Solano County

CHIP

*Community Health Improvement Plan*

2017

Healthy People – Healthy Community

Achieving a Healthier Community through Coordination & Partnership

The Community Health Improvement Plan (CHIP) is a document capturing the hope and commitment of Solano County citizens to creating healthier communities for everyone. In 2014, Solano Public Health initiated the MAPP process, which stands for Mobilizing for Action through Planning & Partnerships. MAPP is an evidence-based process that numerous, jurisdictions across the country have used to assess and address the health needs of their communities.

As a first step in creating the CHIP, the Healthy Solano Steering Committee, a preliminary steering group, was formed and they created a shared definition of the "local public health system." The picture here is a representation of the group's thinking about the system, which helped to identify all the partners who contribute to the health of the community. Representatives from these types of agencies were in turn invited to participate in the MAPP process activities and the individuals formed what is now the Healthy Solano Collaborative. The Collaborative is the "owner" of the CHIP and will provide the guidance and monitoring of the activities moving forward.
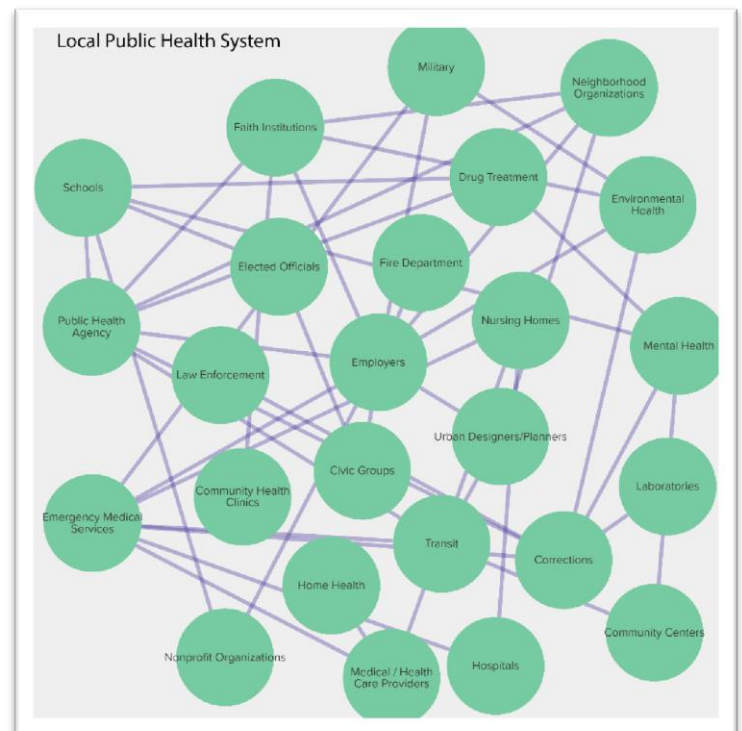
Following the development of this guiding body, the group began the work to develop the CHIP. The following are the steps that led to the plan:

- Co-create a vision of health for Solano County
- Assess the current health of the community using four in-depth community assessments
  - Community Health Status Assessment (CHSA)
  - Community Themes & Strengths Assessment (CTSA)
  - Local Public Health System Assessment (LPHSA)
  - Forces of Change (FoC)
- Analyze the results of the 4 assessments to identify the strategic issues
- Prioritize the strategic issues
- Determine the strategic issues on which to focus for the current CHIP
- Create implementation plan for each strategic issue
- Develop the structures for monitoring and sustaining the plan.

The graphic below outlines the process for identifying and prioritizing the strategic issues for the CHIP. The strategic issues are poverty, homelessness, unemployment, inequitable K-12 education/barriers to educational attainment, and lack of affordable housing.
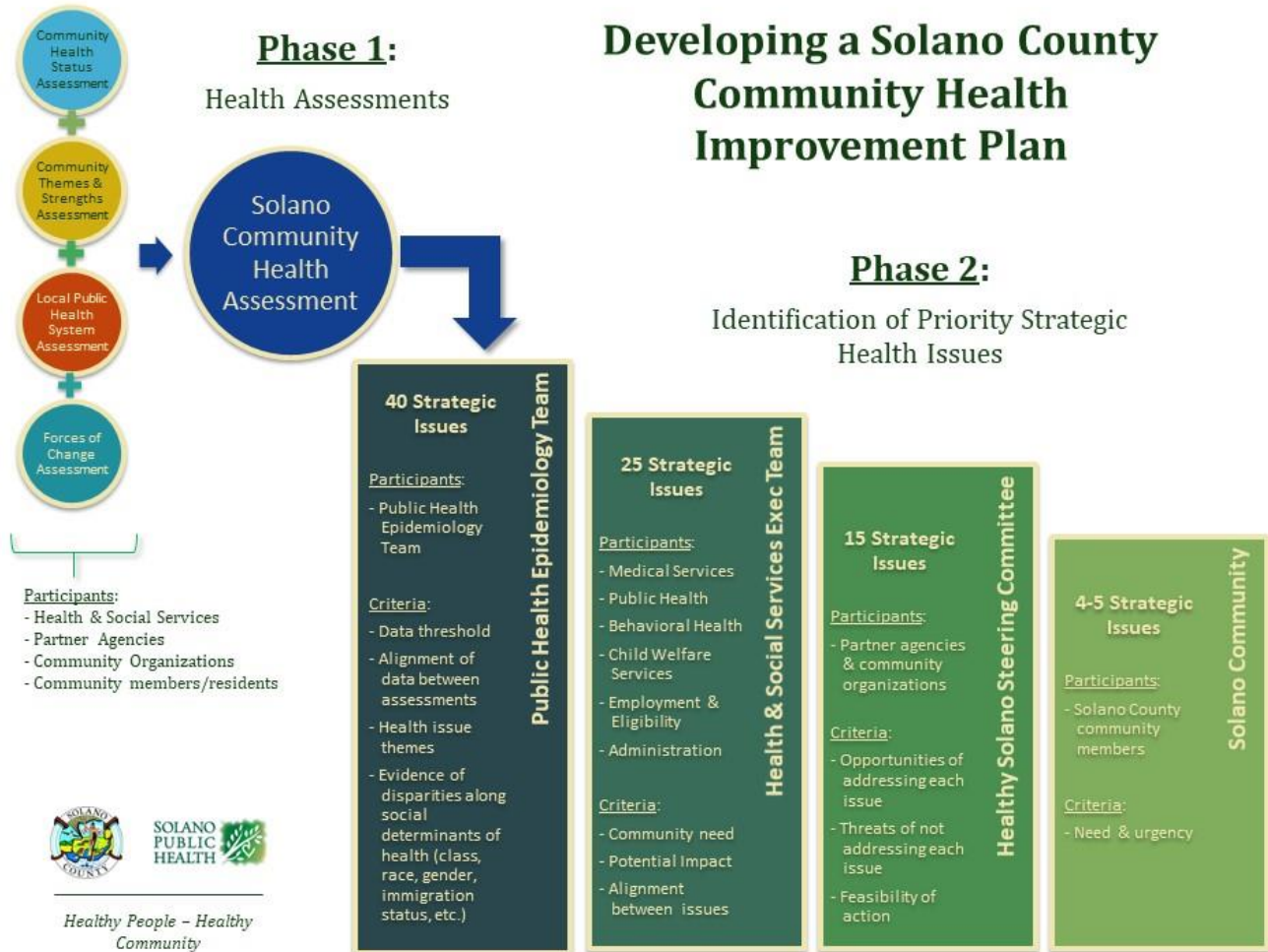
Vision

- A public health system that invests in prevention, with holistic services that are affordable and available to all

- An inclusive and accepting community with a strong educational system, available housing, and reduced poverty

- A safe and healthy Solano County that has walkable and bike-able communities, clean air, and universal access to healthy food

Prepared by: KIELY GROUP
What are you solving for?

The goals for the strategic issues are as follows:

- **Poverty**
  - Advance equity through meeting basic needs
  - Advance equity through system change
- **Homelessness**
  - Coordinate supportive services for homeless or at risk of being homeless
- **Lack of Affordable Housing**
  - Research and propose solutions for a full spectrum of housing options
- **Unemployment**
  - Provide communities with resources and guidance that support the cultivation of interests and skills in youth
  - Expose people of all ages to opportunities for assessment/education/experience/skill building for job readiness
- **Inequitable K-12 Education / Barriers to Educational Attainment**
  - All students acquire the academic & life skills they need to thrive
  - Adverse Childhood Experiences (ACES) are understood, prioritized and addressed in schools and the community

Solano Public Health has been coordinating the efforts of developing the CHIP, Healthy Solano Collaborative will continue to the guide the activities, but the plan is about everyone in each community taking part in making Solano County a healthier place. There are many ways to get involved, and we encourage everyone to align your personal health activities with the goals of the CHIP.

Dear Community Members,

We are pleased to present the Solano County Community Health Improvement Plan. With this plan in place, we have established vision, goals, action steps and measures we will use as a guide to pursue healthier communities across our 5 strategic issues, poverty, homelessness, unemployment, inequitable K-12 education/barriers to educational attainment, and lack of affordable housing.

We are particularly proud of the plan's alignment with the SCPH Strategic Plan and the statewide efforts of Let's Get Healthy California. Additionally, we are proud of the level of engagement in the development of the CHIP. The plan integrates the voices of the community gathered as part of the extensive assessment and planning efforts.

There are numerous other county-wide and community level plans addressing similar issues. The value of the CHIP efforts is the diverse perspectives and coordinated efforts across a broadly defined "health of public" system. Our hope is that the work done as part of the CHIP, not only enhances the efforts of other groups, but ensures there is good coordination and a decrease in duplicated efforts.

We want to thank all of the individuals participating in the planning efforts without whom we would not have the diversity of thought and creativity to solve the problems we face as a community. Additionally, we would like to acknowledge the support of the Board of Supervisors, Mayors, City Council Members, and Health & Social Services leadership. Our efforts are enhanced by everyone's commitment to our vision of a healthier community.

Sincerely,

Healthy Solano Collaborative

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What are you solving for?

Mobilizing for Action through Planning and Partnerships (MAPP)

In 2014, Solano Public Health initiated the MAPP process, which stands for Mobilizing for Action through Planning & Partnerships. MAPP is an evidence-based process that numerous, jurisdictions across the country have used to assess and address the health needs of their communities.
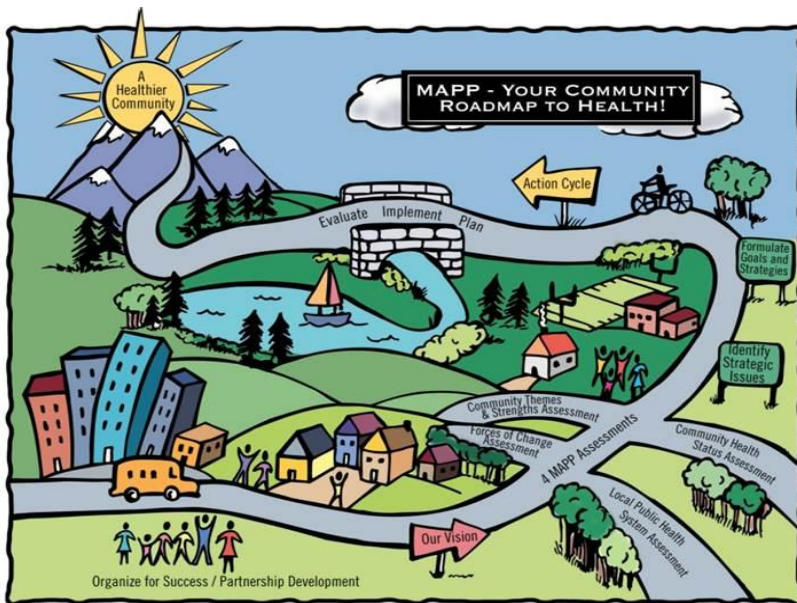
The first step was to engage with the many and varied partners who contribute to the health of Solano County communities. A group gathered and created a shared definition of the "health of the public" system and the vision for the health of the community.

In May 2016 we finished the assessment phase of the MAPP process, which required the completion of four in-depth community assessments.

1. **Community Health Status Assessment (CHSA)**
   CHSA answers questions such as: "How healthy are our residents?" and "What does the health status of our community look like?"

2. **Community Themes & Strengths Assessment (CTSA)**
   CTSA results in a strong understanding of community issues and concerns, perceptions about quality of life, and a map of community assets.

3. **Local Public Health System Assessment (LPHSA)**
   LPHSA focuses on all of the organizations and entities that contribute to the public's health.
4. **Forces of Change (FoC)**
   FoC focuses on identifying forces such as legislation, technology, and other impending changes that affect the context in which the community and its public health system operate.

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Community Involvement

In addition to the many participants in the Healthy Solano Collaborative, many citizens participated in focus groups, interviews and surveys. The surveys were distributed at many different community events as well as available online. The input was part of the assessment process and in prioritizing the strategic issues. The sections on the assessments provide more information about the representation of the communities of Solano County.

Our Vision

The Healthy Solano Steering Committee worked together to develop the CHIP vision for a healthier community. The resulting vision is:

- A public health system that invests in prevention, with holistic services that are affordable and available to all
- An inclusive and accepting community with a strong educational system, available housing, and reduced poverty
- A safe and healthy Solano County that has walkable and bike-able communities, clean air, and universal access to healthy food

The Assessments

The following are highlights from each of the 4 assessments in the MAPP process. Full reports can be seen in the Appendices A, B, C & D.

Community Health Status Assessment

CHSA Background/Purpose
The Community Health Needs Assessment for Solano County serves as the Community Health Status Assessment (CHSA) for Solano County Public Health, in preparation for the development of their Community Health Improvement Plan (CHIP). The CHNA is done in collaboration with the hospital systems serving Solano County.

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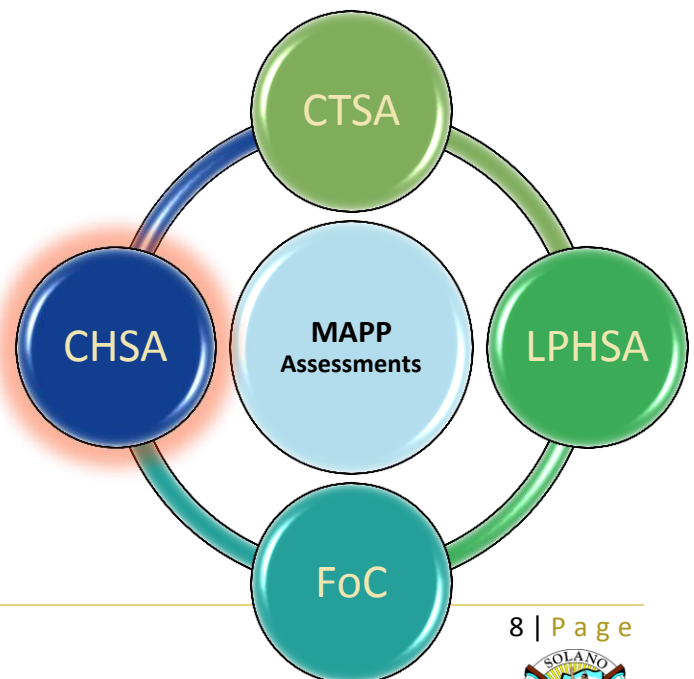
Assessment Process and Methods

This report documents the processes, methods, and findings of the CHNA conducted on behalf of the Solano CHNA Collaborative, a collaborative of three nonprofit hospital systems – Kaiser Permanente, NorthBay Healthcare and Sutter Health Sacramento Sierra Region – Solano County Department of Public Health and the Solano Coalition for Better Health serving Solano County, California. The Solano CHNA Collaborative project was conducted over a period thirteen months, beginning in April 2015 and concluding in May 2016. For the purposes of this assessment, the health service area (HSA) was defined by the 18 ZIP codes that make up Solano County.

The objective of the 2016 CHNA was:

> *To identify and prioritize community health needs and identify resources available to address those health needs, with the goal of improving the health status of the community at large and for specific locations and/or populations experiencing health disparities.*

The following research questions were relevant to Solano County were used to guide the 2016 CHNA:

1. What specific geographic locations within the community are experiencing social inequities that may result in health disparities?
2. What is the health status of the community at large as well as of particular locations or populations experiencing health disparities?
3. What factors are driving the health of the community?
4. What are the significant and prioritized health needs of the community and requisites for the improvement or maintenance of health status?
5. What are the potential resources available in the community to address the significant health needs?

To meet the project objectives, a defined set of data collection and analytic stages were developed. Data collected and analyzed included both primary or qualitative data, and secondary or quantitative data. To determine geographic locations within the HSA affected by social inequities, data were compiled and analyzed at the census tract and ZIP code levels as well as mapped by geographic information systems (GIS). Additionally, indicators were collected from a variety of secondary sources (see full report, Appendix A) to assess overall health status and disparities in health outcomes. Overall, more than 170 indicators were included in the CHNA.

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Community Themes & Strengths Assessment

CTSA Background/Purpose

The CTSA is an assessment used to gage the community members' perceptions, concerns and suggestions for creating a healthier community. The assessment not only helps to engage the broader public in the process, but provides much needed insights into what the community needs and desires around their health needs.

Assessment Process and Methods

Information within the CTSA came from three major sources: 1) a survey disseminated to the general public and partners; 2) focus groups; and 3) key informant interviews.

A total of 1365 surveys were collected, representing all cities and age groups within Solano County. A total of 11 key informant interviews were completed. Focus group interviews were conducted with community members representing vulnerable populations such as the medically underserved, minority and low-income populations and/or community members living in vulnerable locations. A total of 6 focus groups were conducted with 67 participants.

Summary of Issues & Needs Identified

- Regarding Solano County:
  - 91% indicate it is an OK, good or excellent place to live
  - 85% indicate there is a sense of community involve or responsibility which is OK, good or excellent
  - 90% believe the quality of life is OK, good or excellent
  - 74% indicate is OK, good or excellent as a healthy community
  - 83% indicate their satisfaction with the health care system is OK, good or excellent
  - 73% and 75% feel it is OK, good or excellent as a place to raise children and grow old respectively
  - 63% rate the job availability as OK, good or excellent
  - 71% indicate the support network is OK, good or excellent
  - 97% rate their individual health as OK, good, or excellent
- The numbers for individuals' communities were similar. In all cases, except related to job availability and individual health, the respondents rated their communities excellent more often than the County.

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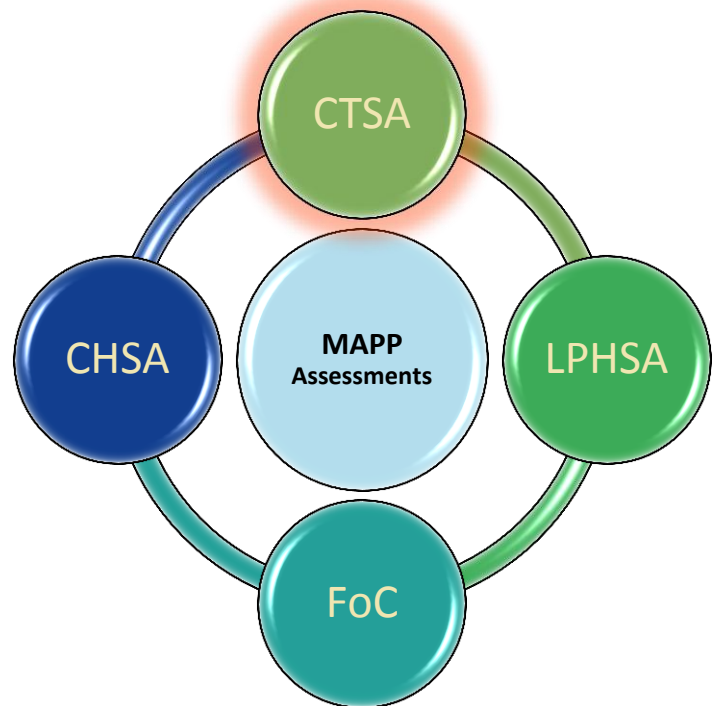
- The following were identified as the issues most impacting health of Solano County in the areas of Health, Individual Behaviors, Social/Economic, and Environmental, as well as the characteristics of a Healthy Community

Health Issues	Individual Behaviors	Social / Economic	Environmental	Healthy Community
Alcohol/drug abuse	Drug abuse	Unemployment	Cigarette smoke	Low crime/safe neighborhoods
Obesity	Alcohol abuse	Poverty	Poor housing conditions	Safe place to raise kids
Mental health problems	Poor eating habits	Lack of education/no high school education	Air pollution	Job opportunities

- And for their local communities, the following were the top issues identified

Health Issues	Individual Behaviors	Social / Economic	Environmental	Healthy Community
Alcohol/drug abuse	Drug abuse	Racism & discrimination	Cigarette smoke	Low crime/safe neighborhoods
Respiratory / lung disease / asthma	Alcohol abuse	Unemployment	Poor housing conditions	Job Opportunities
Diabetes	Poor eating habits	Homelessness	Air pollution	Affordable Housing

Local Public Health System Assessment

LPHSA Background/Purpose

The LPHSA for Solano County is one of the 4 Assessments in the Mobilizing for Action through Planning and Partnerships (MAPP) and is done in preparation for the development of their Community Health Improvement Plan (CHIP). The Instrument is a valuable tool for:

- identifying areas for system improvement

- strengthening local partnerships

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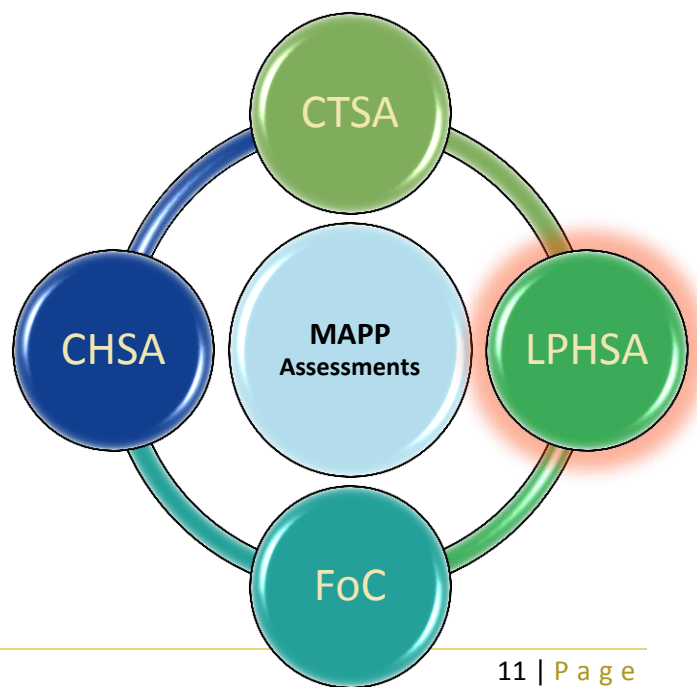
- assuring that a strong system is in place for effective delivery services and response to emergencies

Assessment Process and Methods

Solano County Public Health (SCPH) conducted several meetings with partners to assess the current status of the local public health (health of the public) system and to begin to determine the improvements needed to have a positive impact on health outcomes for all of the citizens and visitors of Solano County. Partners were engaged either in existing meeting structures or were invited to special meetings. The 10 Essential Services (ES) assessed in the LPHSA were assigned to the groups with the most knowledge of how each ES are delivered/provided in the community or those who need to be engaged in improved solutions. The facilitated discussions brought the groups to consensus (when possible) on a rating for each area of the assessment and partners' thoughts and suggestions were gathered for making improvements in the system.

Summary of System Improvements Needed to Meet Local Health Needs

The following highlights the opportunities identified through the LPSHA process to improve the overall system of health service providers. This system is not just the traditional "health service" providers, but must include all of the partners who support the health of the community, including such services as law enforcement, policy making bodies, transportation services, educational institutions, etc.

- Look for ways to coordinate and make sense of all the data collected throughout the system and use data to improve outcomes, being sure to solve for root cause
- Work to ensure all populations are connected to health systems & lab access
- Include more organizations in the existing networks and utilize existing models that work well, like the Food Council.
- Create a Public Information Officer network to develop communication protocols for emergency/disaster communications
- Create a hub for information that everyone can access
- Be clear about what jurisdiction is responsible for what monitoring /enforcing laws/regulations and remove duplicative efforts
- Build the leadership capacity of people who are representative of the communities in the County
- Incentivize learning for all employees in the network agencies
- Focus research efforts on the health needs of the community and create formal channels to communicate research findings throughout the network

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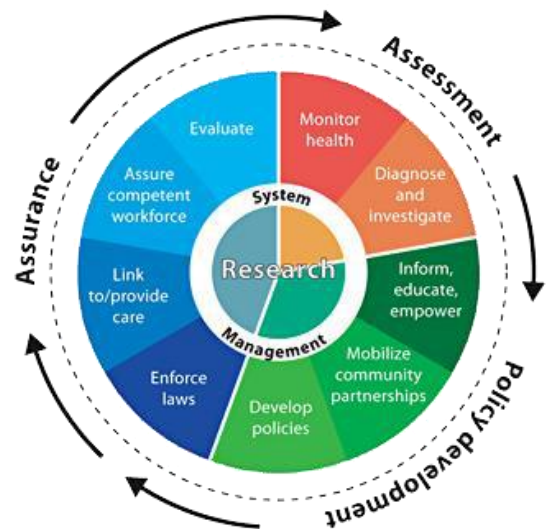
- The 10 Essential Services assessed in the LPSHA indicated the following:

Most Needing Improvement:
- Educate/Empower
- Link to Health Services
- Assure Workforce
- Evaluate Services

Fair Amount of Improvement Needed:
- Monitor Health Status
- Develop Policies/Plans
- Research/Innovation

- Mobilize Partnerships
- Enforce Laws

Maintain Efforts
- Diagnose & Investigate

Forces of Change Assessment

FoC Background/Purpose

In addition to assessing the current status of the health system in Solano County from the various perspectives and the quantitative data, it is necessary to look at what the future might hold for Solano County communities. The FoC Assessment looks at what opportunities and threats could be generated by:

- **Trends** Patterns over time, such as immigration to Solano County, or increasing traffic on major roadways.

- **Factors** Discrete elements such as proximity to the San Francisco Bay Area, or diverse ethnic populations

- **Events** One-time occurrences, such as the Napa earthquake, a local, state or national election, or passage of new legislation.
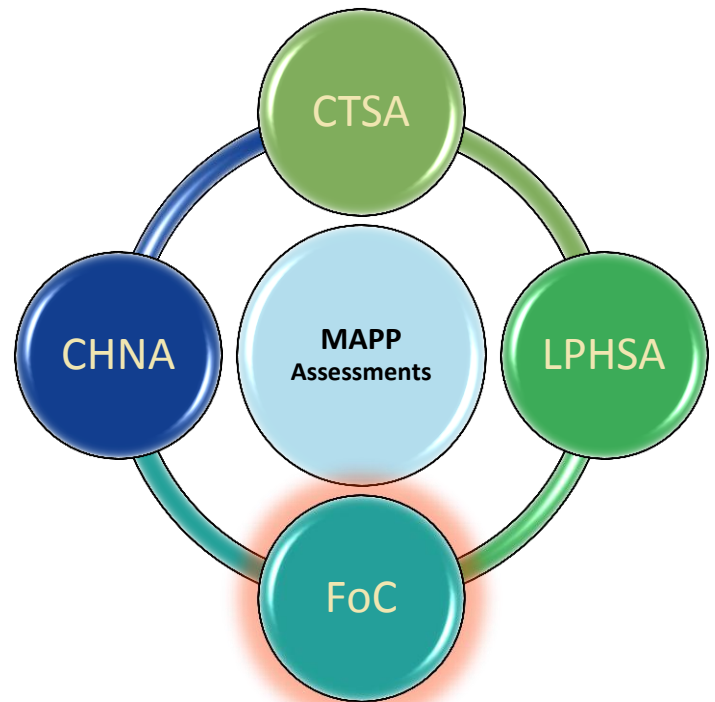
Assessment Process and Methods

The best approach to foreseeing the future change is to gather individuals knowledgeable about upcoming trends, factors and events likely to affect Solano County, and gather their best judgment of threats and opportunities. Two meetings with a diverse group of community members, as well as key informant interviews and focus groups were conducted to gather this information.

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Summary of Key Findings

The forces identified clustered into the following themes:

- Income / Economics
- Demographics
- Policy & Politics
- Crime & Violence
- Medical & Health
- Education

- Technology & Communication
- Built Environment & Urban Sprawl
- Environmental Change
- Community Resources / Infrastructure

The key findings are:

- *The population is aging in Solano County*. While services for older residents may remain inadequate, there are opportunities over the next few years to focus on preventative health programs, to encourage aging in place, and to hire staff and establish volunteer networks to serve this population.
- *Increased immigration is changing the demographic make-up of the County*, threatening to increase ethnic tension and reduce services. Opportunities include increasing language and cultural competency and expanding care for undocumented residents.
- *The population of the county is likely to increase,* bringing increased congestion, transportation difficulties and reduced open space*.* At the same time, there is significant opportunity for re-development of Mare Island and the waterfront, which could increase jobs and income. In addition, there is opportunity for creative transportation planning. Creative city and county planning, were emphasized.
- *Health (particularly mental health) and other services in outlying areas of the county predicted to remain inadequate.* Opportunities include de-centralizing services, locating more providers outside of Fairfield and Vallejo; instituting team delivery of care; expanding Telehealth; and trying out other creative models of service delivery.
- *The cost of living and housing is predicted to increase*, putting greater stress on low-income residents but potentially increasing the tax base as higher-income residents move to the county.
- *Poor educational outcomes and increased crime* were noted as threats, but increased school funding, technical training and internships, as well as strong community engagement, community policing, youth mentoring and afterschool programs could mitigate the threats.
- Youth and community focus groups also cited the need for *improved and safer access to parks, as well as more options to obtain healthy foods* and establish more grocery stores in urban areas

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The graphic below details the process used to identify, narrow, and prioritize the strategic issues for the CHIP.

The results of this process are the 5 strategic issues the 2017 CHIP will address. These are

- Poverty
- Homelessness
- Unemployment
- Inequitable K-12 education/Barriers to educational attainment
- Lack of affordable housing

Prior to setting the goals, strategies and actions, the planning groups spent some time establishing some parameters for the work of the CHIP based on the factors that differentiate the CHIP work from others, the resources available for initiatives, and the impact on the health of the community needed to move the needles, improve health outcomes. The following questions were used to guide decisions made about the plans for ongoing work on the CHIP:

Local Public Health System

- Does what we are proposing leverage the broad, systemic level perspectives of the "local public health system" to address the issue?
- Does what we are proposing connect with and enhance other efforts in the community?
- Is there a champion or can a champion be identified to drive the projects?
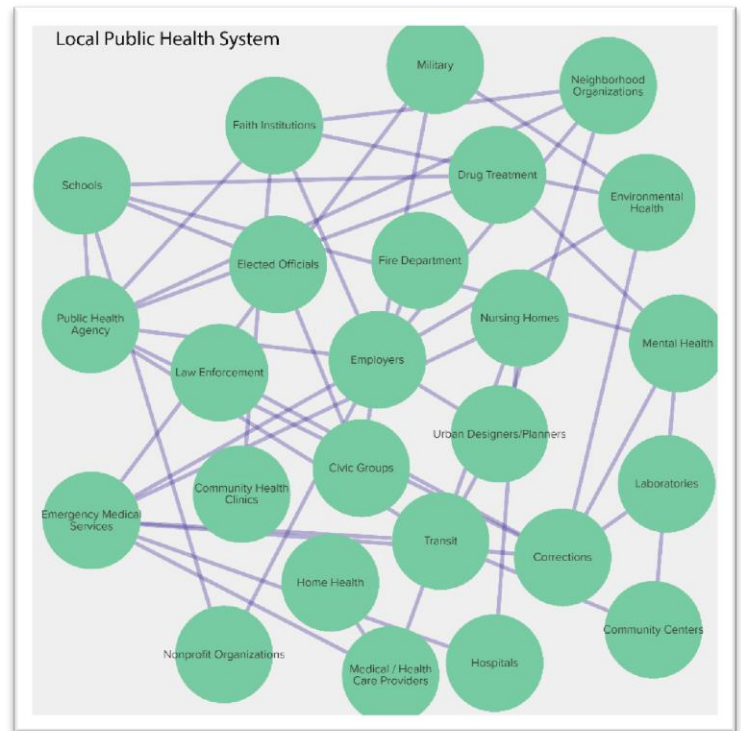
For each of the strategic priorities, Healthy Solano Collaborative will establish a taskforce to advise and guide the efforts for the issue area. The Homelessness and Lack of Affordable housing taskforce are initially combined. The planning groups for each issue identified the individuals or groups who should be represented on the taskforce. SCPH is currently working to Map the participants of Healthy Solano Collaborative and the CHIP taskforces to determine where there are key representatives of the "local public health system" missing and will use the current members to ensure that the entire system is engaged in the ongoing work.

Prepared by: KIELY GROUP
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Other Potential Representations Needed for CHIP Taskforces

Homelessness/ Lack of Affordable Housing	Poverty	Unemployment	Education
Housing Authorities	Police	Employment & Eligibility	Chamber of commerce
Code Enforcement	Seniors	Economic Development Corps	Business owners
Legal Aid	Small businesses	Economic Development Department	Parents
State Reps	Housing Authorities	Solano County Office of Education	Day programs in Solano County
Elected officials	H.E.L.P Bureau	First 5 Solano	North Bay Regional
Local Business	Fighting back partnership	Workforce Investment Board	Homeschool Associations, Co-ops
City Planners & Managers	Youth advisory groups	Department of Rehab	Head Start / Pre-Schools
Faith Based Organizations	City councils	Special Education Local Plan Area coordinators	Religions organizations
Cities	Disabled & advocates	NorthBay Regional Center	Pediatricians Offices
Homeless Individuals	Faith Leaders (Clergy & Lay)	Vallejo/Fairfield Community Action Committee	Child Support Services
Solano Homeless shelters	Planners & developers	Solano Public Health (Home Visitors)	School district mental health clinicians
Police Department	Department of Justice & Inmates		Salvation Army Kroc Center
Community Agencies	Heroes of Solano		Family Resource Centers
	Universities & Vocational Programs		Parent-Teacher Organization Presidents
	Mental Health clinicians		Union/Labor representation
	Jobless individuals		Adults Schools
	Homeless population		First 5 Solano
	Economic Development Corp		
	Community-based organizations		

The following tables outline the goals for the 2017 CHIP with the corresponding strategies and actions.

No Poverty ↑

Poverty

Goal 1: Advance equity through meeting basic needs

Strategy #1

Support implementation of "Bridges Out of Poverty" strategies in all Solano communities.

Actions:
1. Research what tools/strategies are available
2. Find the champion(s) for Bridges Out of Poverty activities
3. Determine what strategies can be linked to other outreach / engagement / education efforts by providers and make the curriculums available.

Strategy #2

Develop a community garden project to develop at least one garden in each city to be a source of fresh vegetables, a hub of information and a place for building relationships.

Actions:
1. Identify a garden expert and other partners for the project, including a champion (i.e. SCOE, Cities, VISTA)
2. Explore funding options
3. Identify businesses and volunteer groups within each city to participate in developing the gardens

Strategy #3

Define the advocacy agenda for equity, including an operational definition for equity.

Actions:
1. Generate talking points (sound bites) for each of the basic needs to be used in advocacy and outreach.
2. Identify champions for the advocacy agenda.
3. Explore options for implementing a listening tour.

Success Indicator: Selected strategies and tools are presented to Healthy Solano, made available online, and distributed to educators across the county.

Success Indicator: Gardens are planted in each city

Success Indicator: All organizations in the CHIP network have a copy of the talking points

Actions Timeline: By December 31, 2018

Responsible Party: Poverty Taskforce

Prepared by: **KIELY GROUP** *What are you solving for?*

Poverty

No Poverty

Goal 2: Advance equity through system change

Strategy #1
Coordinate resources and services around the root causes of poverty.
Actions:
1. Create a resource map that is readily accessible and updated
2. Create a list serve and calendar related to all meetings/events concerning poverty
3. Conduct a presentation to review duplications of meetings and provide a recommendation for consolidation

Strategy #2
Work with city officials to pass an ordinance for tenant protections
Actions:
1. Identify current protections for tenants and areas for need
2. Identify partners, public officials and community groups
3. Change current policies to help protect tenant rights

Strategy #3
Engage community and policy makers as champions of addressing root causes to reduce poverty
Actions:
1. Identify and foster relationships with 20 community members and policy makers who commit to be champions
2. Work with policy makers and community champions to review current policies and determine how they perpetuate inequities
3. Provide recommendations on changing policies that perpetuate racial and other inequities

Success Indicator: A consolidation of meetings that address poverty and build momentum for action.

Success Indicator: Positive policy changes are in place in our area for tenant protections

Success Indicator: Champions are active and policies are modified to address inequities

Actions Timeline: By December 31, 2022

Responsible Party: Poverty Taskforce

Prepared by: **KIELY GROUP**
What are you solving for?

Homelessness

Goal 1: Coordinate supportive services for homeless or at risk of being homeless.

Strategy #1
Establish a homeless/housing taskforce that includes people who are or have been homeless, other key stakeholders, and service providers.

Actions
1. Develop a charter for the taskforce and determine meeting structure, meeting times and a chair person.
2. Attend other housing meetings and email listservs to outreach for taskforce membership

Strategy #2
Develop criteria and define homeless and at risk of homeless

Actions:
1. Research existing screening tools and determine which one to use or customize
2. Explore options for making screening data available to all service providers
3. Participate in existing housing meetings to vet draft criteria and definition

Strategy #3
Support the roll out of Coordinated Entry

Actions:
1. Present Coordinated Entry to Healthy Solano
2. Develop a distribution list of organizations/individuals to receive Coordinated Entry updates

Success Indicator: Taskforce is meeting regularly and reporting progress to Healthy Solano

Success Indicator: Criteria and a definition of homelessness and at risk of homelessness is presented to Healthy Solano

Success Indicator: Coordinated Entry updates are a regular agenda item for Healthy Solano

Actions Timeline: By June 30, 2017

Responsible Party: Homeless/Housing Taskforce

Prepared by: **KIELY GROUP**
What are you solving for?

Unemployment

Goal 1: Provide communities with resources and guidance that support the cultivation of interests and skills in youth

Strategy #1

Engage agencies that touch the youth in the activities to identify and distribute resources

Actions:

1. Identify the organizations that touch youth & families throughout the county
2. Research available resources for exposing youth to career possibilities based on interests and skills.

Strategy #2

Create a marketing and distribution plan for distributing the information and guidance to families

Actions:

1. Identify incentives for exposing youth to the resources. (i.e. free youth entry to county fair for completing on online course)
2. Create a list of potential pathways to distribute the information
3. Identify existing/ relevant marketing campaigns in which the resource information and guidance could be included.
4. Explore options for volunteers or interns to be engaged in the development of the plan.

Success Indicator: A resource list is distributed across the county to organizations who serve youth & families

Success Indicator: A marketing and distribution plan is presented to Healthy Solano

Actions Timeline: By December 31, 2019

Responsible Party: Unemployment Taskforce

Prepared by: KIELY GROUP
What are you solving for?

Unemployment

Goal 2: Expose people of all ages to opportunities for assessment/education/experience/skill building for job readiness

Strategy #1
Engage local employers in building a mentoring program

Actions:
1. Develop a plan for a mentoring program
2. Research successful models for mentoring and how to scale them to a county-wide programs
3. Identify potential incentives for employers to participate in mentoring programs

Strategy #2
Identify all of the resources currently available

Actions:
1. Research what assessment tools are available for individuals to identify jobs/careers that match interests and skills
2. Inventory resources available to gain experience or education
3. Engage career counselors from high schools, community colleges and technical programs in developing a plan for reaching more people.

Strategy #3
Explore opportunities to use technology to improve job readiness

Actions:
1. Inventory existing technologies within the communities
2. Research the gaming, simulations and other technologies available
3. Develop a plan for engaging technology in developing job readiness

Success Indicator: A pilot mentoring program is in place at 2 local employers

Success Indicator: A list of resources is available and distributed to career counselors, welfare to work staff, and citizens receiving unemployment

Success Indicator: A plan for using technology to improve job readiness is presented to Healthy Solano

Actions Timeline: By December 31, 2020

Responsible Party: Unemployment Taskforce

Inequitable K-12 Education / Barriers to Educational Attainment

Goal 1: All students acquire the academic & life skills they need to thrive

Strategy #1

Support to increase family & community support & collaboration with school systems to improve transparency and accountability for student success

Actions:

1. Research existing efforts & models of effective community and school collaboration
2. Create, or join a community educational research council
3. Explore options for funding the efforts (possible SCOE Career Pathways CTE Incentive Grants, Cities/County)

Strategy #2

Broker community-based services to ensure there is adequate support for the whole child

Actions:

1. Identify the needs community could provide for students
2. Prioritize which needs to address first
3. Build relationships with community-based organizations to meet the priority needs

Strategy #3

Disrupt the school to prison pipeline

Actions:

1. Identify and support positive school climate initiatives
2. Compile and distribute data through an informational campaign
3. Research & promote positive practice for behavior modification through parent/caregiver in-services

Success Indicator: Strategies for increasing collaboration between schools and communities are identified and promoted

Success Indicator: More community-based organizations are involved in supporting student education activities

Success Indicator: Decrease in suspension/expulsion statistics for the County.

Actions Timeline: By December 2020

Responsible Party: Education Taskforce

Inequitable K-12 Education / Barriers to Educational Attainment

Goal 2: Adverse Childhood Experiences (ACES) are understood, prioritized and addressed in schools and the community

Strategy #1

Increase awareness of ACE's amongst all stakeholders

Actions:

1. Identify target audiences
2. Develop outreach and education campaign for each target audience
3. Provide resource to schools for efforts to increase awareness

Strategy #2

Collaborate with existing collaboratives and organizations currently working on ACE's

Actions:

1. Create education system steering committee made up of policy makers
2. Research what partners are doing and what is working in other communities
3. Explore options for combining and aligning efforts

Strategy #3

Support school efforts to implement strategies to address ACE's and promote resilience

Actions:

1. Identify schools who are addressing ACE's
2. Investigate and share successful strategies
3. Identify potential resources the Task Force could provide for support

Success Indicator: Awareness efforts show increase in understanding of ACE's

Success Indicator: Demonstrated collaboration of efforts

Success Indicator: All school districts are engaged in efforts to address ACE's

Actions Timeline: December 2019

Responsible Party: Education Taskforce

Prepared by: **KIELY GROUP**
What are you solving for?

Lack of Affordable Housing

Goal: Research and propose solutions for a full spectrum of housing options

Strategy #1
Make affordable housing a priority in Solano County

Actions:
1. Research and identify issues with developing affordable housing
2. Outreach to stakeholders and collaborators to determine access issues, effects of housing policy on health outcomes and funding needs
3. Collaborate with existing initiatives

Strategy #2
Identify and recommend permanent sources of funding within the County by geography

Actions:
1. Research successful initiatives from local jurisdictions and other counties
2. Assess viability of funding options, including the political will
3. Draft a proposal for joint legislation across Solano County (county & cities)
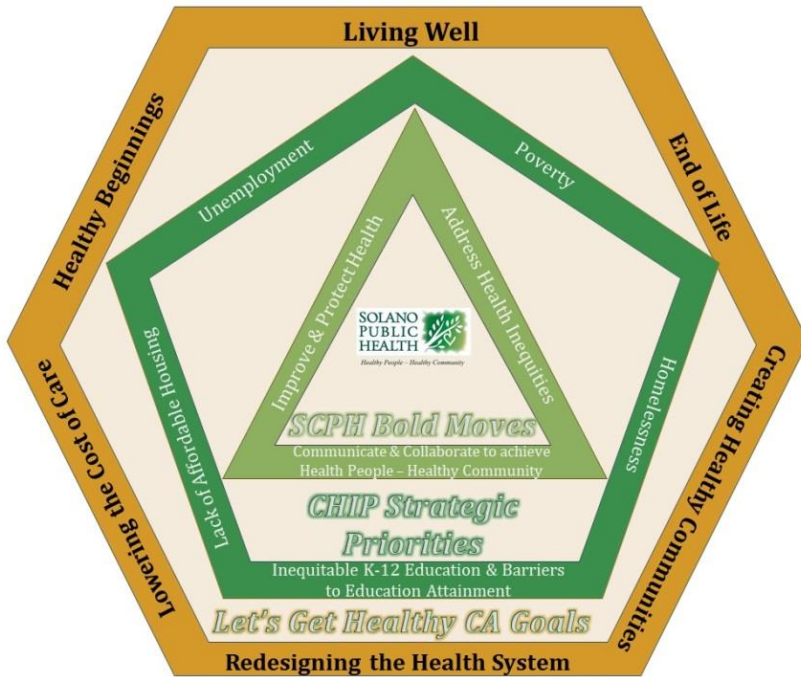
Strategy #3
Identify and support policy and legislative actions to support housing affordability, habitability and stability

Actions:
1. Propose policy changes to Board of Supervisors and cities
2. Research what policy agendas local, statewide and federal housing advocates are supporting

Success Indicator: Affordable housing is an agenda item for Board of Supervisors and City Councils at least once per quarter

Success Indicator: A draft plan for developing affordable housing fund(s) is presented to Healthy Solano

Success Indicator: Presentations on the status of affordable housing are done at Board of Supervisors and City Councils

Actions Timeline: By December 31, 2018

Responsible Party: Homeless/Housing Taskforce

Prepared by: **KIELY GROUP**
What are you solving for?

It is important to Solano County to align the work of the CHIP with other local efforts, as well as statewide focus areas. In addition to the alignment with the SCPH bold moves and the "Let's Get Healthy CA" goals illustrated here and is also detailed in Appendix E, Healthy Solano and the CHIP taskforces are making a priority to identify similar efforts across the county to ensure that the valuable resources of time and effort are not spent duplicating activities, or possibly even working on issues in contradictory ways. The graphic below highlights a preliminary list of alignments. As the taskforces grow to include all of the vital representation, this list is certain to expand.

Not only is the alignment critical, the ongoing work of the CHIP taskforces will address the goals with an eye to include practices that have worked in other communities, both in California and around the country when addressing similar issues.

Prepared by: KIELY GROUP
What are you solving for?
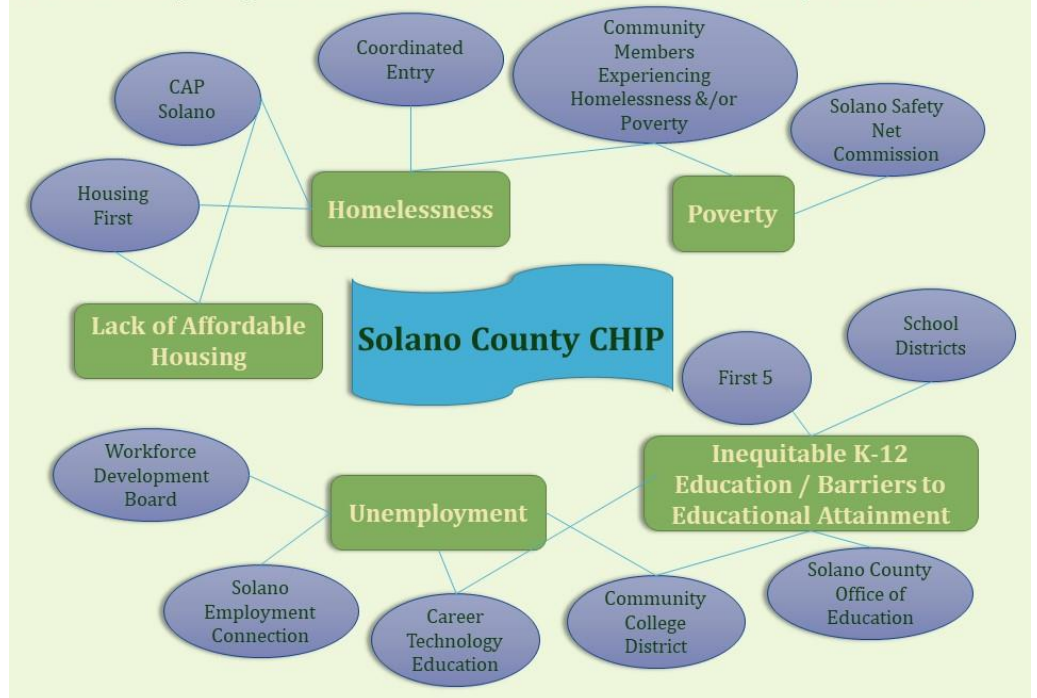
The implementation of the CHIP will be driven by the Healthy Solano Collaborative. The group is a representative of the many organizations and individuals who contribute to the health of the public. Upon completion of the plan, the Collaborative will turn the focus to establishing the structure by which the work will be done. Much of the leadership needed for the planning process has come from the staff of Solano Public Health and other county staff. Going forward, the Collaborative will set up decision-making processes and oversee the establishment of the operational structure for the CHIP taskforces. Both the Collaborative and the taskforces will establish chairs and meeting structures as well as rules of engagement, such as when and how often they will meet and what the standing agenda items will be.

Ongoing evaluation and monitoring of the CHIP will be the responsibility of the Healthy Solano Collaborative. The Healthy Solano Collaborative will meet quarterly to receive updates on the CHIP activities from each significant issue taskforce, align taskforce efforts, and seek input on the process and progress towards outcomes.

The CHIP will be reviewed by the Healthy Solano Collaborative once a year, and updated after five years.