of housing availability and costs have been further accentuated due to the COVID-19 pandemic as teleworking became more commonplace, allowing workers to seek more affordable housing at greater distances from their employers, and causing housing instability to increase due to loss of wages. Solano continues to be an affordable alternative to living in the Bay Area and beyond for those willing to commute, but similar to other Bay Area counties, Solano County is experiencing a lack of affordable housing and an overall low housing vacancy rate. This situation has been many decades in the making and there is no quick and easy answer to the affordable housing crisis.

While available housing inventory is a critical issue, affordability is just as essential. The median home listing price for Solano County in January 2022 according to Realtor.com was \$560,000; a household would need approximately \$130,000 in annual income to obtain a mortgage for a home in the median price range, yet according to the Census, the median household income in Solano County is \$86,652. Similar challenges exist with rental housing. For example, according to the City of Vacaville's December 2020 Apartment Vacancy and Rent Survey, the median rent for a two-bedroom apartment in Vacaville was \$2,082. To qualify for such a unit where a landlord requires potential tenants to earn at least three times the amount of rent (the industry standard) a household would need a monthly income of over \$6,000, or annual income of over \$72,000. According to HUD, for a household of 4 in Solano County, this qualifies as low-income (the annual income limit for a 4-person household is \$77,600).

According to Census data, the number of housing units in Solano County increased by 6.2% between 2010 and 2020, yet the County's population increased by 9.7% during that same period. The typical home value rose by 91% and prices for rental units also increased. The COVID-19 pandemic created additional economic challenges that further impacted the ability of County residents, especially those with lower incomes, to find or retain affordable housing options, both rental and owned. This is demonstrated by the rise in the need for rental assistance due to loss of wages during the pandemic.

To support increasing the availability of low-income housing, there are several projects that are contributions toward large scale projects to increase units including: Parkside Flats apartments, Habitat for Humanity Woolner Avenue, and Tabor Commons. In addition, two projects are to assist residents maintain housing through housing counseling and assistance in accessing state programs.

In addition, ARPA funds will be used to establish a Housing Trust Fund which works to provide a local mechanism to fund the development of affordable housing. Created and administered by the County, it can be tailored to fit the unique needs and goals of the County and be operated by a county department or by a non-profit. ARPA funds will be used for seed money for the trust fund. As establishing a housing trust fund requires an ordinance, the Board will take the necessary steps to fully implement the Fund.

Lastly, in the area of low-income housing, ARPA funds have been set aside to explore incentivizing Accessory Dwelling Units. This project is still in development and pending final approval on the program model.

In addition to the ARPA projects approved in this category, as a result of the COVID-19 pandemic, over 3,000 lower-income Solano County residents applied for emergency rental and utility assistance through the County’s Emergency Rental Assistance Program, administered by Catholic Charities of Yolo-Solano, Inc. To date, \$11.5 million has been paid out in rental and utility assistance on behalf of 1,100 households. Additionally, the State’s emergency rental assistance program, Housing Is Key, has accepted 8,727 applications on behalf of Solano County residents and has funded 2,897 applications totaling \$29,935,926. The average payments between both programs were similar and in the range of \$10,000-\$11,000.

Public Health-Negative Economic Impact: Public Sector Capacity (EC 3): The Board has no approved projects in the Public Health-Negative Economic Impact: Public Sector Capacity Expenditure Category.

Premium Pay (EC 4): The Board has no approved projects in the Premium Pay Expenditure Category.

Water, Sewer, and Broadband Infrastructure (EC 5):		
Subcategory	Approved Projects in Subcategory	Total Subcategory Allocation
5.2 Clean Water: Centralized Wastewater Collection and Conveyance	1. Upper lateral sewer replacement program – Unicorp Vallejo	\$300,000
5.5 Clean Water: Other Sewer Infrastructure	1. Sandy Beach RV Sewer Connection	\$200,000
5.6 Clean Water: Stormwater	1. Fairgrounds channel drainage improvements 2. Collinsville Levee Pump	\$5,028,000
5.11 Drinking Water: Transmission Distribution	1. State small water system – Muni water connection, Rio Vista 2. State small water system – Muni water connection, Vacaville	\$452,500
5.13 Drinking Water: Source	1. Cache Slough pumping plan reoperations feasibility study	\$250,000
5.15 Drinking Water: Other Water Infrastructure	1. Lakes water system aux supply feasibility study	\$325,000

	2. Sandy Beach Community Water Improvements – Potable Water	
5.18 Water and Sewer: Other	1. Lake Solano Park – Potable Water and Septic Sys Improvement 2. Integrated Water/Drainage Implementation Framework - Unicorp	\$1,040,000
5.19 Broadband: “Last Mile” projects	1. Broadband Development/Expansion	\$2,200,000
5.21 Broadband: Other Projects	1. Broadband Study 2. Broadband Digital Equity	\$2,300,000
Total Approved Allocations EC 5 – Infrastructure		\$12,095,500

Maintaining and improving critical and aging water and wastewater infrastructure is of vital importance throughout Solano County. However, the COVID-19 pandemic and multi-year droughts have strained some water and wastewater districts from making investments in long-range critical infrastructure improvements. For some of the smallest water systems that rely on a single well for source water, these challenges have made these systems more vulnerable to failure. To aid in economic recovery, investments in water, wastewater, and drainage infrastructure projects can provide vital investments in critical infrastructure necessary to protect public health and additional resiliency to adapt to climate change while supporting economic growth through worker employment opportunities.

The water infrastructure projects align with the Governor’s water Resilient Portfolio initiative to invest in water and wastewater infrastructure and are based on the following goals; 1) improve access to clean drinking water for existing vulnerable water systems, 2) improve resilience and reliability of critical water and wastewater system to ensure compliance with health standards, and 3) provide long-term protection to Solano County residents and communities through investing in critical water, wastewater, and drainage infrastructure.

Two of the water infrastructure projects proposed include assisting water systems relying on at-risk wells to provide municipal water connection. These vulnerable water systems serve less than 15 water connections (identified as State Small Water Systems or non-regulated Water Systems). Consolidations of small water systems are recommended actions under the State Water Resources Control Board (SWRCB’s) Safe and Affordable Fund for Equity and Resilience (SAFER) program and the EPA Drinking Water State Revolving Fund, as U.S. Treasury eligible projects. Two additional projects assess the feasibility to supplement water supplies to aid regional reliability of existing water systems. The SWRCB encourages similar project to improve water source reliability and redundancy.

Additional projects propose rehabilitation of existing aging public water, wastewater, and storm water infrastructure in unincorporated regions of Solano County including: upgrading aging wastewater infrastructure at the Lake Solano County Park; supplementing the existing Vallejo Flood and Wastewater District's Upper Lateral Sewer Replacement Program to aid homeowners in unincorporated Vallejo with replacing cracked or clogged sewer pipes; improving drainage at the Fairgrounds channel to provide necessary flood reduction for a 105 unit mobile home park and a multipurpose development project in unincorporated region of Vallejo; repairing a levee pump for Collinsville Levee District to protect Collinsville from flood inundation; and connecting the Sandy Beach Park RV dump station to the City of Rio Vista's municipal sewer system.



Collinsville Levee Pump – After Repair Winter 2022

The onset of climate change has accelerated the urgency to develop an integrated approach for water resource infrastructure projects that can address multiple issues to alleviate drought, reduce flood risk, and provide a resilience water supply. As such, an additional project coordinates with water and wastewater agencies to inventory and combine existing priority projects into a single framework. Once developed, the integrated water, wastewater, drainage framework can be used to prioritize future investments.

Lastly in the area of water infrastructure, the Sandy Beach community is comprised of 43 waterfront single family homes located at the end of Sandy Beach Drive, Vallejo in unincorporated Solano County. Because of its location on the water and abutting a steep hillside, access to the homes is limited. About 1/3 of the homes are constructed along a narrow private driveway with the remainder being accessible by a walking path. The community is supplied with municipal water from the City of Vallejo. However, the area is in need of upgrading the municipal water service line. The Department of Resource Management will assist the Sandy Beach Community Association by overseeing a contractor to provide an engineering analysis that will include existing water service evaluation and coordination with the City of Vallejo water division and fire district on feasible options and project costs.

In the area of Broadband Infrastructure, ARPA funds were used for an initial study which then resulted in the approval of two additional projects to increase access to broadband.

The Department of Information Technology worked with a vendor to conduct a study focused on broadband infrastructure and access gaps in our region. The outcome of the study identified specifically where issues exist in Solano County for both broadband digital infrastructure and broadband digital equity.

Broadband digital infrastructure issues can be understood to be a lack of suitable options for residents and business owners to secure high speed internet access where it meets their needs or operations. Underserved communities may have limited access to internet connectivity, but the connections may not be best suited to current day demands for video streams or multiple

simultaneous connections. Un-served communities by definition have no access to high-speed data connections and therefore are increasingly left behind in a society that becomes more reliant on broadband internet access to function effectively.

The Federal Communications Commission (FCC) defines a broadband connection as an always-on service that provides a minimum of 25Mbps download and 3Mbps upload. Video streaming can consume between 5-25Mbps of download capacity for a single user depending on a variety of factors. Under current day demands for home use of broadband to include telework, or virtual schooling, this FCC minimum can easily become overwhelmed by multiple users and not meet the needs of the user community. It is becoming imperative for our community to understand where we have opportunities to improve or incentivize improvements so that our residents can keep up with ever increasing demands of digital engagement with society.

Under the above definition of broadband, a community is defined as un-served if they do not have wired access to the home or business that meets the federal minimum bandwidth standard. Fully understanding which Solano communities exist in both categories of under-served and un-served will empower to the Board and our regional partners to prioritize investments to provide options for these communities' digital engagement with the world.

In parallel with under-served and un-served issues, the Solano County region also faces digital equity and adoption issues that must first be understood before they can be addressed. Communities and residents exist in Solano that have access to high quality high bandwidth internet access but choose not to connect. The choice not to connect may be rooted in affordability issues, awareness, or technical aptitude - all of which can be addressed once fully understood.

The comprehensive study on broadband which looked at the above issues resulted in the recommendation of two additional projects:

- Support of potential future development of expanded broadband fiber and/or wireless infrastructure to areas of unincorporated Solano County as identified in the report. ARPA funding can be used as a match in combination with local internet service provider (ISP) contributions, along with any available state and federal grant funding to cover costs of building new infrastructure. ARPA funds may also be used to pay for any permitting application fees as a means to streamline and facilitate the Resource Management permitting process for the respective projects.
- Support improving digital equity in Solano County through a multi-pronged approach:
 - Development of a "Solano Connected" Coalition supported by a Digital Equity Program Management Team that directs a crew of Digital Navigators to help connect more of Solano County residents to broadband services, assist in device availability, and in digital literacy training.
 - Establish a digital resource awareness campaign to make more of our citizens aware of programs such as the Affordable Connectivity Program.
 - Funding pilot grant program to provide small grants to local non-profit organizations with direct involvement with the targeted unserved segment of the county population.
 - Funding the Solano County Library to expand their existing successful program of loaning out wi-fi hotspots and kits that include both a laptop and wi-fi hotspot.

Revenue Replacement (EC 6)		
Subcategory	Approved Projects in Subcategory	Total Subcategory Allocation
6.1 Provision of Government Services	<ol style="list-style-type: none"> 1. Employee Retention 2. Revolving Loan Fund 3. Emergency/Gap Funding 4. Parks & Tourism 5. General Revenue Replacement 6. Homelessness 7. Hospital Revenue Loss 8. Farm Support 	\$39,517,812
Total Approved Allocations EC 6 – Revenue Replacement		\$39,517,812

In the Expenditure Category of Revenue Replacement, based on the Treasury formula Solano County is eligible to take up to \$46,634,266 as Revenue Replacement due to lost revenue for 2020, 2021, and 2022. Out of that the Board has allocated \$39,517,812 toward Revenue Replacement and has eight projects supported by these funds.

In an effort to retain County employees and recognize their work, the County utilized ARPA funds to provide total payments up to \$2,000 to all full and part time employees for employee retention/recognition, including early settlement payments. Employees who were employed as of September 4, 2022, were eligible for the one-time employee retention/ recognition payment. Part-time employees received a pro-rata amount based on the employee’s full-time equivalence. Payments of up to \$2,000 with applicable FICA and Medicare tax were issued to approximately 2,750 Full-Time Equivalent (FTE) employees who were employed by Solano County as of September 4, 2022.

A project to establish a Revolving Loan Fund (RLF) was initially approved under the Expenditure Category of Negative Economic Impacts to provide low-interest loans to Solano County small businesses, non-profits and select industry sectors to help off-set the negative economic impacts from the pandemic. Due to complications with offering loans under Expenditure Category 2, this project was subsequently reallocated to Revenue Replacement.

The RLF would be a gap financing program primarily used to offset the economic impacts related to the pandemic. Small businesses, including women and minority-owned small businesses; businesses within qualified census tracts identified as disproportionately impacted communities; non-profits; and businesses within the hospitality, travel, and tourism industries would be among those eligible for loans. Loan funds can be used to assist in the mitigation of financial hardships; support of operations; maintenance of existing equipment and facilities; Covid-19 mitigation and infection prevention measures; façade and building rehabilitation; and other uses that address the impact of the pandemic. Loan terms for the RLF will vary based upon the use of loan funds. The RLF will be designed to be flexible and meet the needs of the businesses. Loan amounts may range from \$1,000 to over \$100,000.

The Board received many inquiries from nonprofit organizations who were experiencing financial hardship due to the impacts of the COVID-19 pandemic. The Board set aside \$2 million from the Revenue Replacement Expenditure Category for a competitive procurement process

for community agencies who are in need of emergency or bridge funding. The intent of the funding is for agencies who are experiencing negative economic impacts from the COVID-19 pandemic by either experiencing reductions in funding or increases in clients or client needs. Nonprofit agencies who provided services in Solano County during the COVID-19 pandemic were able to apply for up to \$350,000 for emergency or bridge funding to sustain or expand activities. Seven agencies were selected through this competitive process to for services which ranged from behavioral health services for youth, beds in a homeless navigation center, access to healthcare and food.

The COVID-19 pandemic and resulting economic impact created historic negative economic impacts on Solano’s parks and tourism industries. The past two years have highlighted the need for increased investment in park infrastructure and tourism projects to promote a more inclusive economic recovery. Rebuilding and enhancing park infrastructure and tourism opportunities within Solano’s most significantly impacted existing attractions will expand opportunities for the public to safely recreate as well as revitalize the local economy in a way that works for all populations.

During the pandemic, parks and open spaces and outdoor venues were subjected to incredible swings in attendance, ranging from complete facility closures to fully reopening and in many instances exceeding capacity levels. These dramatic swings, coupled with the insecurity of continued operations, has resulted in multiple impacts ranging from the need to restructure staffing, to develop new strategies to meet the needs of the public, experiencing infrastructure overloads, adjusting to new user trends, to drawing more attention to increased access to parks and open spaces, and ultimately a connection to the environment.



Many members of the public began to rely on parks and open spaces as one of the only forms of permitted recreation. This demand has remained and increased access to parks and open spaces has proven to be a community need. The public is seeking increased connection to the environment and the current level of access is proving insufficient.

The projects recommendations chosen in this report promote investments that the County of Solano could make to mitigate the negative economic impacts of COVID-19 for Solano County’s existing facilities while creating new opportunities for access by investing in capital improvements, including:

- Lake Solano Park improvement/upgrade to its aging infrastructure to account for wear from use and to provide safe, accessible paths of travel.

- Replacement of transformers at Lake Solano Park to streamline efficiencies, preventing failures which would directly impact the ability for the park to operate for public access.
- Lake Solano Park waterfront area improvements around the boat launch and restroom structure, including the path of travel from the campground needs to be updated to promote accessible non-motorized vessel launch use, increased accessibility and inclusivity to meet dramatic use trend. The existing facility is no longer sufficiently meeting the use of the park. When it was developed several decades ago, bank fishing was the primary use of the area, now that the waters are no longer planting with fish the draw has shifted to paddle sports (canoe / kayak/ paddleboard). The Parks Division rents canoes and kayaks and operates a very successful docent kayak tour from this location.
- Sandy Beach Park Day Use Access Improvement will provide critical inclusivity updates, providing paths of travel into and around the day use restroom and fish cleaning station as well as providing accessible paths of travel to the beach and personal flotation device loaner kiosk.

Homelessness is another area in which ARPA funds are being utilized to support a disproportionality impacted population. The Point-in-Time (PIT) count is a count of sheltered and unsheltered people experiencing homelessness on a single night, typically in January. In 2019, 13% of the 1,151 persons identified as experiencing homelessness stated their homelessness was due to eviction and 19% due to loss of employment, indicating likely situational homelessness that might be resolved with one-time housing assistance. Children and youth under the age of 25 comprised 23% of the population experiencing homelessness, and of those, 43% reported having psychiatric or emotional situations. The PIT count also revealed that 37% of individuals experiencing homelessness were Black/African American, which is disproportionate to the County's overall Black/African American population of 14.8% and is the only racial group in the county to have such a disparity.

Additional statistical information is available from HUD's 2020 Annual Homeless Assessment Report to Congress, which states that the Vallejo/Solano continuum of care (CoC), known as Housing First Solano, had the fourth "Highest Percentage of People Experiencing Homelessness who were unsheltered in each CoC category" for largely suburban continuums of care, with 80.2% of people experiencing homelessness being unsheltered during the PIT count. It also had the third "Highest Percentages of Homeless Veterans who were Unsheltered," with 87.4% of its 135 veterans who were experiencing homelessness being unsheltered.

During the COVID-19 pandemic, those experiencing homelessness were identified as particularly vulnerable to contracting the virus as they could not shelter in place. And while eviction protections were in place in Solano County, they did not prohibit all evictions.

Homeless projects that were approved for ARPA funds include:

- Project Homekey/Broadway Street: The City of Vallejo received funding from Project Homekey Round 2 funds from the State to build 47 permanent supportive housing studio units in Vallejo on Broadway St. The prefabricated units were acquired and will be placed once the foundation and utilities are in place. On-site supportive services including case management, employment services, and housing counseling will be provided. ARPA funding will be utilized to finalize construction.

- Fairfield Navigation Center: The Fairfield Navigation Center/Emergency Shelter is in need of funds to finalize construction of a commercial kitchen and complete deferred maintenance which will assist in increasing the capacity of the shelter from 70 to 130.
- Vallejo Navigation Center: The Vallejo Navigation Center would support the construction to open a Navigation Center in Vallejo. The City of Vallejo recently secured a location and estimates construction to begin May/June 2023 with the Navigation Center opening early 2024.
- Vacaville Transition Age Youth Shelter: ARPA funding will be used in Vacaville to support Vacaville Solano Services Corporation to purchase a shelter property to house 8 youth ages 18-24.

NorthBay Healthcare is a local private hospital which sustained unexpected and unreimbursed serves unreimbursed costs for Medi-Cal and uninsured patients due to COVID-19. Specifically, NorthBay noted increased emergency room visits and increased length of stays during the COVID-19 pandemic. A contribution is being provided to NorthBay to offset some of these costs.

Support for farm businesses is another area which was identified as a need to support their recovery from the COVID-19 pandemic. The ARPA Farm Business Microgrant Program will provide \$5,000 grants to qualifying farm businesses within Solano County. The program is a partnership between the Farm Bureau who will conduct outreach to identify qualifying farm businesses and provide technical assistance in completing applications, the Solano Small Business Development Center who will receive the applications and provide an initial review, and the Workforce Development Board of Solano who will as the fiscal agent providing the funding to the business.

In addition to specific projects funded utilizing Revenue Recovery funds, \$10 million has been set aside to assist Solano County in closing gaps in funding that occurred due to decreased revenue due to the COVID-19 pandemic.

In addition to the above expenditure categories, the Board has informally reserved up to \$4 million for administrative costs related to the administration of ARPA, which includes staff time for project reporting and compliance.

Promoting Equitable Outcomes

The County is committed to utilizing the \$86.9 million it received through the American Rescue Plan Act of 2021 in an equitable manner. Goals in the area of equity cross nearly all projects that have been approved by Solano County. Equity goals are grouped by sector for approved projects as described below.

Public/Behavioral Health: Project approved supporting public health and behavioral health, including hospital support under Revenue Recovery, primarily support residents who have Medi-Cal or are uninsured. Solano residents who are on Medi-Cal or uninsured are almost all low-income and are more likely to be residents of color than the general population of Solano County, so projects in this area are targeted to ensure greater access to public health and behavioral health services.

Children and Education: The two projects addressing children and education are aimed at increasing equity for young children and transition age youth in the following ways:

- The Early Learning Center is located in a neighborhood with a significant number of risk factors for families and will provide early childhood education to children of all incomes. Families will have access to Head Start and Early Head Start which provide early care and education to families who are below federal poverty level. In addition, all providers will take child care subsidies for qualified families.
- Education and Career Pathways for At-Promise Youth will reengage transition age youth who disengaged with school during the pandemic, including low-income youth, youth with disabilities, and youth of color. Youth will be provided individualized plans to meet their needs and learning and career goals.

Small Business and Workforce: The occupational losses due to the pandemic were centered in low-wage jobs held by the most economically vulnerable residents in Solano County. In addition, nearly half of Solano County's small businesses are owned by people of color. Therefore, the economic impact of the COVID-19 pandemic had a significant disproportional impact on low-income residents and residents of color. To counter that effect, projects in the area of small business and workforce support will focus on ensuring an equitable recovery including:

- All of the businesses supported by business advising are disproportionately impacted businesses with 10 or fewer employees.
- Industry-based job training will quickly reskill our vulnerable residents in reemployment at a living wage with career pathway opportunities.
- Providing low-income workers additional supports to retain employment by delivering wrap-around resources and assistance to workers at the worksite, thereby reducing barriers to accessing services.
- Grants to nonprofits are based on providing culturally and linguistically competent workforce services through trusted community-based nonprofit organizations. Services to participants are targeted to disproportionately impacted populations to create equitable pathways to quality jobs and career pathways.

Affordable Housing: The affordable housing project that have been approved promote economic equity by creating housing that does not create a cost burden on the lower-income renter households. Projects include both opportunities for low-income rental units, as well as home ownership which has the added benefit of building equity which provides future economic stability for low-income households. Data in Solano County shows that poverty disproportionately impacts households of color so adding additional units of housing for low-income households which are available regardless of race or ethnicity increases housing opportunity and economic stability for households of color.

In addition to the creation of units, the Housing Counseling project will assist Solano County households to receive services to obtain or maintain housing. Typically, low-income households, including those of color, do not have the resources to obtain other forms of assistance with their specific housing situation. This will give easy access to those most at risk of losing their housing or being unable to obtain housing to transition out of homelessness.

Homelessness: People experiencing homelessness in Solano are disproportionately black, American Indian, and Hispanic as compared to the overall population of Solano County. Therefore, providing increasing services for people experiencing homelessness will assist in addressing racial equity goals. In addition, the majority of funding for homeless services was

provided to the City of Vallejo which faces the largest population of people experiencing homelessness in the County.

Emergency Food: The emergency food projects will address equity by ensuring the most at-risk Solano County households, including children, seniors, low-and-moderate income households, households experiencing unemployment, and households experiencing housing or food insecurity, will have access emergency food. As part of the Proposal process, organizations providing food were required to provide a plan for reaching at-risk populations, which may include, outreach, neighborhood-based services, food delivery, etc.

Water Infrastructure: The water infrastructure projects have multiple equity goals which include:

- Reaching historically underserved populations by providing equitable distribution and access to clean and reliable drinking water and sanitation improvements to these populations.
- The Fairgrounds Channel Drainage Improvement Project will provide much needed flood protection to a mobile home park which traditionally has low-income residents.
- Developing a supplemental and redundant water supply system is critical in assuring an equitable waste supply to all customers in times of shortage.
- The Lakes Water System was evaluated as part of the State of California’s 2021 Drinking Water Risk Assessment for Public Water Systems and was categorized as Potentially At-Risk, meaning it was failing to meet one or more key Human Right to Water goals. Therefore, the study will help the Lakes Water System to achieve its water supply goals in serving all its customers equitably and reliably.

Broadband Infrastructure: A major focus of the Broadband Infrastructure projects are to assist lower income residents and residents in remote parts of the County have access to and get connected to high-speed broadband at affordable rates.

Parks & Tourism: Many of the Parks & Tourism projects are focused on increasing accessibility, including accessible paths of travel and improved signage to allow access to parks for all people including those with disabilities.

Community Engagement

The Solano County Board of Supervisors has kept community engagement at the forefront in the guidance of SLFRF distribution including:

- Public Meetings—The ARPA planning process began with several open public discussions at regularly scheduled Board meetings during which the details of the funding were discussed at length. Every subsequent decision made regarding ARPA funding is presented at a public Board meeting with opportunity for public comment.
- Website—The County established a dedicated website to share important information on the ARPA funding guidelines, planning opportunities, and other information with the public on the Solano County SLFRF funds.
(https://www.solanocounty.com/depts/county_admin/arpa/default.asp)
- Public Workshops—Two public workshops, including one held in the evening to increase access for residents who would not be able to engage during the day, were held to solicit

comments and feedback on ARPA SLFRF spending. Residents were able to participate in person or via phone.

- Community Survey—A community survey was distributed in English, Spanish and Tagalog to garner individual community member input. The survey had nearly 1,000 responses. Results of the survey can be found on the County’s ARPA website.
- Subject Matter Workgroups—Multiple subject matter workgroups, including children and education, affordable housing, homelessness, workforce development, small business assistance, infrastructure, food security, public health, and behavioral health have been developed. Each subject matter workgroup reviewed the data provided through the previous public processes and has presented or is scheduled to present to the Board recommendations during a public meeting.

Labor Practices

Solano County has several infrastructure projects planned related to water, flood control and sanitation that include capital expenditures. As part of the competitive bidding process, Solano County will ensure potential bidders are aware that they must comply with all prevailing wage requirements and the County will monitor the successful bidders for compliance with prevailing wage throughout the process. In securing its agreements, the County will seek to be as inclusive as possible and will ensure outreach efforts include minority- and women-owned businesses to encourage them to bid on ARPA infrastructure and capital expenditure projects. The County will also seek to inform local businesses of the opportunity to bid on these projects as the County prefers to hire locally when feasible.

Use of Evidence

Only one project—Industry-Based Job Training—is utilizing an evidence-based model in its entirety. Sector Strategies accounts for \$873,080 of the project budget.

Other projects have evidence-based strategies integrated into a local program model, but do not have a specific budget amount dedicated to the strategy. These include:

- Education and Career Pathways for At-Promise Youth: Utilization of Comprehensive Adult Student Assessment System (CASAS) to provide testing of basic and academic skills of all identified youth)
- Beck Campus Mental Health Treatment Facility: Teaching for a Change, Motivational Interviewing, Peer Support Services, and Harm Reduction are all being utilized in mental health treatment services
- Behavioral Health & Courts Mapping and Policy Development: Facilitation of the Sequential Intercept Model

No projects are conducting rigorous program evaluations at this time.

Performance Report

Each approved project was required to identify outcomes as part of the approval process through the Board of Supervisors. These have been refined as key performance indicators which are listed by project in the project inventory below and include required reporting indicators where necessary.

In January 2022, the County went live with the Apricot database as a local reporting system for project performance which will assist in ensuring projects are meeting their key performance indicators during the course of the project. Each project lead must provide a quarterly report on project status and any required indicators. These are reviewed by the Solano County Auditor Controller's Office in partnership with the Solano County Administrator's Office and incorporated in the quarterly Performance and Expenditure Reports to the Treasury.

PROJECT INVENTORY

Project 1		
Project Name	Superior Court – SBCA Agreement	
Project Identification Number	21-809 SC SCBA	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.2-Household Assistance: Rent, Mortgage, Utility Aid	
Approved Funding Amount	\$250,000	
Project Overview	<p>This program consisted of two paralegals, working in Solano Superior Court’s Self-help Center and under the supervision of Self-help Center attorneys, who prepare applications for California’s COVID-19 Rental Relief Program for both landlords and tenants. The goal of the program is to provide access to the State program for everyone.</p> <p>The paralegals publicized the program in the community, explained the state program to clients, prepared applications, including the gathering and ordering of supporting documents, submitted applications on behalf of clients and followed up on the progress of the applications once submitted. A referral system was set up with other court offices and local housing and social service agencies. Services were offered by phone, by email and in person and in the primary language of the client.</p> <p>When the State program stopped accepting new applications on March 31, 2022, the program shifted to assistance with already submitted and pending applications. The program completed in the fall of 2022.</p>	
Delivery Mechanism and Partners	The Solano Superior Court implemented this project.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Number of households receiving eviction prevention services (required)	99 households were served in over the course of the program
	Number of affordable housing units preserved or developed (required)	N/A

Project 2	
Project Name	Early Learning Center
Project Identification Number	02-223-01F5SELC
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.23 Strong Healthy Communities: Demolition and Rehabilitation of Properties
Approved Funding Amount	\$1,870,000
Project Overview	There is a high need for expansion of childcare and early learning opportunities, and the largest barrier (which has been a barrier of over 20 years) remains appropriate facilities. The Vallejo City Unified School District, in partnership with the Solano County Office of Education, Child Start Inc. (Solano’s Head Start and Early Head Start provider), and the First 5 Solano Children and Families Commission, has identified the Beverly Hills Elementary School as a site the district is willing to convert to an Early Learning Center (ELC). This ELC would provide the opportunity for multiple childcare and early learning providers to expand their existing programs by relocating to this site.

	<p>The school was last operational in 2020 and has 22 classrooms. These 22 classrooms will be utilized for a variety of types of care, including infant, toddler and preschool classrooms. Providers will include both private providers and publicly funded providers, offering a mix of child care and early learning programs for all ages (0-5) and all income levels.</p> <p>The Beverly Hills School requires renovations to convert it from an elementary school to an early learning site, including tiny toilets, age-appropriate playground equipment, and a refresh of the exterior and interior of the school. Once the facility is renovated, the providers will each pay their share of cost for use of the space, thereby resulting in an early learning site that pays for itself.</p>				
Delivery Mechanism and Partners	First 5 Solano, a Division of the Solano County Administrator's Office, is implementing this project. The funds will be used along with other funding for the improvements. Other partners include Child Start, Inc., Solano County Office of Education, and other child care providers.				
Use of Evidence	The renovation project itself will not be utilizing any evidence-based models or conducting a comprehensive program evaluation. Once the site is complete, programs operating on the site may be utilizing evidence-based early care and education program models and curriculum, such as Head Start, as appropriate.				
Key Performance Indicators	<table border="1"> <tr> <td>Renovations completed</td> <td>Not yet started</td> </tr> <tr> <td># of new child care/early education slots created</td> <td>Not yet started</td> </tr> </table>	Renovations completed	Not yet started	# of new child care/early education slots created	Not yet started
Renovations completed	Not yet started				
# of new child care/early education slots created	Not yet started				

Project 3	
Project Name	Education and Career Pathways for At-Promise Youth
Project Identification Number	03-225-01SCEEC
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services
Approved Funding Amount	\$530,000
Project Overview	<p>As a result of the COVID-19 pandemic, there is a population of older, vulnerable youth, ages 18-24, who have faced significant barriers and set-backs and have not completed their high school education. The youth also do not have a career pathway and have had the highest unemployment rates during the pandemic of any population. Youth without a high school diploma or career pathway are more likely to become reliant on on-going public assistance. These youth are in need of additional individualized support to achieve the completion of their diploma and access career opportunities services, such as social emotional support and support in addressing basic needs.</p> <p>Solano County Office of Education (SCOE) will identify potential students by reaching out to school districts to identify students who have disengaged or are at-risk of not completing their high school diploma. SCOE will provide individualized programming to meet the distinct needs of students for whom traditional methods of school were unsuccessful or simply not an option during the pandemic due to socio-economic, mental health, or other basic needs not being addressed. Programming will focus on first, connecting youth to basic needs and social-emotional supports as needed while also developing a plan for academic program completion/graduation, work readiness and job placement opportunities.</p>

Delivery Mechanism and Partners	This program will be delivered via contract with Solano County Office of Education with oversight from First 5 Solano.	
Use of Evidence	The program is not following an evidence-based program in its entirety, but is integrating evidence-based strategies, including coaching, evidence-based skill training and utilizing the Comprehensive Adult Student Assessment System (CASAS) assessment.	
Key Performance Indicators	# of enrolled youth	23
	% of youth completing 3 work ready activities or maintaining employment for 60 days	14
	% of youth making progress toward the attainment of a high school diploma or equivalent	100% (23 youth)
	# of students participating in evidence-based tutoring programs (required)	0

Project 4		
Project Name	Sustain/Extend Current Service Delivery-WDB Staffing	
Project Identification Number	04-237-01WDBSTF	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.37-Economic Impact Assistance: Other	
Approved Funding Amount	\$216,213	
Project Overview	<p>Funds were utilized for staffing to maintain the career coaching, training support, and job placement activities on the job seeker side, as well as staffing to maintain the recruitment and employer-based job training support on the business side to ensure that job seekers and businesses will not be turned away in the coming year.</p> <p>This project was completed in June 2023.</p>	
Delivery Mechanism and Partners	This project was be delivered via contract with the Workforce Development Board.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of job seekers provided career coaching	86
	% of job seekers exiting the program with employment	69%

Project 5		
Project Name	Sustain/Extend Current Service Delivery-WDB Training	
Project Identification Number	05-210-01WDBTRN	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers	
Approved Funding Amount	\$400,000	
Project Overview	Funds will be utilized in the same manner as Workforce Innovation and Opportunity Act (WIOA) training-related funds for the cost of training at approved training provider locations, training fees, books, and supportive services such as transportation, training equipment, and basic needs to complete training. Workforce training will focus on short-term training (less than one year) that provides in-demand skills	

	and certifications. The WDB will leverage WIOA training dollars in FY2022/23 to maximize the potential match of ARPA funding.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of workers enrolled in sectoral job training programs (required)	N/A (not providing sectoral job training)
	# of workers completing sectoral job training programs (required)	N/A
	# of workers participating in workforce training	22
	# of workers completing workforce training	5
	% of workers completing training exiting the program with employment	100%
	# of people participating in summer youth employment programs (required)	N/A

Project 6		
Project Name	SBDC Business Advising	
Project Identification Number	06-230-01WDBADV	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$120,242	
Project Overview	<p>Funds will be utilized in the same manner as Workforce Innovation and Opportunity Act (WIOA) training-related funds for the cost of training at approved training provider locations, training fees, books, and supportive services such as transportation, training equipment, and basic needs to complete training. Workforce training will focus on short-term training (less than one year) that provides in-demand skills and certifications. The WDB will leverage WIOA training dollars in FY2022/23 to maximize the potential match of ARPA funding.</p> <p>This project was completed in June 2023.</p>	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses provided one on one advising	237
	# of training classes held for businesses	61
	% of businesses that reaches at least one of the Small Business Administration outcomes of: <ul style="list-style-type: none"> • Jobs created • New business starts • Increase in sales • Loans/equity secured 	31%

Project 7		
Project Name	Grants to Nonprofits to Deliver Re-employment & Job Training Services	
Project Identification Number	07-210-02WDBGNP	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers	
Approved Funding Amount	\$1,600,000	
Project Overview	<p>Community Reemployment Grants are intended to provide the hands-on intensive reemployment and training-related supports to Solano's vulnerable populations through Solano's nonprofit base.</p> <p>Community Reemployment Grants will allow a variety of service delivery strategies to support reemployment of disproportionately impacted populations and communities. Proposed strategies may include supportive services to reduce barriers to employment, occupational training, job readiness training, mentoring, coaching, hands-on job placement assistance and other employment and training-related services.</p>	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who conducted a Request for Proposals process to identify nonprofits.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of workers enrolled in sectoral job training programs (required)	4
	# of workers completing sectoral job training programs (required)	4
	# of people participating in summer youth employment programs (required)	N/A

Project 8	
Project Name	Technical Assistance Contractor and Grants for Non-Profits to Improve Business Infrastructure & Technology
Project Identification Number	08-234-01WDBTNP
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.34-Assistance to Impacted Nonprofit Organizations
Approved Funding Amount	\$400,000
Project Overview	<p>The WDB will work with community stakeholders and funders to provide technical assistance, as well as infrastructure grants, to Solano County's nonprofit base to support nonprofit sustainability and economic recovery from the COVID-19 pandemic.</p> <p>The WDB, in partnership with community stakeholders, members of the Solano County Funders Collaborative, and the County of Solano, will provide technical assistance to Solano County's non-profit organizations providing employment or training-related services to residents. A professional development series will be developed and delivered through a combination of in-person and virtual trainings. Topics may include cultural competency and equity, labor market information, digital literacy, growing capacity, government grant administration, and emerging workforce trends.</p>

Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who will be conducted a Request for Proposals process to identify nonprofits.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of workforce practitioners receiving training and technical assistance to improve services for participants and nonprofit operations	7

Project 9		
Project Name	Industry-Based Job Training	
Project Identification Number	09-210-03WDBIBJ	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers	
Approved Funding Amount	\$1,898,000	
Project Overview	<p>The WDB will work with industry leaders and education partners to develop short-term credential or industry-skill-based trainings. Key elements of the job training will include cohort-based training approaches, work-based learning experiences, wrap-around supports for students, and strong industry engagement in program design and implementation. Businesses will be able to directly hire from the graduate pool of a job training program designed to meet their specific hiring or upskilling needs. A career outreach and awareness campaign will be launched to build an understanding in the community of in-demand industries and occupations.</p> <p>Trainings may take many forms depending on the business need, such as primarily job readiness training with basic industry certifications (such as ServSafe for restaurants), apprenticeship-like models with training occurring onsite at the business location, or a specific combination of industry-based skills bundled together (such as complementary health care certifications).</p> <p>Based on economic development priorities and where the skills gaps are in key current or future industries in Solano County, trainings will be implemented in the following industries: healthcare and social assistance (including child care), manufacturing, entrepreneurship, transportation and logistics, hospitality and climate transition.</p>	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who will work with community partners, including Adult Schools, Solano College, Solano Economic Development Corporation, City Economic Development Departments, and Businesses for implementation of the trainings. In some instances, procurements will be utilized to secure trainings.	
Use of Evidence	This project will be utilizing Sector Strategies. 46% (\$873,080) of the budget is dedicated toward this evidence-based strategy,	
Key Performance Indicators	# of workers enrolled in sectoral job training programs (required)	85
	# of workers completing sectoral job training programs (required)	85

	# of people participating in summer youth employment programs (required)	N/A
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Project 10		
Project Name	Expand Community Engagement and Job Readiness	
Project Identification Number	10-210-04WDBCEJ	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers	
Approved Funding Amount	\$600,000	
Project Overview	<p>The WDB will use a variety of methods to build foundational work skills in Solano's negatively impacted job seeker population to support adjustment to a COVID-19 recovery economy. These skills include basic computer and technology skills, understanding new virtual hiring practices, and how to transfer skills to new occupations. The WDB will provide workshops in the Job Centers and in community locations throughout the county on today's jobs, virtual job search techniques, changing careers, and foundational digital literacy skills.</p> <p>In addition, the WDB will increase focus in the community of Vallejo to reengage the community in employment and training opportunities. The project will include short-term additional community access points for workforce services to provide more equitable access, a Community Navigator focused in disproportionately impacted communities to work with community-based partners in reemployment efforts, and expansion of Spanish-speaking services as the America's Job Center of California in Vallejo.</p>	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of job seekers receiving improved technological, accessible, and in-language employment support in Vallejo	6,227
	# of workers enrolled in sectoral job training programs (required)	N/A
	# of workers completing sectoral job training programs (required)	N/A
	# of people participating in summer youth employment programs (required)	N/A

Project 11	
Project Name	Improve Virtual Service Tools - support shift to user-friendly online services
Project Identification Number	11-237-02WDBIVT
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.37-Economic Impact Assistance: Other
Approved Funding Amount	\$50,000
Project Overview	The WDB will improve virtual service delivery tools to support job seekers and businesses in remote access to workforce services.

	Improved virtual service delivery tools may include texting services, web-based forms for participants, and virtual job fair platforms, in addition to supporting conversion of the public workforce website to allow user-friendly virtual services.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of virtual service delivery tools implemented	1 – New texting service

Project 12		
Project Name	Vallejo Job Center Improvements- Technology upgrades and COVID floor Design	
Project Identification Number	12-237-03WDBVJC	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.37-Economic Impact Assistance: Other	
Approved Funding Amount	\$150,000	
Project Overview	The WDB will upgrade participant-focused technology and job center access at the Vallejo Job Center. Job seekers need more modern technology available for their use to effectively apply for jobs, conduct virtual interviews, gain computer skills, and compete resume documents. Upgrades to technology and tools for job seeker usage will allow job seekers access to up-to-date technology, which is necessary for in-demand digital literacy skills and new virtual hiring practices. Additional activities include upgrades to the Job Center floorplan to allow for better social distancing as a result of COVID-19.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of new computers and technology installed	Computers have been purchased by not yet installed

Project 13		
Project Name	Employer Resource Network - employment & training supports for low-wage, underemployed workers throughout the county	
Project Identification Number	13-210-05WDBERN	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers	
Approved Funding Amount	\$200,000	
Project Overview	Employer Resource Networks (ERN) are a promising national practice that assists low-income workers with navigating access to social systems that provide sustained support, increased job retention, and access to economic mobility through the use of Success Coaches. ERNs are an employer-driven model that have been particularly successful with small and mid-size firms in increasing their employee retention and productivity. Businesses pay membership fees that usually cover over half of the costs of the network, with the remaining funds leveraged through a combination of public funds, grants, and donations. Quantified results include increased employee productivity, increased employee qualification for higher-paid positions, decreased public assistance use, and an	

	<p>increased average employee retention rate of 95%. ERNs also allow small and mid-size businesses to create economies of scale in addressing employee retention and mobility.</p> <p>The WDB will work with ERN USA to build employer engagement and buy-in and lead employer groups in the development of the local ERN parameters and structure.</p>	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who will work with ERN USA for implementation.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of employers participating in the ERN	0 – One employer has been identified and a launch for the ERN is scheduled
	# of workers enrolled in sectoral job training programs (required)	NA
	# of workers completing sectoral job training programs (required)	NA
	Number of people participating in summer youth employment programs (required)	NA

Project 14		
Project Name	Small Business Technical Assistance - Expand SBDC Advising	
Project Identification Number	14-230-02WDBESA	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$156,000	
Project Overview	<p>The WDB is the host to Solano’s Small Business Development Center (SBDC), who provides training and technical assistance to Solano’s small businesses. The demand for business advising has increased dramatically during the COVID-19 pandemic. ARPA funding will maintain service delivery for small businesses to meet the COVID-19 recovery demand. All business advising and training is conducted by industry experts contracted by the SBDC. The funding will be used to cover the cost of expanded services provided by these contracted Business Advisors.</p>	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses advised	671

Project 15		
Project Name	Small Business Technical Assistance - Culturally Competent Advising	
Project Identification Number	15-230-03WDBCC	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$208,000	
Project Overview	This project will procure culturally and linguistically sensitive business advising and technical assistance. Technical assistance will be	

	focused on disproportionately impacted small businesses, including strong outreach and technical assistance for non-native English speaking business owners.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board/Small Business Development Center who conducted a Request for Proposals process and has identified culturally competent business advisors to contract.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of small businesses provided culturally competent business advising and assistance	17

Project 16		
Project Name	Small Business Technical Assistance - Business Peer Advisory Groups	
Project Identification Number	16-230-04WDBBPA	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$88,000	
Project Overview	Business peer advisory groups create an environment for business leaders to share ideas, solve problems, learn best practices and support one another. This project includes set-up, development and facilitation of four peer advisory groups in the county.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of peer advisory groups established and facilitated	7

Project 17		
Project Name	Business Incubator Initiative - Training cost for 6 Incubator Programs	
Project Identification Number	17-230-05WDBTIP	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$127,000	
Project Overview	The SBDC will develop and facilitate up to 6 Incubator programs that will consist of a 6-week bootcamp. Participants will receive weekly trainings/meetings and one on one sessions all provided by SBDC Business Advisors. This portion of the Incubator project is related to the technical assistance provided.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses trained through the incubator program	64

Project 18		
Project Name	Business Incubator Initiative - Small business microgrants for Incubator Graduates	
Project Identification Number	18-229-01WDBSBG	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.29-Loans or Grants to Mitigate Financial Hardship	
Approved Funding Amount	\$480,000	
Project Overview	The 6-week Business Incubator programs will culminate in a pitch contest where program attendees will make a case for receiving grant funding. This portion of the Incubator project is to provide the grant funding that will be provided as decided by a panel made up of Business Advisors, Economic Development leaders and other business experts.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who hosts the Small Business Development Center.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses awarded microgrant funds	64

Project 19		
Project Name	Business Training Series	
Project Identification Number	19-230-06WDBBTS	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$110,000	
Project Overview	The WDB and SBDC will partner to launch a training and technical assistance initiative to support small businesses in making changes their recruitment processes, employee retention efforts, and workplace culture and job quality initiatives to attract and retain workers in today's economic landscape.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board/Small Business Development Center who will conduct a procurement to identify a training agency—California Employers Association (CEA).	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses participating in employer training series	0 – Contract for delivery of trainings just finalized. Trainings will begin in FY2023/24

Project 20		
Project Name	Business Translation Services Pilot	
Project Identification Number	20-230-07WDBTSP	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$28,000	
Project Overview	To support non-English-speaking businesses the SBDC will secure access to LanguageLink, or a similar translation service, that would	

	be accessible for free for small businesses and business support organizations. The SBDC will facilitate access to verbal or written translation that could be used for business outreach materials, translation of technical documents, and other uses.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board/Small Business Development Center who will conduct a procurement to identify a translation agency.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses accessing the program	2

Project 21		
Project Name	Work-Based Mental Health Services	
Project Identification Number	21-230-08WDBMHS	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.30-Technical Assistance, Counseling, or Business Planning	
Approved Funding Amount	\$220,000	
Project Overview	The WDB will partner with Solano County Health & Social Services to procure a training and technical assistance provider for employer engagement and worker training on mental health strategies. These services could include workshops on mental well-being for staff, workshops and resources for managers to support worker mental well-being, and technical assistance on support structures businesses could utilize to improve and maintain worker mental well-being.	
Delivery Mechanism and Partners	This project will be delivered via contract with the Workforce Development Board who will conduct a procurement to identify a provider.	
Use of Evidence	The program is not utilizing an evidence-based model or conducting a comprehensive program evaluation.	
Key Performance Indicators	# of businesses receiving technical assistance or training for employees on work-based mental health services	0 – in progress

Project 22 – Cancelled – Project Transitioned to Revenue Recovery		
Project Name	Revolving Loan Fund	
Project Identification Number	22-229-02WDBRLF	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.29-Loans or Grants to Mitigate Financial Hardship	
Approved Funding Amount	\$0	
Project Overview	Project was cancelled under Project Expenditure Category 2 and funds were reallocated under Revenue Recovery.	
Delivery Mechanism and Partners	N/A	
Use of Evidence	N/A	
Key Performance Indicators	N/A	

Project 23		
Project Name	Parkside Flats	
Project Identification Number	23-215-01CAOPSF	

Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.15-Long-term Housing Security: Affordable Housing	
Approved Funding Amount	\$600,000	
Project Overview	<p>The City of Fairfield is partnering with developer Integrity Housing to provide 168 affordable housing units. The units are to be affordable and available to households at 50% (33 units) and 80% (133 units) of area median income plus two manager units.</p> <p>ARPA funding would provide gap financing needed to conduct site mitigation, which is related to the discovery of underground concrete storage tanks. The concrete reservoirs were abandoned and demolished on-site and backfilled. Consequently, the underground storm retention pipes had to be rerouted along the property's perimeter, creating additional costs.</p>	
Delivery Mechanism and Partners	The Solano County Administrator's Office will be providing the funds to the City of Fairfield who is partnering with developer Integrity Housing.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of households receiving eviction prevention services (required)	N/A
	# new affordable housing units preserved or developed (required)	0-Project is completed less than 50%
	# of lower-income households who are able to obtain and maintain long-term affordable housing.	0-Project is completed less than 50%

Project 24	
Project Name	Habitat for Humanity Woolner Avenue
Project Identification Number	24-215-02CAOHHW
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.15-Long-term Housing Security: Affordable Housing
Approved Funding Amount	\$215,000
Project Overview	<p>The City of Fairfield, in partnership with Habitat for Humanity, built three single-family homes on Woolner Avenue in Fairfield for low-income households with incomes between 50% and 80% of area median income, and sales will be restricted to Solano County residents. Each home is 1,289 square feet with 3 bedrooms and 2 bathrooms and a one-car garage. Sweat equity from the future homeowners is required. The homes will be sold at a price that is affordable to low-income households, with Habitat for Humanity carrying back the first and second mortgages. An affordability covenant ensuring the homes remaining affordable for 45 years will be recorded. ARPA funding would serve as gap financing for pre-development costs, as well as to provide electricity to the site.</p> <p>The project was completed June 2023.</p>
Delivery Mechanism and Partners	The Solano County Administrator's Office provided the funds to the City of Fairfield who is partnering with Habitat for Humanity.
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.

Key Performance Indicators	# of households receiving eviction prevention services (required)	0
	# new affordable housing units preserved or developed (required)	3
	# of low-income renter households who become first-time homebuyers	3
	# of low-income households able to obtain and maintain long-term ownership housing	3

Project 25		
Project Name	Housing Trust Fund	
Project Identification Number	25-215-03CAOHTF	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.15-Long-term Housing Security: Affordable Housing	
Approved Funding Amount	\$3,000,000	
Project Overview	ARPA funds will be used as the initial allocation to establish a housing trust fund to provide a local mechanism to fund the development of affordable housing. Created and administered by the County, it can be tailored to fit the unique affordable housing needs and goals of the County. Ongoing annual funding will come from the County's Community Investment Program affordable housing allocation.	
Delivery Mechanism and Partners	The fund will be Administered by the County Administrator's Office	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Establishment of the housing trust fund to serve as an ongoing source of funding to create and/or maintain affordable housing units in Solano County	Draft guidelines are currently being reviewed to ensure compliance with federal and State requirements. The guidelines will be taken to the Board of Supervisors for consideration in August 2023, and upon adoption, a Request for Proposals will be developed for the creation of affordable housing units.
	# of grants Solano County applies for from sources not typically available to local government, such as the State of California's Local Housing Trust Fund Grant Program.	0
	# of households receiving eviction prevention services (required)	N/A
	# new affordable housing units preserved or developed (required)	0

Project 26	
Project Name	Housing Counseling
Project Identification Number	26-216-01CAOHGC
Project Expenditure Category	2-Negative Economic Impacts

Project Expenditure Subcategory	2.16-Long-term Housing Security: Services for Unhoused Persons	
Approved Funding Amount	\$250,000	
Project Overview	ARPA funds will be used to contract with a housing counseling agency, preferably one that is HUD-certified, to provide Solano County residents with education and assistance on a variety of housing matters. These include education and counseling related to tenant/landlord rights and responsibilities; homelessness prevention; pre-foreclosure assistance; and first-time homebuyer education. The funds would provide counseling for a two-year period to assist in stabilizing housing that was jeopardized as a result of the pandemic.	
Delivery Mechanism and Partners	The County Administrator's Office will be conducting an RFP to identify a housing counseling agency.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of Solano County households with who access education and assistance with their specific housing situation	0 – The County has released an RFP and is awaiting award of contract.
	% of households who access assistance that obtain or maintain housing	Not yet started
	# of households receiving eviction prevention services (required)	Not yet started
	# new affordable housing units preserved or developed (required)	Not yet started

Project 27		
Project Name	State Small Water System - Muni Water Connection, Rio Vista	
Project Identification Number	27-511-01RSMWSR	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.11-Drinking Water: Transmission & Distribution	
Approved Funding Amount	\$151,000	
Project Overview	Provide public water system connections to eight existing residential units located on two adjacent parcels in the City of Rio Vista.	
Delivery Mechanism and Partners	The Department of Resource Management is working with the City of Rio Vista for implementation.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Design and bidding completion	Final design to be completed by City of Rio Vista Engineer sept 2023. Bidding will be conducted fall 2023.
	Construction completion	Construction to be performed early 2024 pending construction bid award.

Project 28		
Project Name	Lake Solano Park - Potable Water & Septic System Improvements	
Project Identification Number	28-518-01RSMLSP	
Project Expenditure Category	5-Infrastructure	

Project Expenditure Subcategory	5.18-Water and Sewer: Other	
Approved Funding Amount	\$740,000	
Project Overview	Provide upgrades to the Lake Solano Park public water system and wastewater collection systems	
Delivery Mechanism and Partners	The Department of Resource Management, Park Services will be implementing this project.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Upgrade to public water system at Lake Solano Park is completed.	Not Yet Started—Currently assessing the water systems
	Upgrade to wastewater collection system at Lake Solano Park is completed	Not Yet Started—Currently assessing the water systems

Project 29		
Project Name	Fairgrounds Channel Drainage Improvements	
Project Identification Number	29-056-01RSMFCD	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.6-Clean Water: Stormwater	
Approved Funding Amount	\$5,000,000	
Project Overview	Drainage improvements to Fairgrounds Channel to provide 100-year storm protection for a 105-unit Newell Mobile Home park and the adjacent multi-use Solano360 project site in the Vallejo	
Delivery Mechanism and Partners	Solano County, in partnership with the City of Vallejo, will do a Request for Proposals for design and installation.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	By December 2024, all permitting will be completed and project will be shovel-ready	The contractor conducted the hydraulic & wildlife studies and is completing preliminary design for the channel improvements.
	By December 2026 channel drainage improvements will be completed for flood protection	Not Yet Started

Project 30		
Project Name	Upper Lateral Sewer Replacement Program - Unincorp Vallejo	
Project Identification Number	30-052-01RSMSRV	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.2-Clean Water: Centralized Wastewater Collection and Conveyance	
Approved Funding Amount	\$300,000	
Project Overview	Implement a temporary program to supplement the Vallejo Wastewater Sewer District's Upper and Lower Lateral Replacement Program to offset homeowners' costs for sewer line replacements in unincorporated Vallejo.	
Delivery Mechanism and Partners	Solano County Resource Management will be working with Vallejo Wastewater Management for implementation.	

Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of homeowners accessing the program	28 applications have been received

Project 31		
Project Name	Cache Slough Pumping Plant Reoperations Feasibility Study	
Project Identification Number	31-513-01RSMCFS	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.13-Drinking Water: Source	
Approved Funding Amount	\$250,000	
Project Overview	Conduct a study to evaluate the feasibility of restarting operation of the City of Vallejo's Cache Slough pumping plant to provide for regionwide water supply reliability.	
Delivery Mechanism and Partners	Solano County Resource Management will be working with the City of Vallejo for implementation.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Completion of study	Study in progress
	Identification of pathways and barriers to bring the pumping back online.	Not Yet Started

Project 32		
Project Name	Lakes Water System Aux Supply Feasibility Study	
Project Identification Number	32-515-01RSMLFS	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.15-Drinking Water: Other Water Infrastructure	
Approved Funding Amount	\$250,000	
Project Overview	Conduct a study to evaluate the feasibility of consolidating the Lakes Water System into the larger City of Vallejo's water system to improve water supply reliability.	
Delivery Mechanism and Partners	Solano County Resource Management will be working with the City of Vallejo for implementation.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Completion of study	Study in progress
	Identification of pathways and barriers to connect the Lakes Water System to the City of Vallejo System	Not Yet Started

Project 33	
Project Name	Integrated Water/Drainage Implementation Framework - Unincorp
Project Identification Number	33-518-02RSMIWU
Project Expenditure Category	5-Infrastructure
Project Expenditure Subcategory	5.18-Water and Sewer: Other

Approved Funding Amount	\$300,000	
Project Overview	Develop a region-wide water resources framework that identifies priority water and drainage projects for future implementation.	
Delivery Mechanism and Partners	Solano County Resource Management Department will be implementing this project.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Completion of framework	Development of framework in progress
	Development of comprehensive list of water resource projects and action recommendations that can be implemented.	Not Yet Started

Project 34		
Project Name	State Small Water System - Muni Water Connection, Vacaville	
Project Identification Number	34-511-02RSMWSV	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.11-Drinking Water: Transmission and Distribution	
Approved Funding Amount	\$301,500	
Project Overview	Provide public water system connections for six residential units on a single parcel within the City of Vacaville that are currently served by a single water supply well that has historical groundwater contamination.	
Delivery Mechanism and Partners	Solano County Resource Management will be working with the City of Vacaville for implementation on this project.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Design and bidding completion	Design is drafted and pending review by property owner & city of Vacaville. Bidding will be conducted once final design is completed (estimated fall 2023).
	Construction completion	Pending bidding, construction to be completed by Jan 2025.

Project 35	
Project Name	Broadband Study
Project Identification Number	35-521-01DITBBS
Project Expenditure Category	5-Infrastructure
Project Expenditure Subcategory	5.21-Broadband: Other Projects
Approved Funding Amount	\$500,000
Project Overview	This project prepared a county broadband and digital equity plan to be a key building block for a Countywide broadband strategic plan. There are currently significant amounts of state and federal funding available to Solano County to apply for and utilize to increase the availability of high-speed broadband to unserved and underserved residents and businesses of the county as well as to improve the digital equity for access, affordability, devices, and training for our county residents. The goal of the project is two-fold:

	<ol style="list-style-type: none"> 1. To develop a detailed and actionable list of grant fundable projects for expanding physical infrastructure needed for high-speed broadband in unincorporated areas of Solano County as well as to identify specific projects where partnerships with local cities or other government organizations may be possible. 2. To develop a detailed and actionable list of grant fundable projects for improving the digital equity of our residents and business owners so they may overcome barriers to broadband access, affordability, access to devices, and training to acquire the skills needed to take advantage of the resources available through using broadband. <p>This project was completed in August 2022.</p>	
Delivery Mechanism and Partners	The Department of Information Technology (DoIT) contracted with Boston Consulting Group to conduct the study.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Identification of actionable projects in areas of unincorporated Solano County where additional fiber/wireless infrastructure is needed	Based on the study, an additional project was approved to provide funding for broadband development in unincorporated areas of Solano County.
	Identification of actionable projects where the County can initiate projects to improve digital equity amongst underserved populations	Based on the study, an additional project was approved to provide funding to improve digital equity in Solano County.

Project 36		
Project Name	Emergency Food	
Project Identification Number	36-021-01CAOEFS	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.1 Household Assistance: Food Programs	
Approved Funding Amount	\$2,000,000	
Project Overview	This project provides grants to multiple organizations to provide emergency food services to Solano County residents who have been impacted by the COVID-19 pandemic. Organizations applied through a Notice of Funding Availability process and successful applicants have a proven track record of providing this type of service, and preferably a presence in Solano County, in addition to subject-related plans.	
Delivery Mechanism and Partners	The Solano County Administrator's Office is contracted with Meals on Wheels, Food Is Free Solano, and Catholic Charities for implementation.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of households facing food insecurity provided a variety of nutritious food free of charge	48,526

Project 37	
Project Name	Emergency Food Capacity Building

Project Identification Number	37-021-02CAOFCB	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.1 Household Assistance: Food Programs	
Approved Funding Amount	\$3,000,000	
Project Overview	This project will increase capacity of organizations that provide emergency food services by providing funding for things that will allow for increased food preparation, storage, delivery or other capacity, such as building/renovating storage/warehouse space, increasing delivery availability and other potential capital expenditures.	
Delivery Mechanism and Partners	The Solano County Administrator's Office is contracted with Catholic Charities, the Food Bank of Contra Costa and Solano, Food is Free and Meals on Wheels for implementation.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of organizations strengthened to provide emergency food services	4
	# of low-income, senior, and at-risk Solano County households that would receive emergency food services annually based on the increased capacity	49,228

Project 38		
Project Name	Tabor Commons	
Project Identification Number	38-215-04CAOTCA	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.15-Long-term Housing Security: Affordable Housing	
Approved Funding Amount	\$4,500,000	
Project Overview	<p>The City of Fairfield, in partnership with developer EAH, will construct an apartment complex that will provide 67 units of affordable housing. The units would be available to households at 20% (20 units), 30% (20 units) 40% (8 units), 50% (10 units) and 60% (8 units) of area median income plus two manager units. Amenities will include onsite-laundry, a community room with kitchen, a computer room, and space for onsite-resident services and case management.</p> <p>EAH will offer supportive services to 16 units reserved for individuals with intellectual/development disabilities (IDD) through Section 811 Supportive Housing for Persons with Disabilities program funding. They will provide third-party case managers for all IDD residents.</p>	
Delivery Mechanism and Partners	The Solano County Administrator's Office is providing the funds to the City of Fairfield who is partnering with developer EAH.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of households receiving eviction prevention services (required)	0
	# new affordable housing units preserved or developed (required)	0 – Project completed less than 50%
	# of extremely low- and very low-income households able to obtain	0 – Project completed less than 50%

	and maintain long-term affordable housing	
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Project 39		
Project Name	Accessory Dwelling Units	
Project Identification Number	39-215-05RSMADU	
Project Expenditure Category	2-Negative Economic Impacts	
Project Expenditure Subcategory	2.15-Long-term Housing Security: Affordable Housing	
Approved Funding Amount	\$2,000,000	
Project Overview	The purpose of the Accessory Dwelling Unit (ADU) Incentive Program is to incentivize the development of ADUs and secondary dwellings in unincorporated Solano County as affordable housing units. By increasing density within existing, developed residential neighborhoods, there will be increased rental housing opportunities for low-income households; increased property values for owners; and the creation of units to meet the County's Regional Housing Needs Allocation (RHNA) requirements.	
Delivery Mechanism and Partners	The Solano County Administrator's Office and Resource Management are partnering on the development of the project.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of households receiving eviction prevention services (required)	0 - Project Not Yet Started
	# new affordable housing units preserved or developed (required)	0 - Project Not Yet Started

Project 40		
Project Name	Broadband Development/Expansion	
Project Identification Number	40-519-01DITBDP	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.19-Broadband: "Last Mile" projects	
Approved Funding Amount	\$2,200,000	
Project Overview	The Department of Information Technology (DoIT) is proposing to use these funds to work with local internet service providers (ISPs) to expand their networks through direct competitive proposals or through the use of matching funds to ISP's successful in receiving California Public Utilities Commission (CPUC) last mile broadband grants.	
Delivery Mechanism and Partners	DoIT has contracted with CTC Technology and Energy under the Local Agency Technical Assistance (LATA) grant to assist in identifying ISPs.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of ISP partners	0 - Project Not Yet Started
	# of miles of new fiber	0 - Project Not Yet Started
	# of businesses/households that have availability to connect to new fiber	0 - Project Not Yet Started

Project 41		
Project Name	Broadband Digital Equity	
Project Identification Number	41-521-02DITBDE	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.21 -Broadband: Other Projects	
Approved Funding Amount	\$1,800,000	
Project Overview	Funding will be used to support a multi-pronged effort to improve digital equity in Solano County. Strategies include the development of a “Solano Connected” Coalition supported by a Digital Equity Program Management Team and Digital Navigators to help connect more Solano County residents to broadband services, assist in device availability, and in digital literacy training. The project will also support a digital resource awareness campaign to increase awareness of programs such as the Affordable Connectivity Program. Other strategies under this funding including a grant program for nonprofits who have direct involvement with underserved communities within Solano and funds for the Solano County Library to expand wi-fi hotspots and laptops to residents.	
Delivery Mechanism and Partners	DoIT has contracted with Oakland Tech Exchange to implement the Solano Connected Program. In addition, the Solano County Library will be expanding device availability through the library system.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of households enrolled in digital connectivity program since program began	0 – Contract in start up
	# of digital access training programs/community sessions provided	0 – Contract in start up
	# of devices provided for increased access	575 devices (hotspots, chromebooks, and tablets) added to library circulation

Project 42		
Project Name	Electronic Medical Record System Replacement	
Project Identification Number	42-114-01HSSEMR	
Project Expenditure Category	1-Public Health	
Project Expenditure Subcategory	1.14-Other Public Health Services	
Approved Funding Amount	\$2,570,000	
Project Overview	The Family Health Services’ clinic will be updating its Electronic Health Record (EHR) system to OCHIN EPIC. This upgrade will optimize provider efficiency and productivity, add an intuitive user interface, and interface with area hospitals, clinics and laboratories for patient care management. In addition, the system will be able to provide telehealth capabilities and a patient portal and meet the requirements of the federal No Surprises Act, the federal 21st Century Cures Act, and CalAIM (the State’s revamping of Medi-Cal) requirements. Further, the system will permit automated, flexible data queries and provide robust data management and analysis capabilities, patient safety monitoring, and data export capabilities including reporting to public health.	

Delivery Mechanism and Partners	Solano County Health & Social Services Family Health Services will be contracting with OCHIN EPIC for implementation to the new EHR.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Implementation of new EHR system	Project Not Yet Started

Project 43		
Project Name	Mobile Food Pharmacy Support	
Project Identification Number	43-114-02HSSBDE	
Project Expenditure Category	1-Public Health	
Project Expenditure Subcategory	1.14-Other Public Health Services	
Approved Funding Amount	\$88,000	
Project Overview	<p>The We're All Family! Mobile Food Pharmacy (Food Rx) Program is in its fifth year of serving Solano County residents suffering from food insecurity. As part of the Food Rx Program, federally qualified health center (FQHC) patients receive a Food Rx prescription redeemable for fresh produce and a box of non-perishable food from the Food Rx vehicle after their appointment. This encourages and enables healthier lifestyle choices for FQHC patients by helping eliminate barriers, such as lack of transportation and time, by bringing the healthy food to the patients following their appointments.</p> <p>The Food Rx Program receives its funding primarily through a donation by the Yocha Dehe Wintun Nation. The physical health and socioeconomic impacts of the COVID-19 pandemic have triggered an increased utilization of both the Food Rx Program requiring supplemental funding to continue services through the remainder of 2022.</p> <p>This project was completed in May 2023.</p>	
Delivery Mechanism and Partners	Solano County Health & Social Services Public Health partnered with the Food Bank of Contra Costa and Solano on the Food Rx Program.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Continuation of program through December 2022	Program continuation complete

Project 44		
Project Name	Beck Campus Mental Health Treatment Facility	
Project Identification Number	44-112-01HSSBCM	
Project Expenditure Category	1-Public Health	
Project Expenditure Subcategory	1.12-Mental Health Services	
Approved Funding Amount	\$2,074,402	
Project Overview	Solano County has made a significant investment and commitment in support of the County's mental health population by building a new Mental Health Treatment Facility on the Beck Campus. The addition of these 32 beds to the residential continuum will greatly support individuals to improve their recovery as part of their path out of homelessness as well as those on diversion and reentry into the community from jails.	

	The facility is partially funded (52%) through two grants: a California Health Facility Financing Authority (CHFFA) Community Services Infrastructure (CSI) Grant Program and a Homeless Housing Assistance and Prevention (HHAP) Round 1 grant. Operational costs will be partially paid by redirected CMSP participation fee and a Proposition 47 Cohort 3 grant. The ARPA funds will supplement County and contractor operational costs for years 1 & 2 of operations.	
Delivery Mechanism and Partners	Solano County Health & Social Services Behavioral Health is contracting with Yolo Community Care Continuum for the provision of services.	
Use of Evidence	Beck Campus Mental Health Treatment Facility will be utilizing the following evidence-based services within the facility: Teaching for a Change, Motivational Interviewing, Peer Support Services, and Harm Reduction. As these are integrated as needed into treatment services, there is not a specific portion of the budget dedicated by evidence-based service.	
Key Performance Indicators	# of individuals with mental health and/or substance use challenges who are housed	10

Project 45	
Project Name	Substance Use Treatment Facility
Project Identification Number	45-113-01HSSSUT
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.13-Substance Use Services
Approved Funding Amount	\$550,000
Project Overview	<p>Solano County is lacking the facility and services infrastructure to support substance use treatment in the local community, including residential treatment and medically monitored withdrawal management (Detox). Through Solano County's (jurisdiction) contract with Partnership Health Plan of California to manage the Drug Medi-Cal services via a regional model which includes 7 counties, clients needing residential treatment are often placed where beds are available and may be sent out of county, away from families and care providers. Across the regional model there are 322 treatment beds for all 7 counties to access, only 37 treatment beds are in Solano County. Additionally, only a social model detox approach is offered in Solano County with 16 beds in total and these beds are full most of the time. When they are full or when the withdrawal severity or client health status necessitates medical monitoring, clients are sent to hospital emergency rooms. The ideal setting for these individuals is a holistic treatment program with sufficient beds to support them in their initial recovery and offer pathways and a continuum that includes residential, intensive outpatient and outpatient treatment along with sober living, case management and employment services.</p> <p>The California Department of Health Care Services (DHCS) provided the Behavioral Health Continuum Infrastructure Program (BHCIP) Round 3 Launch Ready grant to Archway Recovery Services. The ARPA funding will be used to provide the local match and startup funding to provide a 62-bed acute detox/residential treatment facility.</p>

Delivery Mechanism and Partners	Solano County is providing the funding to Archway Recovery Services as part of the match funding necessary to access the state funding.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Completion of construction of substance use treatment facility.	In process.

Project 46		
Project Name	Behavioral Health Internship Program	
Project Identification Number	46-112-02HSSBIP	
Project Expenditure Category	1-Public Health	
Project Expenditure Subcategory	1.12-Mental Health Services	
Approved Funding Amount	\$637,236	
Project Overview	<p>Solano County, Health & Social Services, Behavioral Health will be creating a structured training environment for the Mental Health workforce to recruit students, offer opportunities for students' required practicum and graduate experience hours, and hire once minimum qualifications are met.</p> <p>The pandemic has exacerbated the County's mental health workforce needs due to increased demand for services, higher acuity of the population needing services, and increased difficulties in recruiting and retaining staff to work in County mental health.</p> <p>Currently Behavioral Health supports peer support volunteers, masters level interns seeking licensure, and Touro University with their medical rotation students (a 2–4 week rotation with Behavioral Health's psychiatrists). The program will hire 3 staff initially to develop and support this program, including recruiting and supporting various levels of trainees: peer specialists, associate level, bachelor level, master's level, doctorate level and medical (nurse, nurse practitioner/physician assistant, psychiatry). As part of their required training, these trainees will be able to draw down revenue from Medi-Cal billing as they will be able to support gaps in client services for current programs.</p>	
Delivery Mechanism and Partners	Solano County, Health & Social Services, Behavioral Health will be developing and implementing the program.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of students/interns provided an opportunity	0 - Project in development

Project 47		
Project Name	Behavioral Health & Courts Mapping and Policy Development	
Project Identification Number	47-112-03HSSBMP	
Project Expenditure Category	1-Public Health	
Project Expenditure Subcategory	1.12-Mental Health Services	
Approved Funding Amount	\$150,000	
Project Overview	Solano County Health & Social Services, Behavioral Health and partners at the Solano County Court are experiencing increased	

	<p>demands in supporting individuals to navigate the justice system. There is a critical need to gather partners to streamline processes for collaborative courts, develop policies, and support efforts around diversion and other processes. The local court rules include policies around diversion, however, processes within the court system to support collaborative courts (mental health and drug court) as well as other procedures need to be developed across partners. In addition, the County and Court are faced with the new mandates of CARE Court (SB1338) and SB184 (budget trailer bill on Health). These each bring significant implementation challenges to the County and the Court.</p> <p>The goal of this project is to enhance the coordination for people with mental health and substance use challenges navigating the justice system by hiring a consultant to review and update our Sequential Intercept Model (SIM) which was initially developed in 2019, and to improve and expand policy and procedures around Intercepts 3 (Courts). This process will gather local leadership and staff to identify gaps/strengths and help develop the policies and process that are transparent, expedite services, and support client care.</p>
Delivery Mechanism and Partners	Solano County Health & Social Services, Behavioral Health is partnering with Solano County Court on the project.
Use of Evidence	The Behavioral Health & Courts Mapping and Policy Development will be utilizing facilitation of the Sequential Intercept Model. There is not a specific amount of the budget dedicated to the model.
Key Performance Indicators	Completion and implementation of new policies Project Not Yet Started

Project 48	
Project Name	Collinsville Levee Pump
Project Identification Number	48-056-02RSMCLP
Project Expenditure Category	5-Infrastructure
Project Expenditure Subcategory	5.6-Clean Water: Stormwater
Approved Funding Amount	\$28,000
Project Overview	<p>The levee pump for the Collinsville Levee District is critical to the community as it provides stormwater drainage necessary to protect Collinsville from flood inundation. The levee pump protects 15 homes and over 233 acres in a low-income community. The pump was in need of custom repairs to become operational prior to winter rains.</p> <p>This project was completed February 2023.</p>
Delivery Mechanism and Partners	Solano County Resource Management partnered with Collinsville Levee District to complete the repair.
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.
Key Performance Indicators	Completion of pump repair Completed

Project 49	
Project Name	Sandy Beach RV Sewer Connection
Project Identification Number	49-055-01RSMRVS
Project Expenditure Category	5-Infrastructure

Project Expenditure Subcategory	5.5-Clean Water: Other Sewer Infrastructure	
Approved Funding Amount	\$200,000	
Project Overview	The Sandy Beach Park RV dump station currently consists of a 2,500-gallon holding tank and requires frequent cleaning, costing approximately \$34,000 per year to pump out. The rest of Sandy Beach Park is served by the City of Rio Vista's municipal sewer system and the City is now also willing to allow connection of the dump station to their system. The project includes design, permitting, and installing connector wastewater piping, electrical components, and sensors to the dump station. This critical wastewater infrastructure improvement is needed for the park to continue serving the public and the region.	
Delivery Mechanism and Partners	Solano County Resource Management is partnering with the City of Rio Vista on the project.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Completion of dump station connection to the municipal water system	Project Not Yet Started

Project 50		
Project Name	Sandy Beach Community Water Improvements - Potable Water	
Project Identification Number	50-515-02RSMBCF	
Project Expenditure Category	5-Infrastructure	
Project Expenditure Subcategory	5.15-Drinking Water: Other Water Infrastructure	
Approved Funding Amount	\$75,000	
Project Overview	The Sandy Beach Community in Vallejo is in need of an engineering analysis for an expanded and combined potable water and fire suppression system that meets both public drinking water and fire code requirements. The engineering analysis will include evaluation of the existing water service line and improvements required to provide a fire suppression system, and coordination with the City of Vallejo water and fire district on feasible options and project costs. The community is actively engaged in the process and is willing to consider homeowner assessments to cover project implementation costs.	
Delivery Mechanism and Partners	Resource Management is contracting with CSW/Stuber-Stroeh Engineering Group, Inc on the initial engineering analysis and is working with the City of Vallejo and residents	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Completion of study and feasibility options	In progress

Project 51		
Project Name	Revenue Replacement - Employee Retention	
Project Identification Number	51-061-01CAORER	
Project Expenditure Category	6-Revenue Replacement	
Project Expenditure Subcategory	6.1-Provision of Government Services	
Approved Funding Amount	\$6,000,000	

Project Overview	<p>In an effort to retain County employees and recognize their work, the County utilized ARPA funds to provide total payments up to \$2,000 to all full and part time employees for employee retention/recognition, including early settlement payments. Employees who were employed as of September 4, 2022, were eligible for the one-time employee retention/ recognition payment. Part-time employees received a pro-rata amount based on the employee's full-time equivalence. Payments of up to \$2,000 with applicable FICA and Medicare tax were issued to approximately 2,750 Full-Time Equivalent (FTE) employees who were employed by Solano County as of September 4, 2022.</p> <p>This project was completed in in June 2023.</p>	
Delivery Mechanism and Partners	The Solano County Administrator's Office worked in partnership with Solano County Auditor Controller's Office to provide payment to all County employees.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Completions of payments	Completed

Project 52		
Project Name	Revenue Replacement - Revolving Loan Fund	
Project Identification Number	52-061-02CAORRL	
Project Expenditure Category	6-Revenue Replacement	
Project Expenditure Subcategory	6.1-Provision of Government Services	
Approved Funding Amount	\$4,000,000	
Project Overview	<p>The Solano Economic Development Corporation will be using ARPA funds to establish a Solano Small Business Revolving Loan Fund (RFL) to provide loans to qualified small businesses and non-profits. Outreach will be conducted targeting women- and minority-owned businesses, as well as businesses within disproportionately impacted census tracts, and business within the hospitality, travel, and tourism industries. Loan funds may be used to assist in the mitigation of financial hardships, support of operations, maintenance of existing equipment and facilities, COVID-19 mitigation and infection prevention measures, and façade and building rehabilitation.</p>	
Delivery Mechanism and Partners	The Solano County Administrator's Office is contracting with the Solano Economic Development Corporation who will be working with lenders identified through a Request for Proposal process.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of loans provided to small businesses	0 - Project in development

Project 53		
Project Name	Revenue Replacement - Emergency Gap Funding	
Project Identification Number	53-061-03CAOREF	
Project Expenditure Category	6-Revenue Replacement	
Project Expenditure Subcategory	6.1-Provision of Government Services	
Approved Funding Amount	\$2,000,000	

Project Overview	The Board set aside \$2 million from the Revenue Replacement Expenditure Category for a competitive procurement process for community agencies who are in need of emergency or bridge funding. The intent of the funding is for agencies who are experiencing negative economic impacts from the COVID-19 pandemic by either experiencing reductions in funding or increases in clients or client needs. Nonprofit agencies who provided services in Solano County during the COVID-19 pandemic were able to apply for up to \$350,000 for emergency or bridge funding to sustain or expand activities. Seven agencies were selected through this competitive process to for services which ranged from behavioral health services for youth, beds in a homeless navigation center, access to healthcare and food.
Delivery Mechanism and Partners	The Solano County Administrator's Office released a Request for Proposals and has contracted with the National Alliance on Mental Illness, Children's Network of Solano County, SHELTER Solano, Planned Parenthood of Northern California, Faith Food Fridays, Victor Community Support Services, and Seneca Family of Agencies.
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.
Key Performance Indicators	Indicators vary by contract

Project 54		
Project Name	Revenue Replacement - Parks & Tourism	
Project Identification Number	54-061-04CAORPT	
Project Expenditure Category	6-Revenue Replacement	
Project Expenditure Subcategory	6.1-Provision of Government Services	
Approved Funding Amount	\$6,953,786	
Project Overview	Support for Parks & Tourism includes five projects: Lake Solano Park Accessible Pathways and Campground Parking, Lake Solano Park Transformer Replacement, Sandy Beach Park Day Use Access Improvement, Lake Solano Waterfront and Boater Access Improvement, Mankas Corner Parking Lot.	
Delivery Mechanism and Partners	The Solano County Resource Management and Solano County General Services are managing the Parks & Tourism projects.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	Completion of Lake Solano Park Accessible Pathways and Campground Parking	In progress
	Completion of Lake Solano Park Transformer Replacement	In progress
	Completion of Sandy Beach Park Day Use Access Improvement	In progress
	Completion of Lake Solano Waterfront and Boater Access Improvement	In progress
	Completion of Mankas Corner Parking Lot	In progress

Project 55	
Project Name	Revenue Replacement - General

Project Identification Number	55-061-05CAORRG	
Project Expenditure Category	6-Revenue Replacement	
Project Expenditure Subcategory	6.1-Provision of Government Services	
Approved Funding Amount	\$10,000,000	
Project Overview	Revenue replacement funds are being set aside to fill gaps in revenue that were experienced during and after the COVID-19 pandemic for County Departments.	
Delivery Mechanism and Partners	Solano County will budget these funds during the Budget process.	
Use of Evidence	N/A	
Key Performance Indicators	N/A	

Project 56		
Project Name	Administration	
Project Identification Number	56-071-01CAOADM	
Project Expenditure Category	7-Administrative	
Project Expenditure Subcategory	7.1-Administrative Expenses	
Approved Funding Amount	\$4,000,000	
Project Overview	Funding set aside to cover administrative expenses associated with implementation and reporting of ARPA funds. Funding covers internal expenses of County Departments involved in overall administration of ARPA, including the County Administrator's Office, Auditor Controller's Office, County Counsel, as well as a local database for project reporting.	
Delivery Mechanism and Partners	County Departments involved in overall administration of ARPA, including the County Administrator's Office, Auditor Controller's Office, County Counsel, as well as a local database for project reporting.	
Use of Evidence	N/A	
Key Performance Indicators	N/A	

Project 57		
Project Name	Revenue Replacement - Homelessness	
Project Identification Number	57-061-06CAOHME	
Project Expenditure Category	6-Revenue Replacement	
Project Expenditure Subcategory	6.1-Provision of Government Services	
Approved Funding Amount	\$5,681,000	
Project Overview	Support for homelessness includes four projects to support people who are experiencing homelessness, including City of Vallejo Broadway Street Permanent Supportive Housing, City of Vallejo Navigation Center, City of Fairfield Navigation Center, and Vacaville Transition Age Youth Shelter.	
Delivery Mechanism and Partners	The Solano County Administrator's Office is contracting with the four projects.	
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.	
Key Performance Indicators	# of new beds available	0 – Projects in process

Project 58	
Project Name	Revenue Replacement - Hospital Revenue Loss
Project Identification Number	58-061-07CAOHRL
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Approved Funding Amount	\$4,500,000
Project Overview	<p>These funds were used to assist NorthBay Healthcare to cover direct, unexpected, and unreimbursed costs for Medi-Cal and uninsured patients due to COVID-19. Specifically, NorthBay noted emergency room visits and increased length of stays.</p> <p>This project was completed in April 2023.</p>
Delivery Mechanism and Partners	Solano County provided a contribution to NorthBay Healthcare.
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.
Key Performance Indicators	N/A

Project 59			
Project Name	Revenue Replacement - Farm Support		
Project Identification Number	59-061-08CAOFMS		
Project Expenditure Category	6-Revenue Replacement		
Project Expenditure Subcategory	6.1-Provision of Government Services		
Approved Funding Amount	\$383,026		
Project Overview	The Farm Support program is a partnership between the Solano County Farm Bureau, Workforce Development Board (WDB) of Solano County, and the Napa Solano Small Business Development Center (SBDC) to provide Microgrants of \$5,000 to farm businesses that were affected by the COVID-19 pandemic. The Farm Bureau will conduct the outreach to farm businesses, SBDC will receive and qualify the applications and WDB will provide the funding.		
Delivery Mechanism and Partners	The Solano County Administrator's Office will be contracting with Workforce Development Board/Small Business Development Center and Solano County Farm Bureau		
Use of Evidence	The program did not utilize an evidence-based model or conduct a comprehensive program evaluation.		
Key Performance Indicators	<table border="1"> <tr> <td># of farm businesses provided a business grant</td> <td>0 - Project Not Yet Started</td> </tr> </table>	# of farm businesses provided a business grant	0 - Project Not Yet Started
# of farm businesses provided a business grant	0 - Project Not Yet Started		

