COUNTY ADMINISTRATOR'S OFFICE

MICHAEL D. JOHNSON COUNTY ADMINISTRATOR COUNTY OF SOLANO



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Community Workshop on Budget Budget Challenges: County & Non-Profits Seeking Input

> April 26, 2010 9:00 am - 11:00 am

Location: 675 Texas Street, Fairfield County Government Center 1st Floor - Multi Purpose Rooms

1. Welcome & Overview on the County Budget (10 minutes)

Michael D. Johnson, CAO

- State of the County
- Structural Deficit
- County Budget Cuts
- County Policy Against Backfilling Federal and State Cuts
- 2. Overview Federal & State Funding in 2010 (5 minutes)

Patrick Duterte, Director of H&SS

- 3. State of Non-Profits in Solano County (5 minutes)
 - Robert Fuentes, Chair, Non-Profit Coalition
 - Joe Martinez, President, Solano County Farm Bureau (invited)
 - Nicole Byrd, Executive Director, Solano Land Trust
- 4. Priority Setting Providing Input (80 minutes)

Carol Paterson, UC Cooperative Extension Office Solano Director, Facilitator

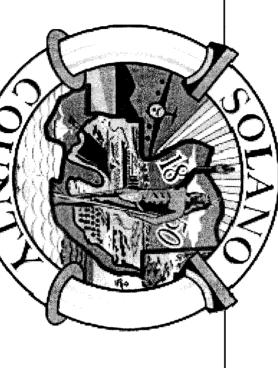
- Small Group Exercise What are the best ideas going forward?

 Participant's breakout into discussion groups to look and provide input/strategies
- Small groups report out and set priorities
- Discussion
- 5. Presentation United Way: Go Solano Program (10 minutes)

Aimee Durfee, United Way

6. Next Steps & Adjournment (10 minutes)

Status of the County's Fiscal Condition



Presentation to

Community Workshop on the Budget

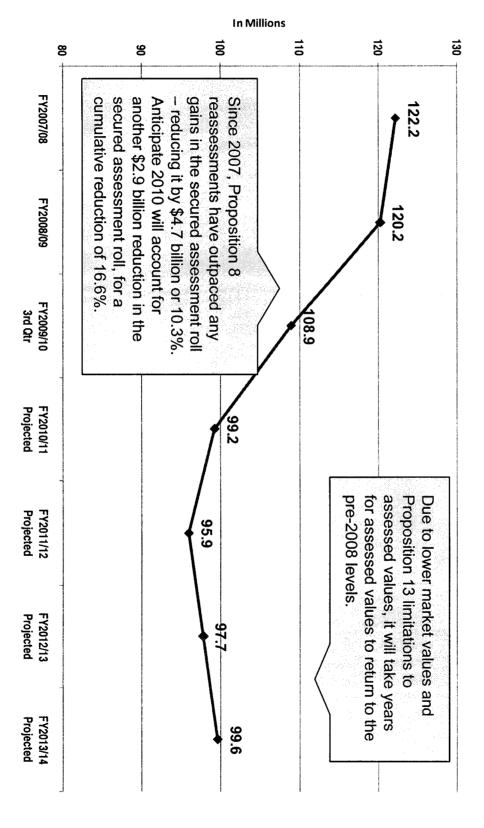
Economic Realities

Quadruple blow affecting County coffers

- Housing Meltdown: high foreclosure rates and lower assessed values
- Credit Crisis: reduced income from investments
- Recession: sluggish retail affecting sales taxes
- State Budget: cuts to balance State budget reduce tunding to local governments

General Fund Property Tax

(as of March 31, 2010)



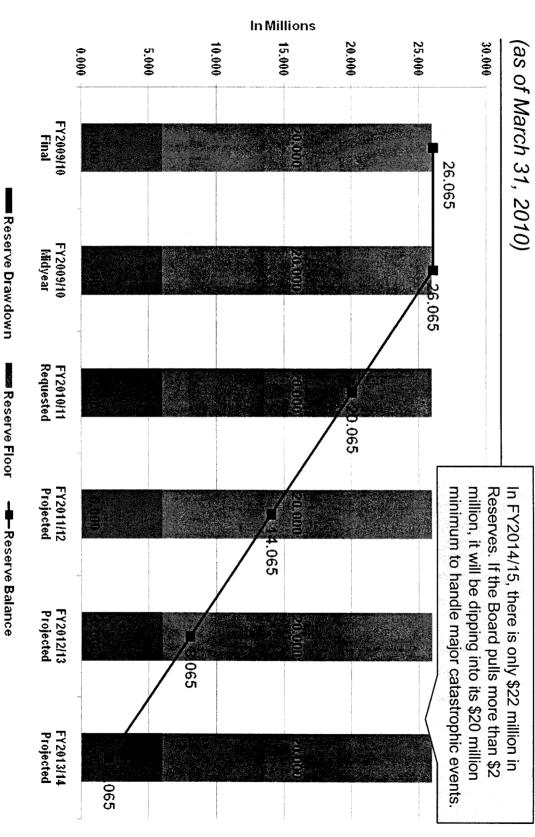
Other Revenues

(as of March 31, 2010)

Our revenue sources are declining

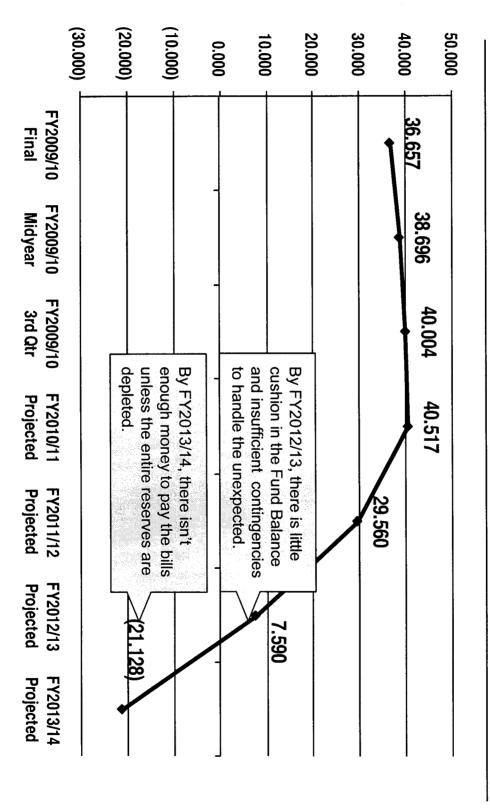
- Prop 172 off nearly \$4 million from budget
- State program revenues
- State sales tax realignment
- Interest income
- Redevelopment pass thrus
- ◆ Vehicle license fees

General Fund Reserves Projection



Fund Balance Projection

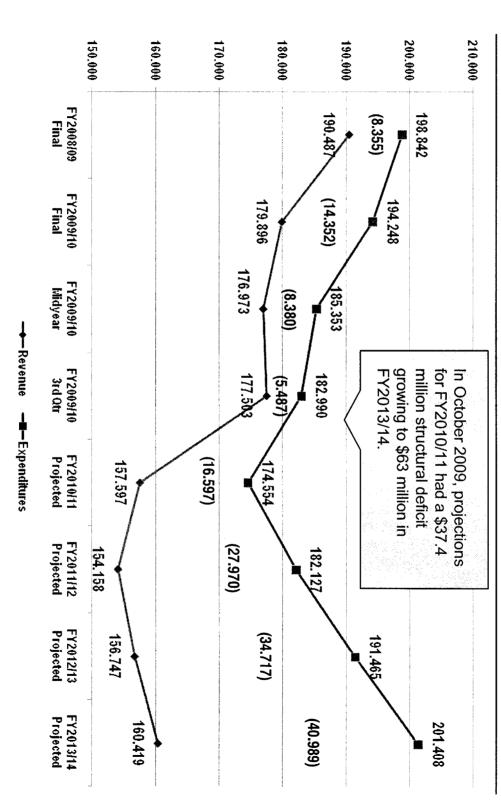
(as of March 31, 2010)



General Fund

Expenditure/Revenue Projection

(as of March 31, 2010)



Cost Reductions To Date

(As of March 31, 2010)

Since FY2008/09

- Reduced General Fund budget by \$12 million
- Maintained hiring freeze on most non-vital positions
- Reduced contract costs, where possible
- Shrank workforce by more than 460 positions, or 14.9%
- From 3,116 to 2,653 allocated positions



(As of March 31, 2010)

Since FY2008/09

- Worked with labor unions to make interim wage and benefit concessions
- Deputy Sheriffs, Mid-Managers, Attorneys temporarily picked up 3% of their share of retirement costs (EPMC)
- All unrepresented employees permanently pick up 3% of their share of retirement costs (EPMC)
- Offset by 3% COLA increase, except for Board of Supervisors, Department Heads, Asst. Department Heads, Deputies
- Management Incentive Program eliminated



Other cost reduction efforts

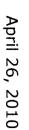
- Exploring opportunities for consolidation
- Looking at automation to create efficiencies
- Examining another round of early retirement incentive
- Exploring retirement restructuring options (twotier system)
- Presented potential concessions to unions
- Most options are dependent on re-negotiating current employee union contracts

Personnel Cost Reduction Options Proposed Menu of

| 12,565,524 | Total |
|-----------------------|--|
| 782,443 | Reduce cafeteria plan by \$100 per month |
| 509,226 | Rescind 2 floating holidays |
| 3,048,435 | Furlough 12 days |
| 3,115,016 | Reduce employee work week to 37.5 hours |
| 4,004,931 | Rescind Employer Paid Member Contribution (EPMC) by 6% for all employees |
| 1,105,473 | Forego 3% COLA & related benefit costs (SEIU, DSA and Physicians COLAs in FY2010/11) |
| General Fund Share | Program |
| | |

Realities Going Forward

- State budget will force additional cuts
- Where and how deep are unknown
- Changing community expectations
- What's an acceptable level of service?
- Not enough resources for County to be all for all
- Hard choices need to be made



Questions & Answers

